MURANG'A COUNTY GOVERNMENT

COUNTY ANNUAL DEVELOPMENT PLAN 2027/2028

AUGUST 2026

Finance & Economic Planning Department
Economic Planning Directorate

COUNTY ANNUAL DEVELOPMENT PLAN FOR MURANG'A COUNTY

Vision

Sustainable development for socio-economic transformation

Mission

To transform the County for sustainable development for the benefit of all

Motto

Kamùingì Koyaga Ndìrì (Unity is Strength)

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Foreword

The County is the most critical unit of development in Kenya. It has a direct impact on the standards of living and welfare of the people through the functions mandated to it by the Constitution. This is the spirit of the Murang'a County Annual Development Plan (CADP), which outlines the priority programmes and projects it plans to implement during the financial year 2027/2028. This plan is anchored on the global commitments, the Regional and National development objectives, namely the United Nations Sustainable Development Goals (SDGs), Africa Agenda 2063, the Kenya Vision 2030, and its Fourth Medium Term Plan (MTP IV), presently anchored in the President's "Bottom-Up Economic Transformation Agenda (BETA)."

The process for the development of the CADP plan is well synchronized with the Medium-Term Expenditure Framework of the Government to ensure rationalization of budgetary allocations. The basis for preparation of the Annual Development Plan (ADP) is stipulated in Article 220 (2) of the Constitution of Kenya 2010, County Governments Act, 2012 sections 104 to 108 and the Public Finance Management Act, 2012 section 126 (1), among other legislation. The plan provides a framework for prudent allocation of resources to the various development sectors/sub sectors of the County as premised on the public expenditure management framework and with an overarching objective of a transformative development agenda.

The Plan underscores our primary responsibility of meeting the socio-economic development aspirations of Murang'a County. The central focus of the plan is to deliver and create accelerated and all-inclusive economic growth, higher living standards, improved governance, efficient public service delivery and an enabling environment for the private sector to do business. The Plan also includes an equitable and socio-economic agenda focusing on reducing inequalities in access to productive resources and basic goods and services.

The preparation of this plan took cognisance of the fact that the most valuable asset of Murang'a is her entrepreneurial human resource. The Plan focuses on the mobilization of human capital, financial and technical resources in partnership with the national government and other partners. In this regard, the Murang'a County Government calls upon people from within, the diaspora and our other strategic partners to ensure effectiveness and efficiency in implementing this transformative agenda. This endeavour will be attained through our memorable clarion call "Kamuingi Koyaga Ndiri" (Unity is Strength).

Prof. Kiarie Mwaura
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Acknowledgements

This County Annual Development Plan for Financial Year 2027/2028 seeks to implement the strategic priorities of Murang'a County during the last year of implementing the 3rd County Integrated Development Plan (2023-2027). The County Annual Development Plan (CADP) preparation process captured the County's transformative agenda across all sectors and sub-sectors of Murang'a County.

The preparation of the CADP FY 2027/2028 involved relevant stakeholders through consultative meetings, which were spearheaded by the Economic Planning Directorate and involved technical officers from all Departments. The process also involved stakeholders from various groups and organizations including Community opinion leaders, administrative leaders, religious leaders, Civil society as well as members of the public. We thank our stakeholders who took part in the preparation of this plan at all stages, providing valuable insights and ideas that will help shape strategic direction and focus of County Development during the planned fiscal period.

Most especially, we acknowledge the proactive leadership of the Governor, H.E. Dr Irungu Kang'ata, the Deputy Governor, H.E. Stephen Munania and the County Secretary, Dr Newton Mwangi, for their inputs and support during the exercise. I would also like to thank the CECM Finance & Economic Planning, Prof. Kiarie Mwaura, PhD, County Executive Committee Members, Chief Officers, Directors, Heads and staff of County Agencies for their able leadership and contributions during this noble exercise.

Special mention goes to the Economic Planning Directorate under the stewardship of the Ag. Director, Mr Gabriel Wachira, Economists/ Statisticians Felistus Mutinda, Claire Njogu, Judith Mwaniki, Ann Njoroge, Susan Ichau, Caroline Kiarii and Caroline Mungai for their commitment in the preparation of CADP. Finally, let me take the opportunity to acknowledge every person who contributed towards the preparation of the CADP in one way or another. Their efforts will no doubt leave an indelible mark in the socio-economic development of our Murang'a County.

We appreciate the very helpful normative guidelines from the national government that made it possible for us to prepare this CADP. We also extend our gratitude to the County Assembly of Murang'a for actively participating in forums which significantly enriched the CADP.

P. G. Kahora
Chief Officer, Finance and Economic Planning,
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Abbreviations and Acronyms

ABT	Alternative Building Technologies
ACU	Aids Control Unit
AI	Artificial Insemination
ANC	Ante-Natal Care
AP	Administration Police
APA	Annual Programme Allocation
ASDSP	Agricultural Sector Development Support Programme
AWP	Annual Work Plan
BETA	Bottom-Up Economic Transformation Agenda
BQs	Bill of Quantities
CABI	Centre for Agriculture and Biotechnology
CADP	County Annual Development Plan
CBEF	County Budget and Economic Forum
CBROP	County Budget Review and Outlook Paper
CDCC	Community-Driven Development Committee
CECM	County Executive Committee Member
CFAs	Community Forest Associations
CFSP	County Fiscal Strategy Paper
CHMT	County Health Management Team
CHW	Community Health Worker
CIDP	County Integrated Development Plan
CIGs	Common Interest Groups
CIMES	County Integrated Monitoring and Evaluation System
CIP	Community Implementation Plan
CLTS	Community-Led Total Sanitation
COMEC	County Monitoring and Evaluation Committee
EDP	Enterprise Development Plan
EIA	Environmental Impact Assessment
ESSIA	Environmental and Social Impact Assessment
FLLoCA	Financing Locally-Led Climate Change Action
FY	Financial Year
GCP	Gross County Product
GDP	Gross Domestic Product
GHRIS	Government Human Resource Information System
GoK	Government of Kenya

ABT	Alternative Building Technologies
GVA	Gross Value Added
HDI	Human Development Index
HIV	Human Immunodeficiency Virus
ICE	Institute for Culture and Ecology
ICT	Information and Communication Technology
KATC	Kenyatta Agricultural Training Centre
KES	Kenya Shillings
KEMSA	Kenya Medical Supplies Agency
KFS	Kenya Forest Services
KNBS	Kenya National Bureau of Statistics
Kshs	Kenyan Shillings
KUSP	Kenya Urban Support Programme
LS	Lump Sum
MCG	Murang'a County Government
MELR	Monitoring, Evaluation, Learning and Reporting
MTEF	Medium Term Expenditure Framework
MTP IV	Medium Term Plan IV
NARIGP	National Agriculture and Rural Inclusivity Growth Project
NAVCDP	National Value Chain Development Programme
NEMA	National Environment Management Authority
NGO	Non-Governmental Organization
NHIF	National Health Insurance Fund
NIA	National Irrigation Authority
NIB	National Irrigation Board
NIMES	National Integrated Monitoring and Evaluation System
NMT	Non-Motorized Transport
NTAC	National Technical Advisory Committee
PBB	Programme-Based Budget
PELUM (K)	Participatory Ecological Land Use Management Association of Kenya
PLWDs	People Living with Disabilities
PPP	Public-Private Partnership
SDGs	Sustainable Development Goals
SDI	State Department of Irrigation
SIA	Social Impact Assessment
SIVCAP	Strategic Integrated Value Chain Action Plan
SLM	Sustainable Land Management

ABT	Alternative Building Technologies
SMEs	Small and Medium Enterprises
SWOT	Strengths, Weaknesses, Opportunities, and Threats
TIMP	Technologies, Innovations, and Management Practices
TNC	The Nature Conservancy
UDG	Urban Development Grant
UIG	Urban Investment Grant
VMG	Vulnerable and Marginalized Groups

Glossary of Commonly used Terms

Baseline	An analysis describing the initial state of an indicator before the start of a project or programme, against which progress can be assessed or comparisons made
Demographic Dividend	Demographic dividend is the accelerated economic growth that may result from a decline in a country's mortality and fertility and the subsequent change in the age structure of the population.
Flagship/ Transformative Projects	Projects with high impact in terms of employment creation, increasing institutional competitiveness or revenue generation.
Green Economy	An economy that aims at reducing environmental risks and ecological scarcities, and whose objective is to ensure sustainable development without environmental degradation
Indicator	A sign/measure of progress /change that results from an intervention. It measures a change in a situation or condition and confirms progress towards the achievement of a specific result. It is used to measure a project impact, outcomes, outputs and inputs that are monitored during project implementation to assess progress
Medium term	A span of between three to five years
Outcome	Results generated relative to the objective of an intervention. It describes the actual change in conditions/situation as a result of an intervention output(s)
Output	Immediate result from conducting an activity i.e., goods and services produced
Programme	A grouping of similar projects and/or services performed by a department or agency to achieve a specific objective
Project	A set of coordinated activities implemented to meet specific objectives within defined time, cost and performance parameters. Projects aimed at achieving a common goal form a programme.
Sector	Composition of Departments that are grouped together according to services and products they offer/ provide. These departments produce/offer similar related products/ services. They also share common or related operating environment
Target	Planned level of an indicator achievement

Executive Summary

The County Annual Development Plan for the financial year 2027/2028 provides the basis for and marks the last year of implementation of the Third-generation CIDP (2023-2027). It provides a framework for implementing County policies, programmes, projects and initiatives for each department. It therefore forms the reference point and guides in resource allocation to priority projects and programmes as indicated by the priorities in the fifth year of the third-generation CIDP 2023-2027, the public participation submissions, and the county flagship projects to be prioritized in the plan period 2027/2028.

The process of identifying and prioritizing the projects and programmes to be implemented over the financial year 2027/2028 involved all stakeholders through participatory workshops and engagements. Through this process, the efforts at national and devolved levels of government, and other relevant public institutions, were coordinated at local level with due consideration to the economic, social, environmental, legal and spatial aspects of development for the benefit of local communities. References were made to the provisions of the County Government Act, (2012); Urban Areas and Cities Act, 2011; and the Public Finance Management Act (PFMA), 2012. In addition, the plan preparation process considered provisions in various legislations including the Constitution of Kenya, 2010, National Government Coordination Act, 2013 among others.

The County recognizes agriculture as the backbone of the County's economy and targets to modernize production and market accessibility. Major value chains targeted included Dairy farming, Mango farming, Sorghum farming and Maize farming under Inua Mkulima Subsidy programme. In the education sector, the county targets the ECDE school feeding programme, improvement of the existing education infrastructure and prioritizes education subsidy through bursaries and scholarships. In the health sector, the County prioritizes adequate infrastructure within all the health facilities as well as health service delivery through automation, mobile dialysis and Telemedicine. The County also intends to scale up the universal health cover for the vulnerable groups (Kang'ata Care) and maternal health program. The County will further continue the implementation of Murang'a Youth Service (MYS) program and Bodaboda training aimed at empowering the youth. Under the climate change programme, the county will continue the implementation of the last mile water connectivity coverage, increase water supply to residents through drilling of boreholes, supplying of tree nurseries, and solarization of dispensaries.

Structure-wise, Chapter One of the plan gives a brief overview of the County and highlights the socio-economic and infrastructural information that has a bearing on the development of the County. It also briefs on the rationale and the process for preparation.

Chapter Two provides a summary of Sector/ Sub sector analysis of FY 2026/2027 CADP allocation against approved budget. It also summarizes programmes/ Projects on what was planned versus what was achieved by Sectors/sub sectors and the status as at 30th June 2025/2026. This section also analyses the overall budget implementation and compares planned and actual allocations based on sector/ sub-sector, and summarizes Challenges, lessons learnt, recommendations, and development issues.

Chapter Three provides a summary of the financial year 2027/2028 plan which includes key broad priorities of projects, programmes, objectives, outcomes, performance indicators, base lines and resource requirements. It also presents proposed grants, benefits and subsidies to be issued as well as the contribution to the national, regional and international aspirations/ concerns.

Chapter four presents a summary of Sector/Sub sector implementation framework and resource requirements based on programmes. It also provides a description of how the county will respond to the financial and economic environment while also identifying the risks, assumptions and corresponding mitigation measures during the plan period.

Finally, Chapter Five provides an overview of the County's Monitoring and Evaluation framework which forms part of the results-oriented culture in the county public service. The framework puts in place mechanisms to ensure systematic tracking of targets and priorities towards planned achievements. The mechanism also facilitates formulation of requisite remedies in cases where the projects are off-track, and that lessons learned are used to promote efficiency and effectiveness.

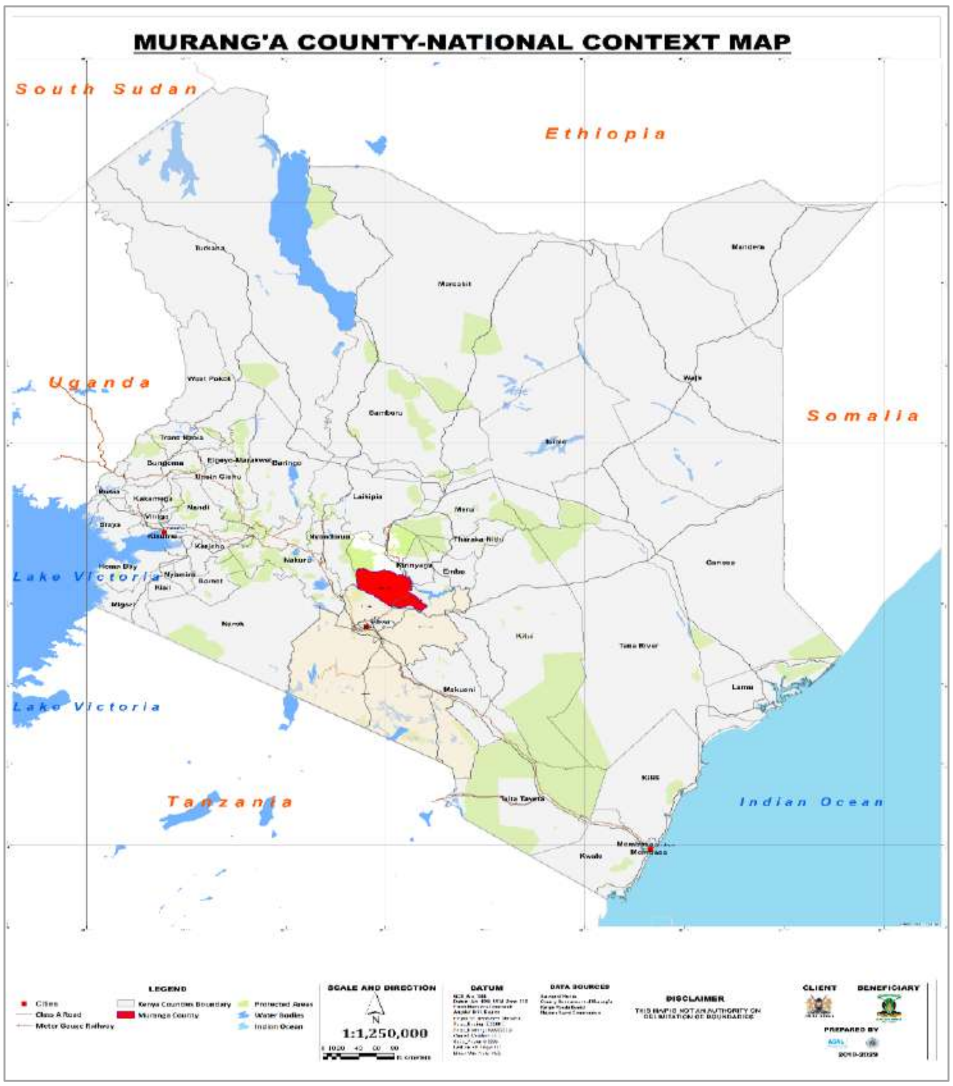
INTRODUCTION

1.1 Overview of the County

1.1.1 Location and Size

Murang’a County is in the Central region of Kenya. The county lies between latitudes 0 ° 34 ’ and 107 ° South and longitudes 36 ° and 37 ° 27’ East and covers a total area of 2,558.96Km^2. The County borders Nyeri to the North, Kiambu to the South, Nyandarua to the West and Kirinyaga, Embu and Machakos counties to the East, as shown in **Map 1.1.**

Map 1.1: Location of Murang’a County in Kenya



Map 1.1: Location of Murang’a County in Kenya

1.1.2 Demographics, Administrative and Political Units

1.1.2.1 Demographics

The Murang'a County population as per the KNBS 2019 Population and Housing Census was 1,056,640 persons with a growth rate of 1.2 percent per annum. It consisted of 523,940 males and 532,669 females, representing a male-to-female sex ratio of 98 males per 100 females. This population is estimated to rise to 1,149,229 persons in 2026, 1,163,103 in 2027, 1,177,144 in 2028, and 1,191,357 persons in 2029.

The most populated Sub-Counties in the year 2026 are Murang'a South and Kandara, with estimated populations of 201,019 and 190,441 persons respectively, which are projected to reach 208,389 and 197,423 persons by 2029. Other than the population residing in the Aberdare Forest (forest guards and their families), Ithanga has the lowest estimated population at 63,241 persons in 2026, projected to grow to 64,005, 64,777, and 65,559 persons by 2027, 2028, and 2029 respectively.

The County average population density as of the 2019 population census was 413 persons per square km. This is estimated at 449 persons per square km in 2026 and is projected to grow to 455, 460, and 466 persons per square km in 2027, 2028, and 2029 respectively.

The most densely populated Sub-County in the year 2026 is Kandara, with an estimated population density of 807 persons per square km, while Ithanga Sub-County is the least densely populated at 221 persons per square km. By the year 2029, it is projected that Kandara Sub-County's population density will reach 837 persons per square km, while Ithanga Sub-County will increase to 229 persons per square km. as shown in **Table 1.1.**

Table 1.1: Population Projections and Density (by Sub-County)

Sub-County	2019 (Census)			2026 (Estimate)		2027 (Projection)		2028 (Projection)		2029 (Projection)	
	Area (KM²)	Population	Density	Population	Density	Population	Density	Population	Density	Population	Density
Murang'a East	241	110,311	458	119,977	498	121,425	504	122,891	510	124,366	516
Kangema	173	80,447	464	87,496	504	88,553	511	89,622	517	90,697	523
Mathioya	178	92,814	521	100,947	567	102,166	574	103,399	581	104,640	588
Kahuro	169	88,193	522	95,921	568	97,074	574	98,251	581	99,430	588
Murang'a South	547	184,824	338	201,019	367	203,446	372	205,902	376	208,373	381
Gatanga	313	129,843	414	141,221	451	142,925	456	144,651	462	146,387	467
Ithanga	286	58,146	204	63,241	221	64,005	224	64,777	227	65,554	229
Kigumo	242	136,921	566	148,919	615	150,717	623	152,536	630	154,366	638
Kandara	236	175,098	742	190,441	807	192,740	817	195,067	827	197,408	837
Aberdare Forest	173	43	0.25	47	0.27	47	0.27	48	0.28	49	0.28
Total	2,559	1,056,640	413	1,149,229	449	1,163,098	455	1,177,144	460	1,191,270	466

Sources: KNBS, County Government of Murang'a population projections

1.1.2.2 Population Projections by Age Cohort

According to the 2019 population census, the 5–9 and 10–14 age cohorts comprised the largest populations at 114,251 and 117,758 persons respectively. In 2026, the 5–9 and 10–14 age cohorts are estimated at 110,824 and 107,218 persons, and are projected to reach 110,404 and 107,931 in 2027; 109,985 and 108,645 in 2028; and 109,566 and 109,358 in 2029.

Noteworthy too is that the largest share of the population falls within the economically active 15–49 years' age bracket, expanding from 506,097 persons in 2019 to an estimated 605,276 in 2026, and projected to reach 613,739, 622,202, and 630,666 persons in 2027, 2028, and 2029 respectively. This trend underscores that the county's socio-economic development strategies must prioritize targeted investments in job creation, enterprise development, and reproductive health services for this reproductive and working-age group.

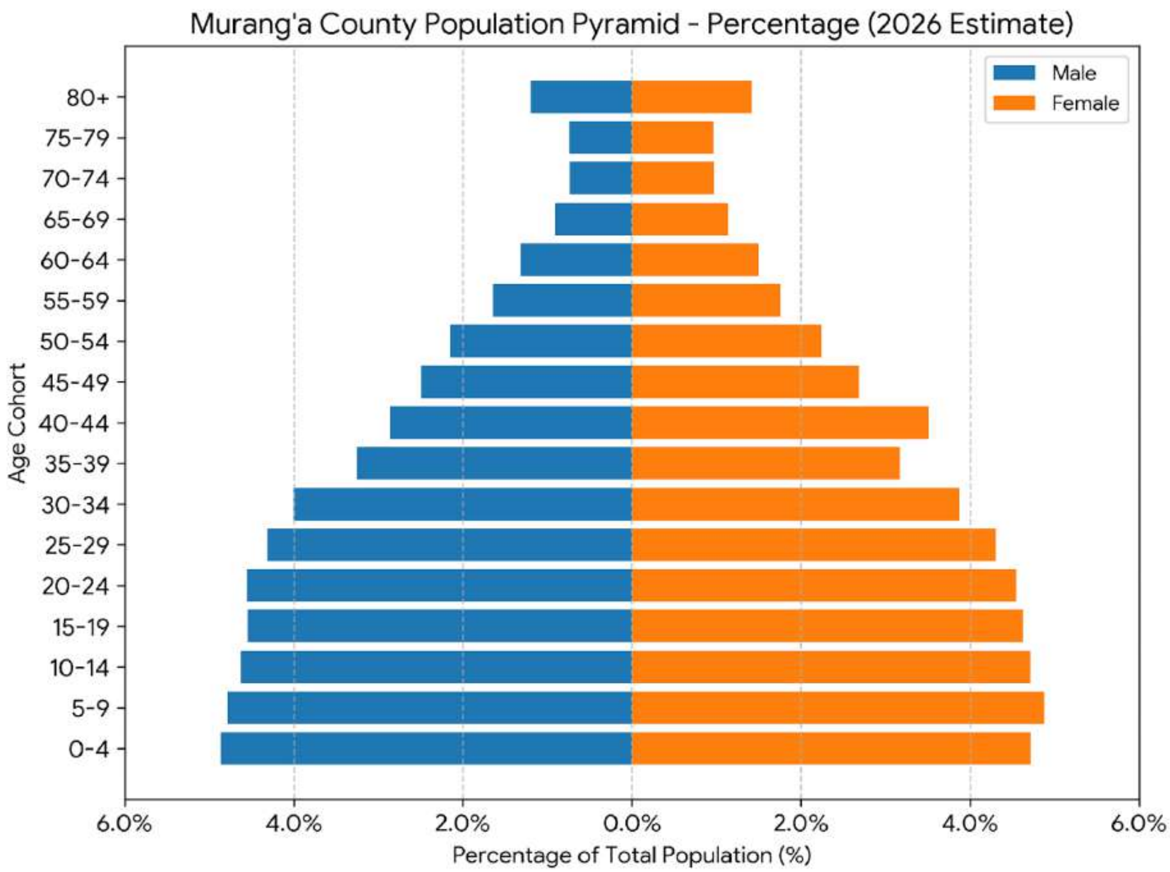


Figure 1.1: Estimated Murang'a County Population by Age Cohorts

Table 1.2: Population Projections by Age Cohort

	2019 (Census)			2026 (Estimate)			2027 (Projection)			2028 (Projection)			2029 (Projection)		
Age	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
0-4	55,695	54,819	110,514	55,824	54,182	110,006	55,646	54,005	109,652	55,469	53,829	109,297	55,291	53,652	108,943
5-9	57,564	56,687	114,251	54,864	55,960	110,824	54,885	55,519	110,404	54,907	55,078	109,985	54,929	54,637	109,566
10-14	59,951	57,807	117,758	53,088	54,130	107,218	53,323	54,608	107,931	53,559	55,086	108,645	53,794	55,564	109,358
15-19	55,307	50,160	105,467	52,135	53,107	105,241	52,141	53,192	105,333	52,146	53,278	105,424	52,152	53,363	105,515
20-24	38,214	37,212	75,426	52,235	52,195	104,431	52,326	52,320	104,646	52,416	52,445	104,861	52,506	52,570	105,076
25-29	31,823	32,975	64,798	49,486	49,412	98,898	50,250	49,921	100,170	51,013	50,429	101,442	51,777	50,938	102,714
30-34	35,380	36,354	71,734	45,955	44,486	90,441	46,664	45,432	92,096	47,373	46,378	93,751	48,082	47,323	95,406
35-39	34,374	34,523	68,897	37,346	36,417	73,763	39,195	38,055	77,250	41,044	39,694	80,737	42,893	41,332	84,225
40-44	31,951	31,021	62,972	32,840	40,205	73,045	33,292	38,725	72,016	33,743	37,244	70,987	34,195	35,764	69,959
45-49	28,548	28,255	56,803	28,604	30,853	59,457	29,079	33,149	62,228	29,554	35,446	65,000	30,029	37,742	67,771
50-54	22,188	23,528	45,716	24,658	25,726	50,384	24,872	25,950	50,823	25,087	26,175	51,262	25,301	26,399	51,700

	2019 (Census)			2026 (Estimate)			2027 (Projection)			2028 (Projection)			2029 (Projection)		
55-59	20,187	22,035	42,222	18,878	20,132	39,010	19,595	20,959	40,554	20,312	21,787	42,099	21,029	22,615	43,643
60-64	14,624	15,823	30,447	15,087	17,152	32,239	15,230	17,297	32,527	15,373	17,441	32,814	15,516	17,586	33,101
65-69	13,356	14,856	28,212	10,410	13,031	23,441	10,916	13,670	24,587	11,423	14,310	25,732	11,929	14,949	26,878
70-74	11,534	13,123	24,657	8,471	11,149	19,620	8,316	11,172	19,488	8,161	11,195	19,356	8,006	11,218	19,224
75-79	5,793	9,160	14,953	8,546	11,106	19,652	8,021	10,766	18,787	7,496	10,425	17,922	6,971	10,085	17,056
80+	7,443	8,013	21,768	13,740	16,278	30,018	13,837	16,927	30,764	13,933	17,576	31,510	14,030	18,226	32,256
All Ages	523,940	532,669	1,056,640	562,167	585,521	1,147,688	567,588	591,668	1,159,256	573,009	597,815	1,170,824	578,430	603,962	1,182,392

**Intersex population is excluded from the table since it is too small to be distributed by age and projections*

Source: KNBS

1.1.2.3 Administrative (Sub-Counties, Divisions, Locations)

The County is organized into Nine (9) Sub-Counties; Gatanga, Ithanga, Kahuro, Kandara, Kangema, Kigumo, Mathioya, Murang'a East (Kiharu) and Murang'a South (Maragua). The County has 32 Divisions, 118 Locations and 294 Sub- Locations. Table 1.3 illustrates the administrative units, the land area, number of Divisions, the number of Locations, and number of Sub-Locations in each Sub-County.

Table 1.3: Area (Km2) by Sub-County

S/No.	Sub-County	No. of Divisions	No. of Locations	No. of Sub-locations	Area (Km2)
1.	Gatanga	5	19	51	313.30
2.	Ithanga	2	6	14	285.70
3.	Kahuro	3	12	32	169.00
4.	Kandara	3	11	29	235.90
5.	Kangema	4	11	33	173.46
6.	Kigumo	3	16	36	242.10
7.	Mathioya	5	15	31	351.30
8.	Murang'a East	4	14	29	241.00
9.	Murang'a South	3	12	37	547.20
	Total	32	118	294	2,558.96

Source: County Commissioner, Murang'a County

1.1.2.4 County Government Administrative Wards by Constituency

The County is composed of seven (7) Constituencies; Gatanga, Kandara, Kangema, Kigumo, Kiharu, Maragua, Mathioya. The County is made up of 35 and 2,478 Wards and Villages respectively. Kiharu Constituency has the greatest number of Villages (513) while the Kangema (203) has the least. Table1.4 illustrates the administrative units, number of Wards, and number of Villages in each Constituency.

Table 1.4: County Government Administrative Wards and Villages by Constituency

S/No.	Constituency	No. of Wards	No. of Villages
1.	Gatanga	6	508
2.	Kandara	6	273
3.	Kangema	3	203
4.	Kigumo	5	359
5.	Kiharu	6	513
6.	Maragua	6	324
7.	Mathioya	3	298
	Total	35	2,478

Source: Murang'a County Government

1.2 Social-Economic Profile

According to the KNBS GCP 2024, Murang'a County contributes ~2 % to the National GDP. The main economic activity of Murang'a County is agriculture. As of 2023, a total of 194,148 farmers within the county successfully enrolled in the National Government's digital registration exercise. Out of these, 127,368 farmers practise mixed farming while 64,952 practise crop farming. 1,826 farmers were registered as livestock farmers and only 2 farmers were captured as fish farmers. Most of the residents (80%) practice food crop farming (maize and bananas) majorly in the lowlands, cash crop farming (tea and coffee) mainly in the highlands, livestock rearing and dairy farming are also prominent in the county. For the past 5 years (2020-2024) the county's Agricultural sector posted a 4.1% contribution to the overall GVA ranking it among the top 4 contributors in this sector out of 47 counties.

According to KNBS GCP 2025 there are 94,796 adults who run small businesses. Out of these, 44,497 are female while 50,299 are male. In terms of credit penetration and financial inclusion, the county has a total of 487,408, with a proportion of 71% (proportion of adults with a loan), ranking it 10th out of 47 counties. Out of these, the county has minimal mining activities such as quarrying, which is practised in some parts. Quarrying activities include sand harvesting, excavation of building blocks and ballast and extraction of clay soil for brick making and pottery. The main tourist attraction sites in the county are the Aberdares National Park and cultural heritage sites that have a rich history of the origins of the Agikuyu people. Such sites are at Mukurwe wa Nyagathanga and Karia Ka Mbari ya Ngware. The majority of the residents belong to the mainstream Christian denominations, including Catholic and Protestants.

Murang'a County exhibits a high level of housing security, heavily dominated by property ownership rather than rental markets. A total of 77.8% of households in Murang'a own their homes. This is exceptionally high in rural areas at 80.6%, and remains high in urban areas at 58.7%. (KNBS, GCP 2025). Only 18.0% of households rent or lease their housing in Murang'a County. However, urban centres rely heavily on renting, where the rate is 39.7% compared to just 14.8% in rural setups. About 4.2% of households live rent-free with the owner's permission. The county records a 0.0% squatting rate across both rural and urban areas.

The county experienced a decline in health insurance coverage between 2015/16 and 2018 from 23.1% to 19.6% and improved to 26.6% by 2022.

In terms of digital connectivity, the county has maintained an upward trajectory from 13.6% in 2015/2016 to 20.8% in 2019 to 35.8% in 2024.

1.3 Environment and Natural Conditions

The climatic conditions of the County consist of the western region with an equatorial type of climate, the central region with a sub-tropical climate and the eastern part with semi-arid conditions. The Eastern region, covering the lower parts of Kigumo, Kandara, Kiharu and Maragua constituencies receive less rain and crop production requires consistent irrigation. Long rains fall in the months of March, April and May. April reliably records the highest amount of rainfall averaging 213mm. The short rains are in October and November averaging about 135mm. The driest month is February with 21mm of rainfall. The Western region covering Kangema, Gatanga, and higher parts of Kigumo and Kandara, is generally wet and humid due to its proximity to the Aberdares Ranges and Mt. Kenya.

Rainfall in western and central regions is reliable, well distributed throughout the year and is adequate for cultivation. The main production activities include, tea, coffee, maize, potatoes and rearing of improved dairy cattle which form the most common sources of basic household food consumption and income. In the eastern areas, the annual temperature ranges between 26 and 30 degrees Celsius while the mean minimum annual temperature ranges between 14 and 18 degrees Celsius. In the western wetter and colder areas, the mean minimum annual temperatures can be as low as 6 degrees Celsius or less. The temperatures in the central region fall between the maximum and minimum and maximum annual mean temperatures. Some areas also experience natural catastrophes such as landslides.

The highest areas form the rain catchment areas from where most of the rivers draining the county originate. The terrain is dissected creating the menace of landslides and gulley erosion. The numerous streams and valleys necessitate the construction of bridges to connect one ridge to the other; construction and maintenance of roads are therefore difficult and expensive. Volcanic soils are generally fertile, particularly suitable for tea growing.

1.4 Rationale for Preparation of CADP

Under the County Government Act 2012 section 104 and 105, County Governments are mandated to among other functions prepare integrated development plans; ensure integrated planning within the county and ensure linkages between county plans and the national planning framework. The County Government Act, 2012 further outlines the county planning framework which provides for the preparation of four kinds of plans; Sectoral Plans, Spatial Plans, CIDP and the Cities and Urban Areas plans. The Public Finance Management (PFM) Act, 2012 under Section 126 (1), mandates County Governments to prepare Annual Development Plan (ADP) in accordance with Article 220 (2) of the constitution. The CADP which is submitted for approval to the County assembly not later than 1st September of each year documents strategic priorities for the medium term (5 years) that reflect the county government's priorities and plans, County programmes and projects to be delivered, measurable indicators of performance where feasible, and the budget allocated to the programmes and projects.

1.5 CADP Linkages with the CIDP (2023-2027) and other Plans

The Annual Development Plan for the financial year 2027/2028 marks the fifth and the last year of implementation of the third-generation CIDP (2023-2027). It provides a framework for implementation of County projects, programmes and initiatives for each Department and thus, guides resource allocation to priority projects and programmes as identified in the Third-generation CIDP (2023-2027). The linkage of CADP to other National, Regional and International policies and aspirations are as shown in Figure 1.2.

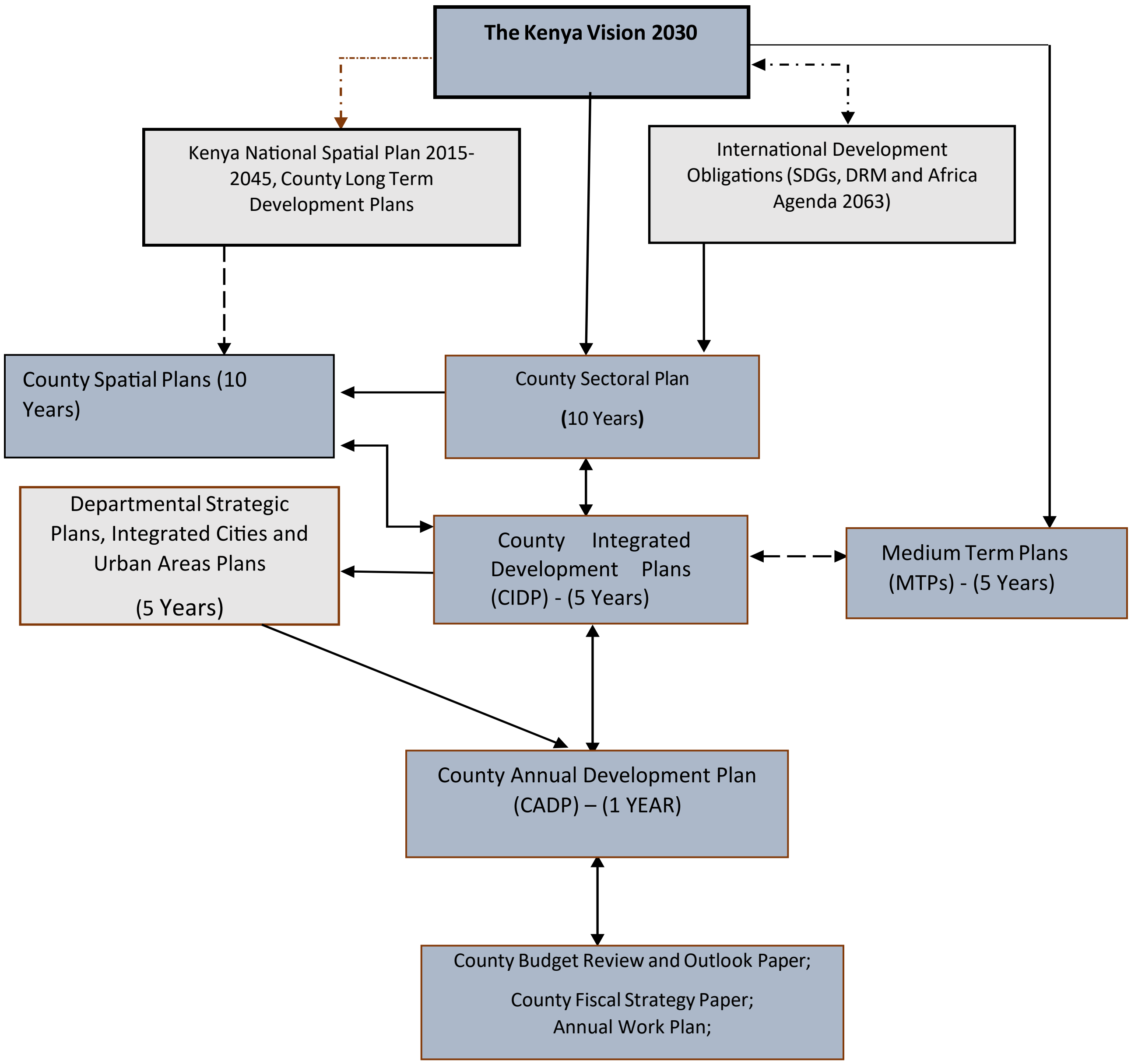


Figure 1.2: Linkages of CADP to Other National and International Development Policies

1.6 Preparation Process of the Annual Development Plan

Murang'a County developed the ADP FY 2027/2028 through a structured process led by the Directorate of Economic Planning in the Department of Finance and Economic Planning. The process was aligned with the National Treasury's CADP Guidelines (Economic Planning Circular No. 1/2026). The process began in mid-July 2026 with preliminary preparations — an ADP data request and template, and a review of the FY 2025/26 ADP to document achievements, challenges and lessons learnt — followed by identification of priority sector projects and programmes for FY 2027/2028 in line with the CIDP 2023–2027 review.

Pre-public-participation preparation ran from 20–31 July 2026 and covered stakeholder mapping, civic education, and the drafting and piloting of data collection materials/questionnaires, backed by adverts placed in the newspapers. A departmental consultative forum on sector proposals fed into the compilation of a zero-draft ADP in early August, ahead of the public participation forums themselves.

County-wide public participation forums (barazas) were then held between 12 and 14 August 2026 across all nine sub-counties, complemented by an online/offsite questionnaire and written memoranda submitted directly to the Directorate. Following report-writing, the Directorate compiled the draft ADP FY 2027/2028, subjected it to internal review and editing, before submission to the County Executive Committee and onward to the County Assembly by 1 September 2026 consistent with the timelines set out in the national CADP Guidelines and the applicable laws.

The public participation exercise reached 172 verified physical attendees of which 149 registered valid responses (of 160 logged) plus seven written memoranda across the nine sub-counties, with women making up 62% of respondents. On sector priorities, Health Services (82% "High") and Education/ECDE/Bursaries/TVET (78%) dominated, followed by Roads & Infrastructure and Security & Disaster Risk Management. All sixteen proposed flagship projects received majority support (78%+), with the Education Bursary Fund, Murang'a Youth Service, KangataCare and the Water Connectivity Programme rated highest, and KangataCare named most "transformative" overall. A large number of participants called for recognition, regulation and financial support of Home-Based Child Care (HBCC) providers caring for children aged 0–3. At ward level, residents most often cited unreliable water/irrigation, poor feeder roads, distant or under-equipped health facilities, food insecurity and youth unemployment/substance abuse as the problems their top local projects should solve. On how projects should be chosen, respondents ranked "number of people benefiting" and "urgency of the problem" as most important, and — notably — ranked equity for marginalized/underserved areas as least important of five criteria. The HBCC proposal was considered in the ADP FY 2027/2028 and referred to the relevant sector (Social Services) for technical and fiscal appraisal — a candidate new sub-programme.

The finding that Roads/Drainage combines high priority with the lowest satisfaction was translated into a specific recommendation to prioritize funding predictability and contractor supervision in that sector's FY 2027/2028 programming. All sixteen flagship projects were recommended for continued, adequately resourced inclusion given their broad support, with a call for clearer public messaging. Ward-level problem statements and project lists were retained as raw planning input for sector working groups and ward-level compilation into the ADP's sector project tables, and the 114 PMC volunteers identified were earmarked for deployment to ward-level oversight committees as specific projects are approved.

Finally, process-level lessons — diversifying notification channels, moving forums closer to villages, extending notice periods, deepening the CSO partnership , and institutionalizing a 14–21 day feedback loop — were recommended for the next public participation cycle, closing the loop the County Public Participation Guidelines require between what people said and what they are told was done with it.

CHAPTER TWO

REVIEW OF THE IMPLEMENTATION OF PREVIOUS CADP

2.1 Introduction

This chapter reviews the implementation of the County Annual Development Plan (2025-2026) and documents the sector-specific achievements. It examines the implementation of sector-specific programmes and sub-programmes. It highlights the challenges that were encountered during the implementation and draws lessons and recommendations to be instituted during the implementation of future programmes, sub-programmes and projects. The Chapter also highlights the payment of grants, subsidies and benefits to vulnerable groups.

2.2 Analysis of (Current ADP) 2026/2027 CADP Allocation Against Approved Budget 2026/2027

Table 2.1: Analysis of 2026/2027 CADP Allocation Against Approved Budget 2026/2027

Planned Project/ Programmes as outlined in CADP 2026/27	Amount allocated in CADP 2026/2027 (Kshs. M)	Amount Allocated in the Approved Budget 2026/2027 (Kshs. M)	Remarks
Department 1: Governorship, County Coordination and Administration			
Administration Planning and Support	267	6	
County executive coordination	22	167.62	
Administrative & Executive coordination		48.7	
Deputy Governor		4.66	
Communication		21	
Project coordination		3.8	
Disaster control & Management	155	9	
Compliance & Enforcement		2.5	
County Attorney/Legal Services	5	38.7	
Fleet management	144	7.32	
Department 2: Public Administration and ICT			
Public Administration			
Administration and Support		1,041,5	
Government Advisory Services			

Planned Project/ Programmes as outlined in CADP 2026/27	Amount allocated in CADP 2026/2027 (Kshs. M)	Amount Allocated in the Approved Budget 2026/2027 (Kshs. M)	Remarks
Leadership & Coordination of DAs	22		
Human Resource			
Administration Planning & Support	86		
Leadership & Coordination of Departments	4927		
ICT			
ICT & E-Government	104	53.43	
ICT Development		20	
Department 3: Finance and Economic Planning			
Governors Delivery Unit	7.5		
Financial Services, Reporting, Policy, procurement, public participation and emergency fund	98.5	551.763	
Economic Planning	54.5	3.155	
Monitoring and Evaluation	8.75	1.508	
Revenue mobilisation	22	19.125	
Budget and Fiscal Affairs	25	5.359	
Department 4: Agriculture, Livestock, Veterinary Services and Fisheries			
Agricultural subsidy	205	270	
Administration and support	17.2	301.84	
Food security and cash crop development	447	477.51	
Livestock fisheries and veterinary services	198.8	7.915	
Department 5: Trade, Industrialization, Tourism and Cooperatives			
General Administration and Support program	15.8	*35.3*	
Tourism Development Program	23	0.5	
Trade Development	500.37	168.9	
Industrialization	500	133.3	
Cooperative Development	388.62	0	
Department 6: Roads, Housing and Infrastructure			

Planned Project/ Programmes as outlined in CADP 2026/27	Amount allocated in CADP 2026/2027 (Kshs. M)	Amount Allocated in the Approved Budget 2026/2027 (Kshs. M)	Remarks
Community Based Projects	357.5	559	The allocation in CADP 2026/2027 for General Administration and Planning is factored into the other department programs
Urban Development	150	100	
Energy Distribution	80	41.5	
Housing	45	-	
General Administration and Planning	-	56	
Department 7: Health and Sanitation			
Administration, Planning and Support Service	2932	3,414.69	
Curative and Rehabilitative Health Services	884	602	
Preventive and Promotive Health Services	215.7	226	
Nutrition and Dietetics	155	40.18	
Alcohol program	-	4	
Department 8: Education and Technical Training			
Early Childhood Development Education (ECDE)			
Administration, Planning and Support	354	438.17	
Education Support Programmes	331.5	361	
Early Childhood Development Education (ECDE)	113.5	143.25	
Technical and Vocational Training	64	24.5	
Department 9: County Public Service Board			
General Administration & Support	35.4	23.1	
County coordination & Management	30.7	1.31	
Department 10: Youth, Sports, Culture, Gender and Social Services			
Administration & Support		86.29	
Culture Development	24.5.	6.04	
Library Services	3	2.55	
Social Development	17.8	11.09	
Sports Development	55	71.13	
Youth Empowerment/Youth Development	133	161.36	

Planned Project/ Programmes as outlined in CADP 2026/27	Amount allocated in CADP 2026/2027 (Kshs. M)	Amount Allocated in the Approved Budget 2026/2027 (Kshs. M)	Remarks
Department 11: Water, Irrigation, Environment and Natural Resources			
Water Services	347	167.6	The allocation in CADP 2026/2027 for general Administration and Planning is factored in the other department programs
Irrigation, Drainage and Water storage	156	1.5	
Environment and Natural Resources	285	419.4	
General Administration and Planning	-	31.2	
Department 12: Devolution and External Linkages			
General Administration and Planning	153.4	117.5	
KDSP Level 2 Funding	-	352.5	
Department 13: Lands, Physical Planning and Urban Development			
General Administration and Support	55	73.65	
Digitization of lands	-	0.4	
Physical Planning	34	1.65	
Land Survey	50	1.1	
Land Administration and Valuation	20	0.9	
Department 14: Municipalities			
Murang'a Municipality			
General Administration and Urban Management	77.5	91.17	
Solid Waste Management	33.8	0.94	
Public Health Services		1.13	
Urban Development	90.5	80	
Kenol Municipality			
General Administration and Urban Management	35. 5	29,291,329	
Solid Waste Management	2.2	1.05	
Public Health Services		0.62	
Urban Development	101	80	
Kangari Municipality			

Planned Project/ Programmes as outlined in CADP 2026/27	Amount allocated in CADP 2026/2027 (Kshs. M)	Amount Allocated in the Approved Budget 2026/2027 (Kshs. M)	Remarks
General Administration and Urban Management	39.3	28.53	
Solid Waste Management	1.1	0.65	
Public Health Services		0.2	
Urban Development	26	10.5	
Department 15: County Assembly			
Legislation and Representation	340	903.53	
Oversight	240		
General Administration	400		

2.3 Financial Performance Review for FY 2025/2026

2.3.1 County Revenue Performance

2.3.1.1 County Revenue Sources

The County has three broad categories of sources of revenue: The National shareable revenue comprising equitable share as per the Commission on Revenue Allocation (CRA); conditional grants and loans; and own source revenue collected locally by the County from various revenue streams.

Table 2.2: Analysis of County Revenue Sources

Revenue Source	FY 2025/2026		FY 2026/2027
	Estimated (Kshs)	Actual (Kshs.)	Estimated (Kshs)
Equitable Share	8,039,755,314	7,969,464,876	8,226,820,359
Conditional Grants (GOK)	734,726,347	935,232,412	1,288,249,033
Conditional Grants (Development Partners)	925,594,547		1,173,026,328
Own Source Revenue	1,700,000,000	1,764,845,615	1,841,312,979
Balance B/F (Revoted)	600,000,000		350,000,000
Total	**11,716,745,440**	**1,764,845,615**	**12,529,408,699**

2.3.1.2 Own Source Revenue performance for the Financial Year 2025/2026

The County government made a spirited effort to scale up the own source revenue collection. This led to an increase in the majority of the revenue streams, with the health department recording the highest increase. The impact of revenue automation on all revenue streams was clearly visible which led to an increase on own source revenue collected during the financial year, from Kshs. 1,316,648,100 collected in the previous year to Kshs. 1,764,845,615. This translates to an increase of 34%. Revenue is collected from twenty-three streams, with six streams being more established namely Hospital fees, Single Business Permits, Lands based Revenue, Liquor licensing, Building Materials and Other Cess and Barter Market fee. The six Streams Combined generates about 88% of the County's total revenue.

The Automation of all revenue collection together with mapping of revenue streams, setting of targets jointly with the revenue staff coupled with staff motivation played a significant role in increasing revenue in the year. The County Government was able to meet its budget for the year.

Table 2.3: County Own Source Revenue Performance for FY 2025/2026

s/no	Revenue Source	Target Amount (Kshs.)	Actual Amount Realized (Kshs.)	Variance (Actual-Target Kshs.)	Remarks
1.	Single Business Permit	255,000,000	234,013,564	-20,986,436	
2.	Land Rate	85,000,000	64,077,428	-20,922,572	
3.	Cess Revenue	10,000,000	7,733,366	-2,266,634	
4.	House Rent/Stalls	4,000,000	726,050	-3,273,950	
5.	Bus Park Fee	40,000,000	41,927,406	1,927,406	
6.	Parking Fee	21,000,000	20,236,262	-763,738	
7.	Barter Market Fee	52,000,000	51,078,818	-921,182	
8.	Self Help Group	500,000	284,240	-215,760	
9.	Liquor	120,000,000	115,003,114	-4,996,886	
10.	Motor Bikes/Tuk-tuk	10,000,000	7,418,619	-2,581,381	
11.	Building Mts. & Other Cess	76,000,000	70,877,580	-5,122,420	
12.	Advertisement	15,000,000	12,433,526	-2,566,474	
13.	Lands & Planning Revenue	80,000,000	60,419,560	-19,580,440	
14.	Impounding Fees	5,000,000	2,886,798	-2,113,202	
15.	Other Revenues	5,500,000	1,478,199	-4,021,801	
16.	Fire Fighting	1,500,000	1,638,500	138,500	
17.	Mariira Farm	1,500,000	275,784	-1,224,216	
18.	Cooperatives (Audit)	150,000	80,640	-69,360	
19.	Veterinary Services	24,000,000	18,307,783	-5,692,217	

s/no	Revenue Source	Target Amount (Kshs.)	Actual Amount Realized (Kshs.)	Variance (Actual-Target Kshs.)	Remarks
20.	Public Health	4,000,000	4,372,179	372,179	
21.	Weight & Measures	1,000,000	74,800	-925,200	
22.	Hospitals /Health	620,000,000	957,936,851	337,936,851	
23	Lease of Land	268,850,000	91,564,549	-177,285,451	
	Total Revenue	**1,700,000,000**	**1,764,845,616**	**64,845,616**	

2.3.2 County Expenditure Analysis

During FY 2025/2026, the County implemented an approved budget of Kshs. 11.72 billion, recording total expenditure of Kshs. 8.84 billion, comprising Kshs. 6.21 billion in recurrent expenditure and Kshs. 2.63 billion in development expenditure. This resulted in an overall budget absorption rate of 75.5 percent.

The Health and Sanitation department accounted for the largest share of expenditure at Kshs. 3.25 billion with 84.8 percent absorption. Closely followed by Public Service Administration and Information Technology at Kshs. 1.31 billion translating to 91.4 percent absorption rate.

Most departments achieved high budget absorption, with Education and Technical Training, Agriculture, Livestock, Veterinary Services and Fisheries, Commerce, Trade, Industry and Tourism, and Youth, Culture, Gender, Social Services and Special Programs recording absorption rates above 90 percent, while the Environment, Natural Resources, Water and Irrigation department exceeded its approved budget, attaining an absorption rate of 107.8 percent.

However, lower absorption was reported in Lands and Physical Planning (14.7 percent), Devolution and External Linkages (19.1 percent), Roads, Housing and Infrastructure (52.8 percent), and Kenol Municipality (54.1 percent), indicating implementation challenges or delays in executing planned activities during the financial year.

Table 2.4: County Expenditure Analysis for the FY 2025/2026

Sector/Department	FY 2025/2026				
	Total Budget Allocation (Kshs. M)	Recurrent Expenditure (Kshs. M)	Development Expenditure (Kshs. M)	Total Expenditure (Kshs. M)	Absorption Rate (%)
Governorship, County Coordination and Administration	324.08	268.32	9.92	278.24	85.9%
Finance and Economic Planning	377.36	284.71	23.00	307.71	81.5%
Agriculture, Livestock, Veterinary Services and Fisheries	927.88	286.35	630.68	917.04	98.8%
Roads, Housing and Infrastructure	1,463.76	15.20	757.39	772.59	52.8%
Commerce, Trade, Industry and Tourism	229.75	24.83	199.95	224.78	97.8%
Education and Technical Training	751.82	722.07	24.39	746.45	99.3%
Health and Sanitation	3,828.32	2,948.70	297.98	3,246.68	84.8%
Lands and Physical Planning	69.06	8.28	1.88	10.16	14.7%
County Public Service Board	28.84	22.42	-	22.42	77.7%
Youth, Culture, Gender, Social Services & Special Programs	260.60	76.29	164.12	240.41	92.3%
Environment, Natural Resources, Water and Irrigation	461.48	99.40	398.05	497.45	107.8%
Public Service Administration and Information Technology	1,434.17	1,285.08	25.78	1,310.86	91.4%
Murang'a Municipality	143.96	50.75	57.84	108.59	75.4%
Kenol Municipality	99.80	19.22	34.78	54.00	54.1%
Kangari Municipality	36.55	18.31	4.35	22.66	62.0%
Devolution and External Linkages	432.60	82.82	-	82.82	19.1%
County Assembly	846.71	-	-	-	0.0%
TOTAL	**11,716.75**	**6,212.76**	**2,630.11**	**8,842.87**	**75.5%**

2.3.3 County Pending Bills

Table 2.5: Pending bills per sector/programme as at 30th June, 2026

S/NO	DEPARTMENT	SUPPLIER RECURRENT (Kshs.)	SUPPLIER/CONTRACTOR DEVELOPMENT (Kshs.)	STAFF CLAIMS - ALLOWANCES (Kshs.)	STAFF/GRATUITY (SALARY RELATED CLAIMS) (Kshs.)	TOTAL (Kshs.)
1	Agriculture/Livestock	1,300,280.00	104,881,000.00	-	-	106,181,280.00
2	Trade, Tourism, Investments & Cooperative Development	16,826,500.00	2,583,043.00	1,037,300.00	-	20,446,843.00
3	Water, Irrigation, Environment & Natural Resources	2,594,604.95	3,869,695.00	1,175,325.00	-	7,639,624.95
4	Coordination	43,985,910.04	3,832.00	5,975,231.00	-	49,961,141.04
5	Devolution	3,386,361.90	-	680,005.00	-	4,066,366.90
6	Education	32,481,263.00	-	3,256,385.00	-	35,737,648.00
7	Finance & Economic Planning	47,151,507.00	-	963,289.00	-	48,114,796.00
8	Health	2,222,545.00	-	1,839,060.00	-	4,061,605.00
9	Infrastructure & Roads	1,143,180.00	-	2,202,270.00	-	3,345,450.00
10	Land & Housing	1,012,860.00	-	-	-	1,012,860.00
11	Legal	1,011,000.00	-	-	-	1,011,000.00
12	Media	4,231,560.00	-	-	-	4,231,560.00
13	PSB	98,000.00	-	616,100.00	-	714,100.00
14	PSA/ICT	6,307,286.60	-	3,010,110.00	1,140,500,445.98	1,149,817,842.58

S/NO	DEPARTMENT	SUPPLIER RECURRENT (Kshs.)	SUPPLIER/CONTRACTOR DEVELOPMENT (Kshs.)	STAFF CLAIMS - ALLOWANCES (Kshs.)	STAFF/GRATUITY (SALARY RELATED CLAIMS) (Kshs.)	TOTAL (Kshs.)
15	Youth/Sports/Ss	11,665,533.08	-	-	-	11,665,533.08
16	Municipality	-	-	1,759,130.00	-	1,759,130.00
	Grand Total	**174,411,223.57**	**111,333,738.00**	**22,983,305.00**	**1,140,500,445.98**	**1,449,228,712.55**

2.4 Sector Achievements in the Financial Year 2025/2026

2.4.1 Governorship, Administration and Coordination

2.4.1.1: Sector Achievements

During the year under review, the department completed renovation of county headquarters, works that included painting of the office block, construction of main access gate, concrete paving blocks installed and construction of a perimeter wall. Renovation of Kandara sub-county offices was completed. Rehabilitation of 4 fire hydrants. Under Fleet Management Unit, 20 County vehicles were serviced and 60 fuelled through the year for service delivery. 12 policies and memoranda were reviewed and submitted to the County Executive for consideration

Table 2.6: Governorship, Administration and Coordination Achievements Summary

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Sub Sector: Governorship, Administration and Coordination						
Programme Name: Administration, Planning and Support Services						
Objective: To enhance transformation efficiency in service delivery						
Outcome: Improved working environment that supports efficient, secure and citizen-centred service delivery.						

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Administration Services	County Headquarters and other sub-county offices Renovated	County Headquarters and other offices	Old defunct county council unpainted buildings without an access gate	Phase 2	Painting of office blocks, construction of the main access gate, rehabilitation of fire hydrants, installation of cabro paving. Renovation of Kandara Sub-County Offices was completed.	Renovation works were substantially completed at the County Headquarters through Phase II. However, renovation of Kangari Fire Station was deferred to FY 2026/2027 due to budget constraints.
Secure working environment	Constructed perimeter wall at County HQs	Perimeter wall in place	Semi-live fence	Phase 1	Front Masonry permanent wall constructed	Construction of Phase I masonry perimeter wall at the County Headquarters enhanced security, controlled access and improved protection of County assets. The remaining works will be undertaken in the FY 2026/27 subject to budget availability.
	Installed CCTV security system at HQs and sub-Counties	CCTV security systems installed	No CCTV	CCTV security system at HQs	Not installed	Installation of CCTV surveillance systems was not undertaken due to inadequate budgetary allocation. The activity has been pushed for implementation in FY 2026/2027 subject to budgetary allocation.
	Purchase of ICT gadgets	Laptops purchased	A few old, outdated desktops in few sub-county offices	Phase 1 9 Laptops	7 laptops purchased and issued to Sub County Administrators	7 laptops procured and issued to Sub-County Administrators have significantly improved service delivery, report preparation, communication, data management and

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
						implementation of e-Government initiatives.
	Cabro-paved compound at County HQs	Cabro-paving in place	Bare uneven red soil ground	-	Installation of Cabro completed	Cabro paving at the County Headquarters was completed, improving accessibility, drainage, aesthetics and the overall working environment.
	Fuel and Vehicle maintenance	All vehicles in good condition	Unser viced, grounded, auctioned	149 vehicles	20 vehicles serviced and in operation.60 vehicles fuelled for operations	Routine servicing and maintenance of the County fleet was undertaken to ensure operational efficiency. However, irregular release of departmental fuel allocations occasionally affected mobility and timely implementation of field activities.
Programme Name: Government Advisory Services						
Objective: To ensure compliance with the laid down policies, legislation and regulations						
Outcome: Harmonized and accountable Institutions with sound public interpersonal and interdepartmental						
Operationalize County Attorney's office	Legal officers recruited	Number of legal officers appointed	2 legal officers	-	0	Recruitment of additional legal officers was not undertaken due to inadequate budgetary allocation.
Programme Name: Leadership and Coordination of Department and Agencies						
Objective: To promote social and economic development through the provision of proximate, easily accessible services throughout the County						
Outcome: Efficiency in Service Delivery						
Sub Programme	**Key Outputs**	**Key Performance indicators**	**Baseline (as at 30th June 2025)**	**Planned Targets**	**Achievement**	**Remarks**

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
County Executive Committee	Approved policies, programs and projects	Number of approved policies, programs and projects		12 policies, programs and projects	12 cabinet memoranda, policies, strategic programs coordinated, reviewed and submitted to cabinet	Twelve Cabinet Memoranda, policies and strategic programs were coordinated, reviewed and submitted for consideration by the County Executive Committee, strengthening governance, policy implementation and service delivery.

2.4.1.1 Status of Projects for FY 2025/2026

Table 2.7: Status of Governorship, Administration and Coordination Projects for FY 2025/2026

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost (Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost (Kshs.)	status	Remarks
Renovation of county headquarters	Painting of county offices main building. Construction of Main gate (HQ) Installation of Cabro Rehabilitation of fire hydrant Kandara subcounty offices construction.			All except Kangari fire station renovation were achieved.			86%	Kangari fire station renovation carried forward to FY 2026/2027

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost (Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost (Kshs.)	status	Remarks
	Kangari fire station renovation							
HQ Perimeter wall	Construction of perimeter wall		Concrete perimeter wall	100% achieved			100%	

2.4.2 Public Administration and ICT

2.4.2.1 Sector Achievement

A. Information Communication Technology (ICT) and E-Government

During the year under review, the department planned to develop ICT infrastructure, targeting to expand internet connectivity to 20 health facilities. The target was achieved 100%. Under the automation of county services sub-program, several systems were developed and operationalized including: integrated ECDE/ VTC management system for learner onboarding and examination management, Maize and fertilizer distribution system, county legislation portal, teleradiology system and scanning data collection tool for public participation.

Table 2.8: Summary of Public Administration and ICT Achievements FY 2025/2026

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Programme Name: ICT Development						
Objective: To enhance service delivery						
Outcome: Efficient service delivery though of information communication Technology						
Development of ICT infrastructure	Internet connectivity for health facilities and expansion of Local Area Network (LAN) in hospitals.	Number of health facilities connected to the network	Limited or no internet connectivity and LAN infrastructure in 20 health facilities.	Internet connectivity was established and LAN expanded in 20 health facilities.	Internet connectivity established and LAN expanded in 20 of 20 targeted hospitals	Improved connectivity has enhanced access to electronic health systems and service delivery.

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Automation of County Services, 1-ECDE/VTC Management System	ECDE/VTC system developed and operational for learner onboarding and examination results management	Number of ECDE/VTC systems developed and operational	No integrated ECDE/VTC management system	Integrated ECDE/VTC management system	Integrated ECDE/VTC system developed and operational	ECDE/VTC system developed and deployed.
2-Maize and fertilizer distribution system	Maize and fertilizer distribution system developed and operational	Number of agricultural distribution systems developed	Manual distribution process.	Maize and fertilizer distribution system operational	System developed and implemented	The system has been fully developed and is operational.
3-County legislation portal.	County legislation portal developed and operational	Number of legislation portals developed	County legislation accessed manually	legislation portal operational	Legislation portal developed and accessible	System successfully developed and implemented.
4- Teleradiology system.	Teleradiology system implemented in County hospitals	Number of hospitals using the teleradiology system	No teleradiology services	Teleradiology system implemented in County referral hospitals	Teleradiology system implemented and operational	The system has been fully developed and is operational.
5-Scanning data collection tool developed and deployed	Scanning data collection tool developed and deployed	Number of Scanning data collection tools operational	Manual data collection during public participation	Scanning data collection tool operational	Scanning tool developed and in use	System implementation completed according to project requirements.

B. Human Resources (HR)

The Human Resource Department made progress in several key areas despite budgetary constraints. All eligible county employees received their salaries on time, ensuring uninterrupted service delivery. Five (5) records management officers were successfully trained, enhancing records management capacity. The department engaged 89 interns under the internship programme, although this was below the target due to funding limitations. It also coordinated the training of 52 employees to strengthen staff capacity. Staff welfare was enhanced through the procurement of medical, Group Life Assurance (GLA), Group Personal Accident (GPA), and Work Injury Benefits Act (WIBA) insurance covers. In addition, the department successfully coordinated the signing of performance contracts for County Executive Committee Members (CECs), Chief Officers, and Directors, and prepared quarterly performance management reports to support performance monitoring and accountability.

Table 2.9: Summary of Human Resource Achievements FY 2025/2026

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Programme 1: Administration, Planning and Support Services						
Objective: To ensure effective and efficient service delivery						
Outcome: Enhanced stakeholders' satisfaction						
Administration Services	Effective and responsive management and administration services	Reduced number of complaints	Draft service charter	Validate and implement service charter	Not achieved	Lack of budget allocation
	Effective and efficient time management	Biometric clock-in system	-	Procure a biometric clock-in system and accessories	Not achieved	Lack of budget allocation
	Conducive work environment with adequate tools and equipment	Improved employee productivity y	-	Conduct an employee satisfaction survey	Not achieved	Budgetary constraints
Personnel Services	Adequate and highly skilled personnel	Number of personnel recruited and trained in Human Resource department	-	5 new employees	Not achieved	Lack of budget allocation
			Trained 26 officers	Train 39 HR personnel	Not achieved	Budgetary constraints
	Effective Record Management	Coordinated and organized Human Resource registry	-	Acquire fire proof, modern filing cabinets	Not achieved	Lack of budget allocation
			Trained 5 Records Management staff	Training records management staff	5 trained records officers	Achieved

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
			-	Digitize 25% of the existing records	Not achieved	Lack of budget allocation
Internship programme	Internship opportunities s to fresh graduates	No of interns engaged	297 Interns	250 Interns	89	Partially achieved due to budgetary constraints
Programme 2: Leadership and Coordination of DAs						
Objective: To ensure the County Departments work towards achievement of organizational goals						
Outcome: Appropriate and optimally staffed departmental organizational structures						
Human Resource Policy Development and Liaison	Approved HR Policies	Number of policies developed and implemented	4 Draft HR policies	2 Human Resource policies	Not achieved	Lack of budget allocation
Strategic Human Resource Management	Aligned Human Resource function with the overall county strategy	A Strategic Human Resource Plan	Draft Strategic Human Resource Plan	Validate and implement the strategic Human Resource Plan	Not achieved	Lack of budget allocation
Human Resource Management and Development	Attraction and Retention of qualified and skilled employees	Adequate and qualified employees	Paid all eligible employees' salaries	Ensure timely remuneration of all the eligible employees	Achieved	
	Highly trained and competent employees	Number of the employees trained	Trained 2,273 employees	Coordinate Training of 3,500 employees	52	Partially achieved due to budgetary constraints

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
	Occupational l Health and safety system	Occupational health and safety system in place	Draft Occupational Health and Safety Policy	Finalize Occupational Health and Safety Policy Procure Occupational Health and Safety equipment	Not achieved	Lack of budget allocation
	Improved staff welfare	Staff welfare policy	-	Develop welfare policy	Not achieved	Lack of budget allocation
	Timely response to welfare issues	Increased welfare programs	Procured medical, GLA, GPA and WIBA covers	Procure medical covers, Group life cover, Group Persona l Accident t, Workmen's` compensation covers	Achieved	
Performance e Management	Institutionalized results-based performance	Signed Performance Contracts	Signed PCs for the CECs, COs and Directors	Coordinate performance contracting	Achieved	
		Performance Management Reports	Prepared 4 quarterly performance management reports	Prepare quarterly and annual performance management reports	Achieved	

C. Public Service Board (PSB)

The mission of the department is to effectively deploy efficient human capital for service delivery. In the quest to do that, the department had targeted to convene 26 board meetings and conferences aimed at improving positive work ethics in the county public service and all 26 were achieved by the end of the FY. The department targeted to hold 40 Board meetings under national values and governance during the year but achieved 37 meetings due to resource constraints.

Table 2.9: Summary of Public Service Board Achievements FY 2025/2026

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Programme 1: General Administration and Support						
Objective: Improving Positive work ethics in County Public Service						
Outcome: Enhanced service delivery						
Administration and Support	Staff remunerated	No. of Staff remunerated	15	16	16	achieved
	Participation in meetings/workshops	No. of meetings/ workshops	6	11	11	achieved
	Board meetings/ conferences/ committees convened	No. of Board meetings/ conferences/ committees/ Seminars	36	26	26	Target not met due to lack of adequate funds
	Hospitality supplies	Assorted hospitality supplies	LS	LS	0	Lack of adequate funds
	Participation in meetings/workshops	No. of Staff trained	19	6	6	Lack of adequate funds
	Office and General Supplies	LS	LS	LS	30%	Lack of adequate funds
	General office Maintenance				70%	Lack of adequate funds
	Office supplies	Assorted general office supplies (papers Pencils, forms, small office equipment) procured	LS	LS	30%	Lack of adequate funds
	Published/printed documents	Documents printed	LS	2	2	achieved
Programme 2: National values and governance						
Objective: Establish a skilled and adequate workforce in the public service						
Outcome: Efficient and effective service delivery						

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Purchase of M/Vehicle	No of motor vehicles	No. of M/Vehicle	-	1	0	Lack of adequate funds
Boards, Committees, Conferences & Seminars	Board meetings/ conferences/ committees convened	No. of Board meetings/ conferences/ committees/ Seminars	40	37	37	Lack of adequate funds

D. Fire Services and Disaster Management

During the FY 2025/2026 Kangema fire station was renovated awaiting furnishing and staff deployment. 4 fire hydrants were procured and installed, 5 fire hydrants were rehabilitated, 3 firefighters were trained through partnership with development partners.

Table 2.10: Summary Fire Services and Disaster Management Sector Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks	Sub Programme
Programme: Disaster Control and Management							
Objective: To reduce the impact of disasters by implementing proactive strategies for preparedness, prevention, response and recovery.							
Outcome: Minimized property damage and loss of lives							
Establishment of new fire station	New and operational Fire station in place	Number of new fire stations in place	3 operational fire stations	Operationalize Kangema fire station	Renovation done. Need furnishing and deployment of staff and fire engine	-	Budget constraints
Renovation and refurbishment of the existing fire stations	Renovated, equipped & digitized fire stations (Headquarter, Kenol & Kangari fire stations)	3 renovated, equipped & digitized fire stations (Headquarter, Kenol & Kangari fire stations)	Headquarter fire station renovated pending fencing.	Renovate 2 fire station.	Stalled	-	Budget constraints

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks	Sub Programme
Fire hydrants installation	Fire hydrants installed	Number of fire hydrants installed	10 fires hydrants	Install 7 fire hydrants.	4 fire hydrants installed and 5 rehabilitated.	-	Budget constraints
Capacity building	Fire personnel trained	Number of fire personnel trained	10 firefighters trained.	Train 40 firefighters	3 officers undergoing USAR training through development partners (PCPM)	-	Budget constraints
Specialized equipment	Rescue gear/agents	Percentage of required Rescue gear in place	60%	70%	Requisition for Foam agent done	-	Budget constraints
Hazard mapping	Mapped Disaster and Hazard prone areas	An Updated Map of disaster and hazard-prone areas	No map	1 Map of disaster and hazard prone areas.	Stalled	-	Budget constraints
Public sensitization and education	Sensitized communities in disaster management	Number of Learning institutions, business premises, Firms, SACCOs and Chamas sensitized	55%	70%	60%.	-	The variance is contributed by lack of facilitation for mobility.

2.4.2.3 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.11: Linkages of Public Administration and ICT Achievements with National, Regional and International Development Frameworks

National/Regional/International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
MTP IV, BETA, SDGS	SDG 8: Decent work and economic growth; Target 8.8. Promoting safe & secure working environment	4 Fire hydrants installed, and 5 rehabilitated

2.4.2.4 Sector Challenges

A. ICT and E-Governance

- Budget allocation to fully implement planned ICT infrastructure and automation projects.
- Resistance to change among some staff during the rollout of automated systems.
- Cybersecurity risks requiring continuous monitoring and investment.
- Limited digital literacy among some end users, affecting effective utilization of automated systems.

B. Human Resource

- Untimely disbursement of funds;
- Inadequate office space and equipment;
- Inadequate or lack of funds for implementation of planned programmes/projects;

C. PSB

- Inadequate funds for implementation of programmes
- Untimely disbursement of funds
- Lack of funding for the planned programmes.
- Inadequate office space and limited equipment
- Lack of mobility and airtime facilitation

D. Fire Services and Disaster Management

- Inadequate firefighting equipment including Personal Protective Equipment (PPE).
- Delayed procurement process.
- Budget constraints.
- Personnel shortage.
- Lack of implementation of the organization’s structure within the fire section.
- Grounded fire engines.
- Lack of implementation of the County Operations Plan (CEOP) which is due review.
- The Disaster Management policy and Regulations submitted to the executive awaiting feedback.
- Delay in implementation of the section’s structure and scheme of service for fire personnel.

2.4.2.5 Lessons Learnt

A. ICT and E-Governance

- Early planning and timely procurement improve implementation timelines for ICT projects.
- Continuous stakeholder engagement and user sensitization enhance acceptance and utilization of automated systems.
- Reliable ICT infrastructure, including stable internet connectivity and backup power, is critical for uninterrupted service delivery.
- Regular staff training and capacity building improve system adoption and reduce operational challenges.
- Strong cybersecurity measures and user awareness are necessary to safeguard County information assets.
- Phased implementation of ICT projects allows easier change management and minimizes operational disruptions.

B. Human Resource

- Teamwork plays a critical role in the achievement of organizational goals.
- There is a need to build capacity and have proper job placement for employees.
- There is a need to sensitize newly employed officers on the HR policies.
- Timely disbursement of funds is crucial for effective implementation.

C. PSB

- There is a need to build capacity and have proper job placement for employees
- There is need to sensitize newly employed officers on the HR policies
- Teamwork plays a critical role in the achievement of organizational goals Adequate planning and funding are a requirement to cater for disaster and pandemic preparedness
- Succession planning should be embraced to ensure no vacuum is left in the departments
- Timely disbursement of funds is key to performance
- There is a need to sensitize staff and the populace on ICT, since it is vital in efficient delivery of county services
- Need to adopt the use of ICT in all county operations and management.

D. Fire Services and Disaster Management

- Adequate planning and timely funding are a requirement to cater for disaster and pandemic preparedness.
- Well-coordinated communication between agencies and departments is key to performance.
- Teamwork and collaboration are of great importance in achieving the sector's goals and objectives.

2.4.2.5 Recommendations

A. ICT and E-Governance

- Increase budgetary allocation for ICT infrastructure development, automation projects, and system maintenance.
- Expand reliable internet connectivity to all County offices.

- Enhance cybersecurity through regular security audits, firewall upgrades, endpoint protection, backup solutions, and staff awareness programmes.
- Conduct regular user training and change management programmes to improve utilization of automated systems.
- Continue digitization and automation of County services to improve efficiency, transparency, accountability, and citizen access to Government services

B. Human Resource

- The County should ensure planned programmes/activities are allocated funds. This will enable the department realize the desired transformation in the county public service.

C. PSB

- Timely disbursement of funds is crucial for effective implementation
- A well-defined organizational structure will enhance performance
- Priority to the section programs is key through compliance of available legal frameworks.

D. Fire Services and Disaster Management

- There should be sufficient budgetary allocation for the fire services and disaster management section and minimized bureaucracy to access funding.
- Prompt purchase and maintenance of safety equipment should be prioritized in order to achieve the vision of saving lives and property.
- A well-structured section is a key priority for the efficient running of the disaster management services and thus should be fast tracked in the development programmes.
- Policy implementation, adherence and compliance is of great importance to the section.
- There is a need for implementation of the section’s structure and scheme of service for fire personnel.

2.4.3 Finance and Economic Planning

2.4.3.1 Sector Achievements

During FY 2025/2026, the Finance and Economic Planning Sector recorded significant achievements in economic planning, revenue management, monitoring and evaluation, and budget and fiscal management. Key achievements included preparation of one CADP, four quarterly ADP implementation reports, technical planning support to 12 departments, one M&E exercise, procurement of two revenue vehicles, automation of the revenue management system and all 23 targeted revenue streams, and preparation of four key budget and fiscal policy documents. However, some activities, including vehicle procurement, staff capacity building, financial policy and reporting, and resource mobilization initiatives, were not fully achieved and others were ongoing due to inadequate funding and budgetary constraints.

Table 2.12: Summary of Finance and Economic Planning Sector Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Finance						
Administration services	vehicle for County Financial services	No of vehicles procured	1	1	-	
Personnel services	Staff Capacity building and training	Number of staff	-	100	Over 50 officers trained on Accrual basis of accounting, IFMIS and e-GP systems	
Financial services policy and reporting	Financial policy Financial report	No of policies and reports	1	2	All county entities reported on the required statutory reports within the stipulated timelines	
Procurement	Asset management system	No of updated County asset registers	-	1	Updated the county asset register and drafted the county asset and disposal policy	Ongoing
Economic Planning						
Administration services	Vehicle for monitoring and evaluation	Number of vehicles procured and maintenance	-	1	0	
Personnel services	Staff capacity building and training	Number of staff trained	-	5	3	

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
County Economic Policy Formulation, modelling and management	County Annual Development Plans (CADPs)	Number of CADPs	-	1	1	Achieved
Monitoring, Evaluation and Reporting on implementation of County Integrated Development Plan (CIDP)	Quarterly ADP implementation reports	Number of quarterly reports	4	4	4	Achieved
County Statistical management	Statistical management Framework	Number of county statistical Abstract	-	1	-	Ongoing
Resource Mobilization and proposal development	Proposals development	No of Concepts	-	4	2	Ongoing
Technical backstopping	Mainstreaming planning backstopping in all county departments	No of departments supported	-	12	12	Achieved
Monitoring and Evaluation						
M&E Exercises	Monitoring and Evaluation Exercises	No. of M&E exercises conducted		1	1	Achieved
Administration services	M&E Vehicle	No. of vehicles bought	-	1	-	
Revenue						
Administration Services	Revenue vehicles	Number of revenue vehicles	-	2	2	Achieved
Personnel Services	Training and Capacity building	Number of Revenue officers trained		100	-	Not achieved due to inadequate funding

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievement	Remarks
Resource mobilization and Revenue policies	Review Finance Act	Number of Reviewed Finance Act	-	1	1	Achieved
Revenue Automation and revenue collection administration	Automated revenue Management	Number Revenue system	-	1	1	Achieved
Resource Mobilization research and advisory	Resource Mobilization Research studies	No. of County resource mobilization and revenue studies developed	-	1	-	Ongoing
Revenue Automation and revenue collection administration	Automation of revenue Management system	No of Revenue streams automated	-	23	23	Complete
Budget						
Budget	a) CBROP b) CFSP c) Budget Estimates d) Debt Management	No of policy document	-	4	4	Achieved

2.4.3.2 Status of Projects for FY 2025/2026

Table 2.13: Status of Finance and Economic Planning Projects for FY 2025/2026

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost(Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost(Kshs.)	status	*remarks
Emergency civil works – various Wards (incl. Murang'a North & South	Grading & opening/spot-improvement of access roads; drainage & culvert works;	-	Undertake all approved emergency civil works	Works completed and contractors paid in full	Varies by contract – individual sums recorded	12,611,572	Complete – fully spent	

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost(Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost(Kshs.)	status	*remarks
Regions, Nginda, Gaichanjiru, Kagunduini, Ng'araria, Kimorori/Wempa Wards)	construction/rehabilitation of pit latrines & urinals; borehole rehabilitation; institutional fencing; electrical works		applications received					
Fire emergency response – Kiawambogo-Rwathia, Kanyenyaini, Muthithi, Gatanga, Kimorori/Wempa & Kagunduini Wards	Compensation to victims of fire tragedies	Emergency Fund, outside the CADP budget lines	Compensate all verified fire-affected persons	22 affected persons compensated	N/A – direct compensation payments	440,000	Fully spent	Fire Related Expenses
Flood emergency response	Flood mitigation/relief interventions financed under the Emergency Fund	-	Flood victims	Various victims	N/A	3,835,348	Fully spent	Flood Related Expenses
Landslide emergency response – various Wards, including Kangari Ward	Compensation to landslide victims and associated remedial/mitigation works	-	Compensate all verified landslide-affected persons	25 affected persons compensated	N/A	6,066,666	Fully spent	Landslide Related Expenses
Riot/civil-unrest response – Murang'a	Compensation to individuals affected by demonstrations/riots	-	Compensate all verified	21 affected persons	N/A	440,000	Fully spent	Riot Related expenses

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost(Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost(Kshs.)	status	*remarks
South Region (multiple Wards)			affected persons	compensated				
Development projects – Gatanga, Nginda, Township, Kamahuha, Ng'araria, Wangu, Kangari & Kahumbu Wards; Gikono Landfill (countywide)	Construction of Gathangari staircase & footbridge; garbage management at Gikono landfill; Kaharo-Kiriti footbridge gabions; construction/renovation of pit latrines & urinals at 6 sites; construction of River Gatune cross culverts	*	9 development projects	Works substantially executed; payment certificates raised	Sum of individual contract/certificate values	9,155,600.75	Pending payment	
Fund administration – Countywide	Bank charges; domestic travel; printing & stationery;	-	Meet recurrent administrative obligations of the Fund	Obligations met as they fell due	N/A	915,723	Fully spent	Aggregate of the Bank Charges, Domestic Travel, Printing & Stationery

2.4.3.3 Issuance of Grants, Benefits, and Subsidies for FY 2025/2026

Table 2.14: Issuance of Grants, Benefits and Subsidies under Finance and Economic Planning for FY 2025/2026

Type of Issuance e.g., Education, bursary, Biashara fund	Purpose of issuance	Key Performance Indicator	Target	Achievement	Budgeted amount (Kshs. In Millions)	Actual amount paid (Kshs. In millions)	Remarks
Emergency fund Grant	Flood mitigation/relief interventions financed under the Emergency Fund	Flood victims	Various victims	N/A	3,835,348	Fully spent	Flood Related Expenses
Emergency fund Grant	Compensation to landslide victims and associated remedial/mitigation works	Compensate all verified landslide-affected persons	25 affected persons compensated	N/A	6,066,666	Fully spent	Landslide Related Expenses
Emergency fund Grant	Compensation to individuals affected by demonstrations/riots	Compensate all verified affected persons	21 affected persons compensated	N/A	440,000	Fully spent	Riot Related expenses

2.4.3.4 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.15: Linkages of Finance and Economic Planning Achievements with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/Goals	Contributions/Interventions in the last Annual Strategic Plan
Finance		
SDGs	Goal 16: Peace, Justice, and Strong Institutions	Ensured transparent and accountable use of county resources.
		Strengthened financial management systems and controls.
Economic Planning		
Kenya Vision 2030	Aligned county development plans with national economic strategies.	The county prepared one Annual Development Plan aligned with national and international development frameworks
Africa Agenda 2063 (Aspiration 1)	Advanced inclusive economic growth through strategic planning.	The county prepared one Annual Development Plan aligned with national and international development frameworks
Monitoring and Evaluation		
SDGs	Goal 17: Partnerships for the Goals	Monitored and evaluated projects for effectiveness and efficiency.
		Enhanced data-driven decision-making through improved M&E frameworks.
Revenue		
SDGs)	Goal 1: No Poverty	Increased local revenue collection through enhanced systems.
		Supported poverty alleviation programs by boosting revenue generation
Budget		
Kenya Vision 2030	Development and implementation budgets aligned with both county and national priorities	The County Developed and implemented one budgets aligned with both county and national priorities

National/ Regional/ International Obligations	Aspirations/Goals	Contributions/Interventions in the last Annual Strategic Plan
SDGs	Goal 9: Industry, Innovation, and Infrastructure	The county budget supported the infrastructure projects through efficient fiscal management

2.4.3.5 Sector Challenges

A. Finance

- Low absorption of development funds
- High wage bill
- High level of pending bills
- Inadequate supervision of projects and programmes being implemented
- Inadequate facilities and office space

B. Revenue

- Inadequate training of Revenue Staff
- Inadequate enforcement vehicles
- Fluctuating internet connection

C. Economic planning

- Late submission of departmental inputs for incorporation into various statutory timed reports
- Insufficient funding and facilitation especially for Monitoring and Evaluation
- Inadequate funding to County Statistics for coordination of the county statistical system.
- County Integrated Monitoring and Evaluation System (CIMES) not operational

2.4.3.6 Emerging Issues

- Pending bills and delays in exchequer releases has negatively affected the funds allocated to planned projects and programmes.

2.4.3.7 Lessons Learnt and Recommendations

A. Finance

- There is a need for effective resource marching of approved and budgeted county priorities.

B. Economic planning

- There is a need to adequately fund the County Economic planning office for coordination of the county statistical systems and M&E functions.
- There is a need to sensitize staff and the top management on County planning and Budgeting processes

C. Revenue

- There is need for review of the County Finance Act every year
- Embracing modern methods of revenue mobilization, including undertaking a valuation roll.

2.4.3.8 Development Issues

Table 2.16: Finance and Economic Planning Development Issues

Sector	Development Issue	Causes	Constraints	Opportunities
Finance	Unmet Financial Commitments	Unmet revenue Targets	· Inadequate budgets allocation · Delays in release of funds	IFMIS System PFM Act 2012
Economic Planning	Non-vibrant County monitoring, evaluation, reporting and learning (MERL) system	Unclear placement of MERL within the County structure	Inadequate funding	Create a functional Research and MERL within Economic Planning

2.4.4 Agriculture, Livestock, Veterinary Services and Fisheries

2.4.4.1 Sector Achievements

A. Agriculture Crops

The Department made significant progress in improving agricultural productivity and farmer incomes through the implementation of the Inua Mkulima programmes.

Maize Development: A total of 135,000 farmers benefited during the long rains season and 90,600 farmers during the short rains season through the distribution of certified hybrid maize seeds, fertilizer, and fall armyworm pesticides, exceeding the planned target of 99,000 beneficiaries. Each farmer received a 2 kg packet of certified maize seed, 10 kg of fertilizer, and one sachet of pesticide.

Mango Development: The programme supported 2,966 mango farmers with quarterly e-wallet subsidies of KSh 2,400 each, surpassing the target of 2,500 farmers. Additionally, 1,165 tonnes of mangoes were marketed through the Lower Murang'a Farmers Cooperative Society, exceeding the target of 1,100 tonnes, while 3,124 farmers were trained on Technology, Innovations and Management Practices (TIMPS), well above the planned target of 2,400 farmers.

Avocado Development: The programme distributed 14,000 quality Hass avocado seedlings, exceeding the target of 10,000 seedlings, and trained 30,516 farmers on avocado TIMPS, slightly surpassing the target of 30,000 farmers.

The National Agricultural Value Chain Development Project (NAVCDP) recorded notable progress in strengthening agricultural value chains and enhancing farmer productivity. A total of 44,619 farmers were trained on Technology, Innovations and Management Practices (TIMPS), exceeding the target of 40,000 farmers. Additionally, 60,754 farmers received E-Voucher support, far surpassing the planned target, with beneficiaries drawn from the avocado, mango, dairy, and coffee value chains. The project also made progress in expanding irrigation, with one irrigation scheme approved for implementation, laying the foundation for increased agricultural production and climate resilience

Overall, the programmes exceeded most of their planned targets, demonstrating successful implementation and contributing to enhanced agricultural productivity, improved market access, and increased incomes for farmers across Murang'a County.

Table 2.17: Summary of Agriculture Crops Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Programme 1: Food and nutrition security programme						
Objective: To improve food availability at household level and increase incomes						
Outcome: Increased productivity and incomes for maize farmers						
Inua mkulima maize subsidy programme	i) Packets of certified hybrid maize seeds, sachets of fall armyworm pesticide and bags of fertilizer received by farmers	i) No, of Packets of hybrid maize, sachets of pesticide and bags of fertilizer availed to farmers	80,357	99000	135000 short rains 2025 90600 long rains 2026 40,000 bags of fertilizer 225,600 sachets of pesticides	Each farmer was given a pack of 1 2kg pkt of maize seeds, 10 kg of fertilizer and 1 sachet of pesticide
	ii) Increased number of farmers benefiting from the programme	ii) No of beneficiaries	80,357	99000	135,000 farmers long rains 2025 and 90600 short rains 2026	
Programme 2: Inua Mkulima mango subsidy programme						
Objective: To enhance production, productivity, quality and profitability of mangoes,						
Outcome: increased productivity and incomes for mango farmers,						
Mango subsidy programme	i) Increased mango farmers receiving e-wallet subsidy	i) No. of mango farmers who received subsidy	2,000	2,500	2,966	Each farmers received ksh. 2,400 on quarterly basis as farm input subsidy
Incentivization of Mango farmers	Tons of mangoes sold through the lower Murang'a	No. of tones of mango sold through the cooperative	1000 tons	1,100	1,165	Sold to Sunny mango Processors and

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
	farmers Cooperative society cooperative					Kevian Foods Processors Each farmer received Ksh. 7 for each kg sold.
Training farmers on Mango Technology, innovations and management practices (TIMPS)	Increased number of mango farmers trained on mango TIMPS	No of farmers trained	2100	2400	3124	Mango farmers were grouped into 125 clusters
Programme 3: Avocado Development programme						
Objective : To rehabilitate Avocado for optimum production						
Outcome: Increased productivity and incomes for avocado farmers,						
Sub Programme	**Key Outputs**	**Key Performance indicators**	**Baseline (as at 30th June 2025)**	**Planned Targets**	**Achievements**	**Remarks**
Farm inputs support	Quality avocado seedling availed to farmers	Number of Hass avocado seedlings	0	10,000	14,000	
Training of avocado farmer on avocado TIMPS	Farmers trained on avocado TIMPS	No. of farmers trained	0	30,000	30,516	
NAVCDP						
Programme 4: National Agricultural Value Chain Development Project (NAVCDP)						
Objective : To increase market participation and value addition for targeted farmers in select value chains in project areas.						
Outcome:						

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
National Agricultural Value Chain Development Project (NAVCDP)	Technology Innovations and Management Practices (TIMPS) E-Voucher services	No. of farmers trained on TIMPS	4525	40000	44619	
	Technology Innovations and Management Practices (TIMPS) E-Voucher services	No. of farmers supported	59943	500	60754	Farmers trained on avocado, mango, dairy and coffee
	Irrigation schemes	Area (Ha.) put under irrigation	0	26		1 irrigation scheme approved for implementation
Programme 5: Kenya Agricultural Business Development Project (KABDP).						
Objective: To strengthen aggregation and market access of the Priority Value chain actors						
Outcome:						
Outcome 1: Business development knowledge and skills among PAVCAs and VCOs enhanced						
Kenya Agricultural Business Development Project	PAVCAs and VCOs business development knowledge and skills built	-No of PAVCAs (by sex and age) and PAVCOs capacity built on business development knowledge and skills -No of PAVCAS (by sex and age) and PAVCOs implementing business plans		2100 1050		
	Inclusive Business Development Innovations supported	i) Number of inclusive business development innovations supported,		5		

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
		(ii)Number of PAVCAs benefiting from innovations by sex and age,		3660		
	Agricultural business digital systems supported	i) Number of digital technologies availed for use by PAVCAs and PAVCOs relevant to business development ii) Number of PAVCAs by sex and age and PAVCOs using business digital systems.		5 3660		
Outcome 2: Market Volumes of PAVC's products increased						
	Priority Agricultural Value Chain Actors (PAVCA's) and Value Chain Organizations (VCO's) Aggregated	(i)number of PAVCAs (by sex and age) aggregated into registered VCOs. (ii) number of registered aggregated apex VCOs and their membership disaggregated by sex and age		64 8600		
	Value Chain Organizations' (VCO's) Organizational capacity built	(i) Number of Apex VCOs with organizational instruments, (ii) Number of apex VCOs		16		
		implementing organizational instruments, (iii) Number and types of services offered by apex VCOs to member VCOs and PAVCAs.		16		
Outcome 3: Resilience of agricultural businesses to environment and climate change impacts enhanced						

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
	Adaptive capacity of PAVCOs and PAVCAs to climate change impacts increased	i)Number of PAVCOs with strategic plans/business plans that have integrated resilience of their businesses to environmental and climate change effects. ii) Number of PAVCAs (by sex and age) implementing environmental management and CSA TIMPs in their businesses		5 8600		
	Agricultural businesses resilience to environmental and climate risks strengthened	Number of PAVCAs and PAVCOs supported to adopt environment and CSA TIMPs (ii) Number of PAVCAs and PAVCOs adopting environment and CSA TIMPs,		2100 2100		
	Resilience of agricultural businesses through farm forestry enhanced	i) Number of fruit/fodder tree nurseries established; ii)Number of fruit/fodder planted by PAVCOs and PAVCAs by sex and age.		5		

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
				34,000		
Outcome 4: Agriculture business development policy and institutional environment strengthened.						
	Capacity of agricultural sector institutions and project coordination strengthened.	-Number of structures Formalized -Number of structures with strategic plans -Number of operational partnerships instruments signed		5 5 10		
	Policy and legal instruments for agribusiness improved	-Number of policy instruments Formulated -Number of policy instruments implemented.		5 5		

B. Livestock

The Livestock Department made notable progress in strengthening livestock extension and dairy support services. A total of 22,015 farmers benefited from the Inua Mkulima Milk Subsidy Programme, while 4 milk coolers were procured and distributed to dairy cooperatives to enhance milk collection and preservation.

The department also exceeded its annual target for farmer capacity building by conducting 376 livestock group training sessions against a target of 350, enhancing farmers' knowledge and adoption of improved livestock management practices. In addition, 427 farm visits, 88 demonstrations, and 2 field days were undertaken to provide technical advisory services to farmers across the county.

Table 2.18: Summary of Livestock Sector Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Programme 1: Livestock Administration Planning and Support Services						
Objective: Efficient and effective service delivery						
Outcome: Improved coordination and quality of extension services						
Administration Services	Provision of staff accommodation and work equipment's	Number of stations with offices and equipment		3 office stations and equipment	0	Stations with no officers were housed by either veterinary, Agriculture or subcounty Administrator
Personnel Services	Recruitment of technically qualified staff	Number of technical staff recruited		2staff	0	4 subcounty stations not manned, 2 staff are due for retire
Programme 2: Livestock Resources Management and Development						
Objective: Livestock enterprises development and diversification of household income						
Outcome: Improved livelihoods						
Inua Mkulima Milk Subsidy	Milk subsidy	No. of farmers receiving Inua Mkulima milk subsidy	-	27,000	22,015	
Dairy coolers	Milk Coolers procured and distributed to cooperatives	No of coolers distributed to cooperatives	-	5	4	
Dairy production	Livestock registration with KSB	Number of animals registered	-	3500	0	
	Model farms established	Number of model farms established (Mariira & Thailand and others started by co-ops as demo farms)	-	20 Farms	0	

Sub Programme	Key Outputs	Key performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Fodder Production	Bulked Bracharia/ Super Napier in Mariira ATC and dairy co-ops)	Acreage under fodder (Bulking Bracharia/ Super Napier in Mariira ATC and dairy coops)	-	50 Acres	0	
Livestock Development and capacity building	Livestock extension services	Number of group training	-	350 trainings	376	
		Farm Visits	-	5000 farm visits	427	
		Demonstrations	-	120 demonstrations	88	
		Field days	-	16 field days	2	
Strategic animal products food security	Introduced dorper sheep for mutton production	Number of dorper sheep	-	1000 dorper sheep	0	
	Local goats for Chevon production	Number of local goats	-	1000 local goats	0	
	Poultry for women, youth and PWDs	Number of birds	-	7000 birds	0	
	Pigs for Pork and bacon production	Number of pigs	-	2000 pigs	0	
	Rabbit population kept by women, youth and PWDs	Number of rabbits	-	3500 rabbits	0	
Emerging Livestock Promotion	Farms rearing emerging livestock	Number of farms rearing emerging livestock	-	8 farms	0	

Sub Programme	Key Outputs	Key performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Livestock Products Value Addition and marketing	Dairy Goats milk value addition centres (cooling & processing)	Number of dairy goat milk value addition centres	-	0	0	
	Dairy value addition group trainings	Number of dairy value addition groups (Niche products e.g., Probiotic yoghurt)	-	105 groups	0	
	Established apiaries	Apiary establishment (For training, honey, hive products and crops pollination)	0	20 Apiaries	0	

C. Veterinary Services

The directorate made notable progress in disease control, public health, livestock improvement, farmer outreach, and revenue generation. Key achievements included vaccinating 28,327 cattle and 354 dogs against livestock diseases, carrying out 1,251 artificial inseminations to improve livestock breeds and milk production, and inspecting 40,710 cattle, 2,380 goats, 2,208 sheep, and 72,388 pigs to ensure the safety of meat for human consumption. The directorate also facilitated the production of 41,568 quality cattle hides, 4,545 goat skins, and 2,108 sheep skins, supporting leather value addition. In addition, veterinary extension officers conducted 33,008 farm visits and farmer training sessions to strengthen disease prevention and livestock management practices. Revenue collection also improved, with KSh 17,784,160 generated from veterinary fees and charges, contributing to county own-source revenue

Table 2.19: Summary of Veterinary Services Sector Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Programme 1: Control of livestock diseases and pests services						
Objective: Optimize livestock production and productivity						
Outcome: Animal disease prevention and Increased productivity						
Animal vaccination	Vaccinated animals	Number of animals vaccinated	61,539	90,000	Cattle-28,327 Dogs- 354	
Programme 2: Animal Breeding Services						
Objective: Control of breeding diseases and breed improvement						
Outcome: Increased milk production						
Artificial insemination	Inseminated cows	Number of cows inseminated	12,106	11,000	1251	
Programme 3: Veterinary Public Health Services						
Objective: Quality assurance of meat products, hygiene of slaughter facilities and meat carriers.						
Outcome: Provision of meat products that are safe for human consumption.						
Meat Inspection	Animal carcass inspected	Carcass inspection figures		42,000 cattle, 5,500 goats, 5,000 sheep, 65,000 pigs	Cattle-40,710 goats- 2380 sheep- 2208 pigs- 72,388	
Programme 4: Hides and Skins Improvement and Leather Development						

Sub Programme	Key Outputs	Key performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Objective: Production of quality hides and skins and promote value addition.						
Outcome: Production of grade one hides and skins for value addition.						
Hides and Skins Improvement	Quality hides and skins	Quality hides and skins production figures	Hides-30,306 Goatskins-2775 Sheep-1,534	40,000 hides, 4,000 goa skins, 5,000 sheep skins.	Cattle- 41,568 Goats- 4545 Sheep-2108	
Programme 5: Veterinary Extension Services						
Objective: Farmers education on control of livestock diseases and pests						
Outcome: Livestock disease prevention and reporting						
Veterinary Extension Services	Farmers visits and field days	Number of Farmers visited and trained	222,191	45,000 farm visits	33,008	
Programme 6: Veterinary Fees and Charges						
Objective: Raise revenue for Murang'a County Government						
Outcome: Revenue Generation						
Revenue collection and surrender	Revenue collected and surrendered	Amount of revenue collected and surrendered	16,311,488	KSh35,000,000	17,784,160.00	

D. Fisheries

The Fisheries Development Programme made significant progress in promoting aquaculture, improving fish production, and enhancing extension services across the county. A total of 37 fish ponds were constructed and 146,200 fingerlings stocked to support fish farmers and increase aquaculture production. The directorate also conducted 5 “Eat More Fish” awareness campaigns, promoting fish consumption and improving public awareness of the nutritional benefits of fish. In addition, 1,640 farm visits and 18 field demonstrations were carried out, exceeding the annual target for extension services and providing farmers with technical support to improve fish farming practices. However, the programme faced challenges including high pond construction costs, limited funding for awareness campaigns, and the inability to recruit the planned fisheries officers, which affected the achievement of some targets.

Table 2.20: Summary of Fisheries Sector Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Programme 1: Fisheries Development program						
Objective: To facilitate sustainable management and development of fisheries resources and products for wealth creation						
Outcome: Fish to become a dietary item in every household; More fish is for a healthier and wealthier population.						
Aquaculture development	Increased fish production Increased area under fish production	-No of fish ponds/Area under fish production(m^2) -Weight (kg) of fish harvested	2411 ponds covering 700900 M 207000 Fingerlings	175 fish ponds (300M^2) to targeted (5per ward), 180,000 fingerlings for fish farmers 92,000 kg of fish feeds	37 Ponds constructed 146200 fingerlings stocked	High construction costs led to reduced number of ponds and stocking
Fish quality assurance, Value Addition and Market Development	Increased dietary consumption of fish. Improved local fish market.	No of fish “eat more fish campaign”	7 Campaigns	9 “eat more fish campaigns (one per sub county)	5 campaigns conducted	Limited funds lowered no of campaigns

Sub Programme	Key Outputs	Key Performance indicators	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Administrative support and fish farming extension support services	Improved fish productivity Well managed ponds/farms	No of farm visits No of trainings	1120 farms visits	Targeted 1480 fish farm visits 18 field demos/farm visits	1640 farm visits and 18 demos	
	Improved quality and effectiveness in service delivery	No of fisheries officer recruited	5 officers	6 Fisheries officers to be recruited	0 recruited	

E. KATC Mariira Farm

KATC Mariira made significant progress in strengthening agricultural training, agribusiness development, and farm productivity. A total of 8,305 farmers and stakeholders were trained through demonstrations, field days, stakeholder forums, and farmer field schools, representing substantial progress towards the annual target. Additionally, 970 youths received specialized agribusiness and climate-smart agriculture training, enhancing youth participation in the agricultural sector.

The Centre successfully established and equipped an Agribusiness Incubation Centre, providing entrepreneurship and business incubation services. Furthermore, 10 farmer groups were trained on agribusiness, value addition, and market access, strengthening farmers' capacity to commercialize agricultural production.

In crop and livestock development, KATC Mariira established 5 acres of commercial demonstration farms, exceeding the planned target of 2 acres. The Centre also expanded fodder production to 5 acres, surpassing the target and supporting improved dairy production. A feed processing unit remained operational for demonstration and farmer training, while an apiary and dairy breeding programme continued to promote enterprise diversification and improved livestock productivity. Although some targets, such as seedling production and the provision of high-quality livestock breeds, were not fully achieved due to funding and resource constraints, the Centre maintained key agricultural demonstration activities that contributed to enhanced food security, farmer skills, and agricultural innovation.

Table 2.21: Summary of KATC Mariira Farm Sector Achievements for FY 2025/2026

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
Programme 1: Farmers, Staff and Stakeholders Capacity Building and Development Program						
Objective: Enhance the provision of services and adoption of agricultural technologies at the KATC Mariira farm						
Outcome: Increased crops and livestock productivity, refurbished institution and more farmers and stakeholders trained						
Conduct farmers, staff and stakeholders training at KATC	Farmers and stakeholders training, field days, outreaches and open days	No. of farmers and stakeholders trained	5907	10,000	8305	Demonstrations farms stakeholders forums and farmers field days conducted
	Develop and train tailor made short courses for the youth	No. of youth trained	450	1,000	970	Participation of youths through agribusiness and climate start agricultural training
	Construction and refurbish KATC training infrastructure	-No. of buildings refurbished	0	1	0	Refurbishment was not undertaken due to non-allocation of budget
Programme 2: Promotion of market access and nutritional security						
Objective: Enhance value addition and marketability of agricultural produce and products						
Outcome:						
Outcome: Increased crops and livestock	Agribusiness incubation centre established at KATC Mariira	Construction and furnishing the incubation centre	0	1	1	Centre establishment and equipped for entrepreneurship and business incubation

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
productivity, refurbished institution and more farmers and stakeholders trained	Incubating and training farmers	No. of group trainings	5	12	10	Farmers group trained on agribusiness value addition and market access
Programme 3: Crops and livestock Development						
Objective: Increase agriculture productivity						
Outcome: Enhance food security and increased farmers' incomes						
Crops Development at KATC Mariira Farm	Tree nursery established at KATC	Number of seedlings produced and distributed	15000	60,000	15000	Target was not achieved due to inadequate funding, insufficient nursery inputs. production remained at the baseline level, with expansion planned in FY 20262027.
	Establish and maintain a commercial model farm	No. of acres of commercial crops planted	1 acre	2 acres	5 acres	Demonstration plots established for horticultural and food crops
Livestock Development	High quality livestock breeds availed to farmers	No. of high-quality breeds availed to farmers	6	15	3	Dairy high quality bleeding programme.
	High quality fodder bulked and distributed to farmers	No. of acres of bulked fodder	2	3	5	Fodder demonstration established to support dairy production
	Apiculture	No. of hives installed	1	10	1	Apiary established to diversify farm enterprises

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Achievements	Remarks
	Feed processing unit	No. of feed processors established.	1	1		Feed processing unit operational for demonstration and farmers training

2.4.4.2 Status of Projects for FY 2025/2026

Table 2.22: Status of Agriculture, Livestock, Veterinary Services and Fisheries Projects for FY 2025/2026

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost(Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost(Kshs.)	status	*remarks
Inua Mkulima Mango and milk subsidy County eide	Giving an inua mkulima card to mango ana milk farmers		30,000 milk farmers 3500 mango farmers	22386 milk farmers 2966 mango farmers			ongoing	
Inua mkulima maize subsidy	Distribution of hybrid maize, pesticides and fertilizer		990000	90600 packets of 2kgs maize, 40000 50kgs bags and 225600 sachets of pesticides			ongoing	

2.4.4.3 Issuance of Grants, Benefits, and Subsidies for FY 2025/2026

Table 2.23: Issuance of Grants, Benefits and Subsidies under Agriculture, Livestock, Veterinary Services and Fisheries for FY 2025/2026

Type of Issuance	Purpose of issuance	Key Performance Indicator	Target	Achievement	Budgeted amount(Kshs. In Millions)	Actual amount paid (Kshs. In Millions)	Remarks
Inua mkulima mango and milk subsidy milk-County wide	To enhance production, productivity, quality and profitability of milk and mangoes value chains	No. of beneficiaries -No. of farmers registered. - No. of farmers trained	1,500 2,000 2,400	2,966 - 3,124	195	230	

2.4.4.4 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.24: Linkages of Agriculture, Livestock, Veterinary Services and Fisheries Achievements with National, Regional and International Development Frameworks

National/Regional/International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
SDGs Goal 2: Zero Hunger	End hunger and ensure food security for all; increase agricultural productivity and incomes; promote sustainable food production systems.	• Maize Development: 135,000 farmers (long rains 2025) and 90,600 farmers (short rains 2026) received certified hybrid maize seed (2kg), 10kg fertilizer and fall armyworm pesticide, exceeding the target of 99,000 beneficiaries. • Mango Development: 2,966 mango farmers received quarterly e-wallet subsidy of KSh 2,400 each; 1,165 tonnes of mangoes marketed through Lower Murang'a Farmers Cooperative Society; 3,124 farmers trained on TIMPS. • Avocado Development: 14,000 quality Hass avocado seedlings distributed and 30,516 farmers trained on avocado TIMPS. • NAVCDP Support: 44,619 farmers trained on TIMPS and 60,754 farmers received E-Voucher support across avocado, mango, dairy and coffee value chains.
SDGs Goal 3: Good Health and Well-being	Improve nutrition and food quality; promote safe and effective use of agricultural inputs; strengthen community health through food security.	• Production of diverse nutritious crops (maize, mango, avocado) to improve household nutrition. • Training of 44,619 farmers on TIMPS promoting good agricultural practices and safe use of inputs. • Distribution of certified seeds, quality fertilizer and pesticides to support food safety and quality.
SDGs Goal 8: Decent Work and Economic Growth	Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work; support agribusiness development and value addition.	• Creation of employment opportunities across agriculture value chains, including production, aggregation, processing and marketing. • Strengthening farmer cooperatives and linkages to buyers and processors. • Increased household incomes through subsidies, E-Voucher support and access to markets. • Capacity building of farmers (75,000+

National/Regional/International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
		trained) enhancing productivity, entrepreneurship and livelihoods.
AU Agenda 2063: The Africa We Want	Transform agriculture into a productive and competitive sector; promote value addition and market access.	• Strengthened value chains for maize, mango and avocado through input support, farmer training and cooperative marketing. • 1,165 tonnes of mangoes marketed through Lower Murang'a Farmers Cooperative Society with linkages to processors (Sunny Mango Processors and Kevian Foods Processors). • Increased farmer incomes and enterprise development through subsidies and E-Voucher support.
Kenya Vision 2030 / Fourth Medium Term Plan (2023–2027)	Achieve food security and nutrition; increase productivity and incomes; create a globally competitive and prosperous nation with a high quality of life.	• Delivery of Inua Mkulima programmes benefiting over 228,600 maize farmers across two seasons. • Support to 2,966 mango farmers and 14,000 avocado farmers. • Training of over 75,000 farmers (mango, avocado and NAVCDP) to enhance productivity and enterprise development.

2.4.4.5 Sector Challenges

A. Agriculture Crops

- Departmental staff attrition
- Effects of climate change
- Resurgent of pests and crops diseases
- High cost of farm inputs

B. Livestock

- Inadequate technical staff due to failure to recruit planned personnel, compounded by impending staff retirements and unmanned sub-county stations.
- Insufficient office accommodation and work equipment for livestock staff affected service delivery.
- Budgetary and resource constraints resulted in non-implementation of several planned activities, including livestock registration, model farms, fodder production, strategic livestock enterprises, emerging livestock promotion, and value addition initiatives.
- Low extension coverage, with farm visits, demonstrations, and field days falling below planned targets, limiting farmer outreach.

- Delayed implementation of livestock value addition and marketing initiatives limited opportunities for increased farmer incomes.

C. Veterinary Services

- Low vaccination coverage: Only 28,327 cattle and 354 dogs were vaccinated against a target of 90,000 animals, indicating inadequate vaccination coverage due to possible budget constraints, inadequate vaccines, logistical challenges, or low farmer participation.
- Low uptake of artificial insemination (AI): Only 1,251 cows were inseminated against a target of 11,000, suggesting limited farmer awareness, high service costs, inadequate AI technicians, or shortage of semen supplies.
- Limited extension outreach: Veterinary officers conducted 33,008 farm visits against a target of 45,000, likely due to inadequate staffing, transport limitations, or insufficient operational funds.
- Revenue target not achieved: Revenue collection reached KSh 17.78 million against a target of KSh 35 million, indicating low service uptake, revenue leakages, or reduced demand for veterinary services.
- Mixed performance across programmes: While meat inspection and cattle hide production performed well, some programmes such as sheep skin production and breeding services fell below their targets, highlighting uneven programme implementation

D. Fisheries

- High construction costs significantly reduced the number of fish ponds constructed and the quantity of fingerlings stocked, resulting in only 37 ponds being completed against the target of 175 ponds.
- Limited funding constrained the implementation of fish consumption awareness campaigns, with only 5 campaigns conducted against a target of 9 campaigns.
- Failure to recruit fisheries officers meant that no additional technical staff were employed despite a target of recruiting six officers, limiting the department's capacity to expand extension services and support farmers.

E. KATC Mariira Farm

- Inadequate budgetary allocation, resulting in delayed implementation of planned activities.
- Ageing and dilapidated infrastructure requiring significant rehabilitation.
- Insufficient transport facilities for extension services and farmer outreach programmes.
- Climate variability, including prolonged cold conditions, negatively affected crop and fodder production.
- High cost of agricultural inputs such as fertilizers, seeds and livestock feeds.
- Limited staffing levels, affecting Programme implementation and supervision.
- Frequent power interruptions and increasing utility costs.

- Livestock disease and occasional livestock losses.
- Delayed procurement processes affecting timely implementation of development projects.
- Increasing demand for farmer training beyond the institution's available resources.

F. NAVCDP

- Coordinating training and project implementation across multiple value chains (avocado, mango, dairy, and coffee) posed operational and monitoring challenges.
- Delays in implementing infrastructure projects, such as irrigation schemes, may have affected the pace of achieving productivity gains.

2.4.4.6 Lessons Learnt

A. Agriculture Crops

- Improve extension service delivery and input distribution through automation
- County intervention on Inua Mkulima maize programme has enhanced need to use certified seeds and quality seedlings

B. Livestock

- Farmer capacity building through group training and extension services remains an effective approach to improving livestock production and management, as evidenced by the achievement of 376 group trainings, exceeding the annual target.
- The Inua Mkulima Milk Subsidy Programme continues to play a significant role in supporting dairy farmers and improving household incomes through increased access to subsidized milk production support.
- Collaboration with dairy cooperatives enhances milk handling and marketing, demonstrated by the successful distribution of milk coolers to cooperatives.

C. Veterinary Services

- Continuous disease surveillance and meat inspection are critical in safeguarding animal and public health.
- Farmer sensitization and awareness greatly influence the uptake of vaccination and artificial insemination services.
- Strengthening veterinary extension services improves adoption of good livestock management practices and disease reporting.
- Adequate resource allocation, including transport, vaccines, and personnel, is essential for achieving programme targets.
- Regular monitoring of programme performance enables timely corrective action where implementation is lagging.

D. Fisheries

- Adequate and timely funding is critical for achieving infrastructure development and public awareness targets in the fisheries sector.

- Extension services have a high impact on fish farming productivity, as demonstrated by the department exceeding its target with 1,640 farm visits and 18 field demonstrations, despite staffing shortages.
- Strategic prioritization of available resources can still deliver meaningful results even when financial and human resources are constrained.
- Investment in human resources is essential to sustain quality service delivery and support the growing number of fish farmers.

E. KATC Mariira Farm

- Farmer demand for practical demonstrations is significantly higher than classroom-based training.
- Strategic partnerships with County Government departments, Stakeholders, development partners and research institutions to improve Programme delivery.
- Climate-smart agriculture technologies increase resilience and productivity.
- Commercial demonstration enterprises enhance institutional sustainability through internally generated revenue.
- Continuous staff capacity development improves service delivery.
- Early planning and procurement improve Programme implementation.
- Digital communication platforms enhance dissemination of agricultural information.

F. NAVCDP

- Farmer demand for training on Technology, Innovations and Management Practices (TIMPS) is high, as evidenced by 44,619 farmers trained, surpassing the target of 40,000.
- The E-Voucher model is an effective mechanism for delivering agricultural support, with 60,754 farmers supported, demonstrating strong uptake and accessibility.
- Integrating support across multiple value chains enhances project reach and promotes diversified farmer incomes.
- Strong collaboration among stakeholders contributes to exceeding programme targets in farmer training and support services.

2.4.4.7 Recommendations

A. Agriculture Crops

- Increase Inua Mkulima budget to accommodate for farmers
- Train agriculture staff on digital technology and provision of appropriate tools
- Employ more technical agricultural extension staff

B. Livestock

- Recruit additional technical staff and replace retiring officers to improve service coverage across all sub-counties.

- Allocate adequate budgetary resources to facilitate implementation of planned livestock development programmes and procurement of operational equipment.
- Strengthen livestock extension services by increasing funding for farm visits, demonstrations, and field days to improve technology adoption.
- Prioritize implementation of livestock registration, fodder development, model farms, and strategic livestock enterprises to enhance productivity and food security.
- Scale up milk subsidy and dairy cooperative support programmes, including provision of additional milk coolers and value addition facilities.
- Promote public-private partnerships and collaboration with development partners to mobilize resources for livestock value addition, emerging livestock enterprises, and market development.
- Strengthen monitoring and evaluation to track programme implementation, identify bottlenecks early, and improve achievement of annual targets.

C. Veterinary Services

- Increase funding for vaccination campaigns to improve disease prevention and achieve targeted livestock coverage.
- Enhance farmer awareness programmes on the benefits of artificial insemination and provide subsidized AI services to increase uptake.
- Strengthen veterinary extension services by recruiting additional staff and providing adequate transport and operational resources.
- Improve revenue collection systems through automation, enhanced compliance, and expansion of veterinary service delivery.
- Strengthen partnerships with the national government, research institutions, and development partners to support disease control, breeding programmes, and capacity building.
- Establish routine performance reviews to identify implementation gaps early and develop timely interventions to improve programme outcomes.

D. Fisheries

- Increase budgetary allocation for aquaculture development to enable construction of more fish ponds, procurement of fingerlings, and expansion of fish farming.
- Mobilize additional resources and partnerships with development partners, NGOs, and the private sector to supplement county funding for fisheries programmes.
- Recruit the planned fisheries officers to strengthen extension services, improve farmer support, and enhance programme implementation.
- Scale up fish consumption awareness campaigns by integrating them with other agricultural extension activities to improve cost efficiency and reach more households.
- Adopt cost-effective aquaculture technologies and construction methods to reduce pond development costs and enable more farmers to benefit from the programme.

E. KATC Mariira Farm

- Budgetary allocation to KATC Mariira Farm be increased to support infrastructure development and operational activities.
- Modern training facilities, ICT infrastructure and demonstration equipment be acquired.
- Irrigation infrastructure be expanded to mitigate climate change effects.
- Partnerships with research institutions, universities, private sector and development partners be strengthened.
- Value addition and agribusiness incubation programmes be expanded to improve farmer incomes.
- Commercial enterprises be strengthened to increase internally generated revenue.
- Continuous monitoring and evaluation systems be enhanced to improve Programme performance.

F. NAVCDP

- Accelerate the implementation of approved irrigation schemes and mobilize additional resources to expand irrigated acreage.
- Increase funding for E-Voucher services and farmer training to sustain and scale up the high demand for programme support.
- Strengthen project monitoring and coordination across all value chains to ensure timely implementation and effective resource utilization.
- Enhance partnerships with national government, development partners, and the private sector to support infrastructure development, value addition, and market access.
- Continue regular farmer capacity-building programmes and incorporate climate-smart agricultural technologies to improve productivity and resilience.

2.4.4.8 Development Issues

Table 2.25: Agriculture, Livestock, Veterinary Services and Fisheries Summary of Sector Development Issues

Sector	Development Issues	Causes	Constraints	Opportunities
Agriculture (Crops)				
Horticulture /Agribusiness	-Few cottage industries,	-Low technical knowhow by farmers -Few markets for produce	-Few technical staff -	-More farmer trainings, -More technical staff trainings -Source for markets or produce
Crops	Low crop production	-climate change -Low soil fertility	-Farmer's low incomes and low technical knowledge -Shortage of irrigation water	-Provide subsidies, grants and crop insurance -Avail water for irrigation through drip, and other methods of irrigation -Avail demonstration materials
Land Development	Soil degradation	Soil Erosion Deforestation Farming on steep slopes	-Small land sizes -	Soil conservation measures
CROP production	Pests and diseases including monkey menace	Low incomes -	Monkey menace due to lack of containment by Wildlife department	-Capacity building -Farmer vouchers continued -Wildlife Dpt to address monkey menace
Coffee division				
Coffee sector	Low productivity of coffee	Exhaustion of soil fertility	Low productivity	Carry out county wide soil analysis
		Old coffee trees	Low productivity	Assist the farmers replace the old trees
	Inadequate extension services	Retirement without replacement	Inadequate extension	Train youth technicians to offer the extension services at a fee
		Lack of extension facilitation	Inadequate extension	Offer minimal facilitation for the extension staff
Value Chain				
Agriculture and rural development	Food in security	Soil health, land use and population	Resource envelope limitation	Conditional funding to extension services and infrastructure

2.4.5 Trade, Industrialization, Tourism and Cooperatives

2.4.5.1 Sector Achievements

A. Trade and Investment

The Directorate made notable progress in improving trade infrastructure, promoting local products, strengthening market access, and enhancing consumer protection despite significant budget constraints. Two market sheds were constructed or renovated, one sanitation block was completed, and access roads to three markets were developed, improving the trading environment. The directorate also identified and promoted six priority value chains—coffee, tea, mango, avocado, banana, and milk—and established three market linkages for mango, avocado, and milk producers. One trade exhibition was attended through the Murang'a Investment Conference, increasing investment and marketing opportunities. Capacity-building initiatives trained traders on business finance and management, while 17 Producer Business Groups were formed. In support of MSMEs, 21 traders received financial assistance amounting to KSh 440,000 following losses caused by fuel-price riots. Additionally, one investors' conference was held, renewable energy initiatives were supported under the Murang'a Investment Programme (MIP), and 1,600 weighing and measuring machines were inspected, surpassing the annual target and strengthening consumer protection and fair-trade practices.

Table 2.26: Summary of Trade and Investment Sector Achievements for FY 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline (as at 30th June 2025)	Planned targets	Achievement	Remarks
Programme 1: Administration, planning and Support services						
Objective: To ensure shared vision towards realization of Departmental goal						
Outcome: Effective service delivery and motivated personnel						
Administration Services	Furniture and internet services.	No. of Furnished and equipped work spaces	6	5	0	Budgetary constraints
		High speed stable internet services	0	1	0	Budgetary constraints
	Vehicles procured	Purchase of Department vehicles	0	3	0	Budgetary constraints
Personnel Services	Recruited additional personnel	Recruitment of new staff	6	15	0	Budgetary constraints
	Capacity built staff	Number of trainings attended	20	20	2	Budgetary constraints
Programme 2: Trade and Investment						

Sub Programme	Key Output	Key Performance Indicators	Baseline (as at 30th June 2025)	Planned targets	Achievement	Remarks
Objective: To provide a conducive environment for growth in domestic and export trade through participative, equitable and sustainable initiatives.						
Outcome: To create a conducive environment for growth in trade, investments and industry						
Construction of markets and provision of basic amenities in markets	Constructed/Renovated markets sheds and collection centres.	No. of markets	0	5 markets	2	Completed
	Sanitation blocks	No. of markets with Amenities	0	5 markets	1	Completed
	Piped clean and safe water in markets	No. of markets with clean water	0	5 markets	0	Budgetary constraints
	Lighting structures for security and extended market hours.	No of markets with adequate lighting	0	5 markets	0	Budgetary constraints
	Access for PWD's within the market.	No of markets with PWD's accessibility	0	5 markets	0	Budgetary constraints
Market Access	Constructed road networks to markets	Number of Constructed and graded roads within the County	0	5 markets	3	Completed
Promotion of products and market linkages, both local and international	Branded homegrown products	No of products identified as homegrown	0	8 value chains	6	Coffee Tea Mango Avocado Banana Milk
	Market linkages for various commodities	Number of linkages established for various commodities	2	8 companies	3	Mango Avocado Milk
	e-marketing including e-portal and video promotion	Number of products visible online		5	1	MIP

Sub Programme	Key Output	Key Performance Indicators	Baseline (as at 30th June 2025)	Planned targets	Achievement	Remarks
	Trade exhibitions	Number of trade exhibitions attended	0	8	1	Murang'a Investment Conference
	Access to product standardization at KEBS	Number of products certified	0	8	0	Budgetary constraints
Empowerment of traders to achieve business efficiency	Capacity built traders on business finance, sales and management. Youth and women aware of available targeted opportunities	No of trainings held	0	35	2	Budgetary constraints
	Producer business groups	Number of PBG created.		150 groups	17 groups	TradeMark GAP certification
Establish trends on trade activities in the County	Sub-county market research. Creation of data driven analysis for County advantages.	Data collected and analyzed per sub-County	0	8 sub-counties	0	Budgetary constraints
	Data hubs for investors	Number of data canters established	0	3	0	Budgetary constraints
	Digitization of the data system	Operationalization of system	0	1	0	Budgetary constraints
Facilitate affordable and accessible credit facilities to traders.	Disbursement of funds to 3,000 MSME's	Number of traders supported	0	3,000	21 traders	Ksh 440,000 after riots on high fuel prices
	Negotiation with financial institutions for provision of cheap loans.	Number of credit facilities partnering with County	0	2	0	National economy not conducive
	Creation of the Murang'a County Economic Stimulus Fund	Creation and Operationalization of fund	0	1	0	Budgetary constraints

Sub Programme	Key Output	Key Performance Indicators	Baseline (as at 30th June 2025)	Planned targets	Achievement	Remarks
Attract investors to Murang'a County.	Investors conferences	Number of conferences annually	0	1	1	Not planned for current FY
	Encourage growth of cottage industries	Number of cottage industries set up	0	3		Not documented under the digitisation system
	Creation of Murang'a business round table	Operationalization of the Business Round Table	1	1	1	MBEC created in 2023
	Promotion of renewable energy sources	Set up of renewable energy sources	0	1	1	Done under MIP
	Private- Public partnerships and business forums	Operationalization of business forums	0	2	0	Budgetary constraints
Access to quality, affordable and safe products	Establishment of weights and measures laboratory in the county.	Operationalization of Lab	0	1	0	Budgetary constraints
	Carrying out routine inspection on all retail and wholesale premises.	Number of machines inspected	0	1500	1600	Ongoing

B. Industrialization

The Industrialization Directorate made progress towards promoting industrial development within the county. Key achievements included progress towards the establishment of the County Aggregation and Industrial Park (CAIP) to support industrial growth and investment. In addition, the Directorate promoted regional value chains through the aggregation of farm produce, achieving the planned target of eight regional value chains, thereby enhancing value addition and improving market linkages for agricultural produce.

Table 2.27: Summary of Industrialization Sector Achievements for FY 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline (as at 30th June 2025)	Planned targets	Achievement	Remarks
Programme 1: Industrialization						
Objective: Promotion of industrial development, innovation, growth, knowledge and technology transfer in industries,						
Outcome: To establish Industrial parks such as the County Aggregated Industrial Park (CAIP)						
Promote effective supply chain	Special economic zones and industrial parks.	Construction of CAIP	0	1	8% Complete	Delay and non-performance of the contractor
	Aggregation of farm produce	Regional value chains	5	8	2	Invasion of land by the locals hence delaying site hand over

C. Tourism Promotion and Marketing

During the FY 2025/2026, the Tourism Directorate made significant progress towards positioning Murang'a County as an alternative tourism destination. Additional tourism products and establishments were identified, documented, and promoted, expanding the county's tourism circuit and enhancing visitor experiences. Tourism marketing activities increased the county's visibility through digital platforms and stakeholder engagement, strengthening Murang'a's tourism image despite budget limitations. The Directorate also advanced the mapping and documentation of tourism products, including hospitality establishments, homestays, heritage sites, and attractions within the Aberdare ecosystem, providing an updated inventory to support destination planning, promotion, and future investment.

Table 2.28: Summary of Tourism and Promotion Sector Achievements for FY 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline (as at 30th June 2025)	Planned targets	Achievements	Remarks
Programme 1: Tourism and Marketing						
Objective: To make Murang'a an alternative tourist destination in the country.						
Outcome: To increase tourism consumption, social image of the county for social economic impact to the residents						

Sub Programme	Key Output	Key Performance Indicators	Baseline (as at 30th June 2025)	Planned targets	Achievements	Remarks
Tourism Products development	Identify, develop and realign them into a tourism circuit	Increased visitor experience arising from increased choice of tourism products	Existing tourism products documented and a limited number of tourism establishments along key tourism corridors.	Targeting more establishments along the newly constructed Highways which will increase with increased bed capacity	5	Target substantially achieved through identification and promotion of additional tourism products and establishments
Tourism marketing and promotion	SWOT analysis, rebranding, and product positioning	Increased visibility and visitors number	Limited destination visibility and low digital presence for Murang'a tourism.	Use of electronic media for raising awareness and creating of positive vibe an image	3	Marketing activities enhanced the county's visibility through digital platforms and stakeholder engagements, although funding constraints limited wider outreach.
Infrastructure support	construction of roads, gravelling and grading	Increased investment in hotels, and allies'	Existing access roads to key tourism attractions remained in varying conditions, with stakeholders highlighting the need for improvement.	Roads leading to Aberdares Kiamakia, Wanjeree and rapid camps via Githuri	10	Implementation was not undertaken by the Tourism Sub-Department. Improvement of access infrastructure remains a priority raised by stakeholders.
Tourism products mapping, documentation and strategic plan	Identifying tourism sites and other niche products for documentation	Documented evidence of Tourism products.	Updated inventory of tourism products available.	Hospitality establishments, Homestays, Heritage sites and Aberdares	5	Mapping and documentation of tourism products progressed, providing information to support destination planning and promotion.

D. Cooperative Development

The Directorate made significant progress in strengthening cooperative societies, improving governance, and enhancing audit and advisory services across Murang'a County. The number of vibrant cooperative societies increased from a baseline of 1,600 to 1,728, exceeding the annual target of 1,700. Similarly, compliant cooperative societies rose to 1,827, surpassing the planned target of 1,700, demonstrating improved governance, regulatory compliance, and effective oversight.

The Directorate also strengthened accountability and financial management within cooperatives by conducting 33 inspections against a target of 25, completing the planned one inquiry into cooperative societies, and providing 158 tax consultancy extension services, almost double the target of 80. These achievements contributed to improved transparency, compliance, and financial management among cooperative societies.

Table 2.29: Summary of Cooperative Development Sector Achievements for FY 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline Status (As at 30th June 2025)	Planned targets	Achievements	Remarks
Programme 1: Cooperative Development						
Objective: To promote Development of vibrant Cooperatives						
Outcome: Improved confidence in Cooperative Societies						
Cooperative societies development and promotion	Vibrant cooperative societies in the county	Increase in number of vibrant cooperative societies	1600	1700	1728	Achieved as planned
Cooperative's oversight and compliance	Improved cooperative governance	Increased number of compliant cooperatives societies	1600	1700	1827	Target exceeded due effective planning
Cooperative policy, research and advisory	Improved efficiency in the cooperative movement operations	Murang'a County Cooperatives Act, milk and Mango policies	0	1	0	Planned but not achieved
Programme 2: Cooperative Audit						
Objective: Enhance governance and accounting services in cooperative societies						
Outcome: Vibrant, professionally managed cooperative societies						
Cooperative Societies Audit Extension Services	Organized sensitization workshops	No. of Sensitization workshops		7	35	Target achieved
		No. of cooperative members sensitized		150	350	Target achieved

Sub Programme	Key Output	Key Performance Indicators	Baseline Status (As at 30th June 2025)	Planned targets	Achievements	Remarks
	Established and functional e-platform	e-platform established and functional		0	1	Target achieved
	Audit extension services conducted	No. of audit extension services conducted		145	158	Target achieved
		No. of registered accounts		120	150	Target achieved
		No. of Inspections for cooperative societies		25	33	Target achieved
	Inquiries for Cooperative Societies	No. of inquiries conducted		1	1	Target achieved
	Liquidated Cooperative Societies	No. of Cooperative societies liquidated		0	0	Not planned
Audit and Cooperative policy, research advisory	Framework for facilitating cooperative self-regulation	Murang'a County Cooperative Act		0	0	Not planned
		Audit Manual		1	0	Target not met
		Audit and Accounting Policy		1	0	Target not met
	Tax consultancy extension services	No. of tax consultancy services		80	158	Target achieved
		No. of cooperative societies		1	0	Target not met
	Established sectoral forums on accounting and audit	No. of sectoral fora organized		3	1	Under achieved
	Research reports	No. of research carried out		0	0	Not planned

2.4.5.2 Status of Projects for FY 2025/2026

Table 2.30: Status of Trade, Industrialization, Tourism and Cooperatives Projects for FY 2025/2026

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost(Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost(Kshs.)	status	*remarks
Special economic zones and industrial parks. County wide	Special economic zones and industrial parks.	500M	100% complete	8% complete			ongoing	

2.4.5.3 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.31: Linkages of Trade, Industrialization, Tourism and Cooperatives Achievements with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County Govts' Contributions/ Interventions in the last Annual Strategic Plan
Trade and Investment		
Bottom-up Economic Transformation Agenda (BETA)	Transforming the Micro, Small, and Medium Enterprise (MSMEs) Economy;	Markets Development (Local markets and market sheds)
Industrialization		
Kenya vision 2030	Economical pillar	The County Aggregated Industrial Park (CAIP)
Bottom-up Economic Transformation Agenda (BETA)	Transforming the Micro, Small, and Medium Enterprise (MSMEs) Economy;	The County Aggregated Industrial Park (CAIP)
Cooperative Development		
Bottom-up Economic Transformation Agenda (BETA)	Transforming the Micro, Small, and Medium Enterprise (MSMEs) Economy;	Cooperative societies development and promotion

2.4.5.4 Sector Challenges

A. Trade

- Inadequate budgetary allocation to promote local and international trade
- Undiversified access to financial services
- Lack of departmental vehicle for ease of movement
- Inadequate market intelligence, research and innovations
- Creation of capacity to facilitate data collection across the county

B. Industrialization

- Invasion of land by the locals hence delaying site hand over.
- Delay and non-performance of the contractor.

C. Tourism

- Inadequate budget allocation for tourism promotion and marketing- The budget allocated to the sub-sector was insufficient to fully implement planned activities such as destination marketing, tourism product development, branding, participation in exhibitions and stakeholder engagement, resulting in the scaling down of several planned interventions.

- Limited tourism infrastructure affected destination competitiveness- The county continues to experience inadequate tourism signage, visitor information facilities and supporting amenities at key attractions, which affects the overall visitor experience and ease of navigation.
- Low private sector investment slowed tourism growth- Despite growing interest in Murang'a as an emerging destination, investment in accommodation, recreation facilities and tourism experiences remains below the county's potential, limiting product diversification.
- Limited staff and operational resources within the department

D. Cooperative Development

- Limited cooperation from stakeholders
- Delayed decision-making by management or boards.
- Cash flow constraints within cooperatives

2.4.5.5 Lessons Learnt

A. Trade

- Have increased linkages with the national government and the private sector
- Create adequate office space and conducive work facilities, such as internet.
- Involvement of the departmental staff in the preparation of departmental budget
- Partnerships worked well with other programmes, such as ASDSP, NARIGP, HCD, Hand in Hand East Africa.
- Utilize ICT to reach more people

B. Industrialization

- It was important to secure all county lands before commencement of the project

C. Tourism

- Strategic partnerships are critical for effective tourism development.
- The implementation of tourism programmes demonstrated that collaboration with national government agencies, development partners, private sector players and local communities enhances coordination, resource mobilization and the successful implementation of tourism initiatives.
- Destination marketing requires sustained and consistent investment.
- The department observed that continuous branding and promotion through digital platforms, exhibitions and stakeholder engagement are essential in increasing the visibility and competitiveness of Murang'a County as a tourism destination.
- Stakeholder participation enhances programme ownership and sustainability.

- Regular engagement with tourism stakeholders provided valuable input in programme implementation, strengthened collaboration and fostered collective responsibility in promoting and developing the county's tourism sector.
- Tourism product development and marketing should be implemented concurrently.
- The department established that documenting, packaging and developing tourism products must be complemented by targeted marketing efforts to maximise their visibility, attract visitors and stimulate investment.
- Intergovernmental collaboration accelerates the implementation of strategic tourism initiatives.
- Continued engagement with the Ministry of Tourism and Wildlife and its agencies highlighted the importance of coordinated planning and joint implementation in advancing key initiatives, including the development of tourism infrastructure and improved access to tourism attractions.

D. Cooperative Development

- Corrective measures have been initiated.
- Strategic planning provides clear direction
- Maintaining close contact with stakeholders strengthens governance

2.4.5.6 Recommendations

A. Trade

- Have increased linkages with the national government and the private sector
- Create adequate office space and conducive work facilities, such as internet.
- Involvement of the departmental staff in the preparation of departmental budget
- Partnerships worked well with other programmes, such as ASDSP, NARIGP, HCD, Hand in Hand East Africa.
- Utilize ICT to reach more people

B. Industrialization

- It’s paramount for county technical team to visit the site before the designs are done

C. Tourism

- Increase budgetary allocation for tourism development programmes- Adequate financial resources should be provided to support tourism product development, destination marketing, branding, stakeholder engagement and participation in local, regional and international tourism promotion events.
- Strengthen tourism infrastructure and visitor facilities- The County Government should prioritise the development of tourism support infrastructure, including directional signage, visitor information centres, access roads and basic amenities at key tourism sites to enhance visitor experience and destination competitiveness.
- Enhance destination branding and marketing- The department should continue implementing integrated marketing strategies through digital platforms, print media,

exhibitions and strategic partnerships to increase the visibility of Murang'a County as a preferred tourism destination.

- Promote public-private partnerships in tourism development- The County Government should strengthen collaboration with investors, tourism enterprises, community groups and development partners to mobilise resources, diversify tourism products and stimulate investment in the sector.
- Strengthen tourism product development and documentation- The department should continue identifying, documenting, packaging and promoting emerging tourism products to diversify the county's tourism offering and improve its market competitiveness.
- Enhance intergovernmental collaboration- The County Government should sustain collaboration with the Ministry of Tourism and Wildlife and its agencies to facilitate the implementation of strategic initiatives, including the operationalization of Aberdare National Park access gates and other priority tourism projects.

D. Cooperative Development

- Encourage early planning to facilitate efficient execution of activities
- Continue capacity-building initiatives for cooperative leaders and members
- Societies should develop and implement strategic and business plans to guide growth.

2.4.5.7 Development Issues

Table 2.32: Trade, Industrialization, Tourism and Cooperatives Development Issues

Sector	Development Issue	Causes	Constraints	Opportunities
Trade and Investment	Dilapidated market shed with little or no basic amenities	Population growth and environmental degradation	funding	Availability of space
Industrialization	Inadequate infrastructure	Lack of adequate infrastructure and limited investment.	Inadequate funding	Established CAIPs and Economic zones, availability of raw materials and potential for agro-processing
Tourism	Mapping of tourism sites	Cultural and tourism sites not mapped	funding	Agikuyu cultural sites and Aberdares tourist sites
Cooperative Development	Limited capacity to use modern technology in the management of cooperatives	High initial cost Resistance to modern technology	Manpower and ICT equipment	Large number of cooperatives societies

2.4.6 Roads, Housing and Infrastructure

2.4.6.1 Sector Achievements

During the Financial Year 2025/2026, the Department made significant progress in implementing programmes aimed at improving community infrastructure, urban development, energy distribution and public facilities. Notable achievements included; construction and renovation of 48 ECDE classrooms, maintenance of 210 kilometres of roads, renovation and construction of 8 dispensaries, improvement of 8 markets, installation of 35,000 square metres of cabro paving, installation of 2.5 kilometres of street lighting, erection of 115 floodlighting poles, and successful renovation of one County Government headquarters office. These interventions enhanced access to education and healthcare services, improved mobility and connectivity, strengthened urban infrastructure, enhanced public safety, and created a more conducive environment for business and service delivery.

Table 2.33: Summary of Roads, Housing and Infrastructure Sector Achievements for FY 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline (As at 30th June,2025)	Targets		Remarks
				Planned	Achieved	
Programme 1: Community Based Projects						
Objective: To upgrade Community Service Infrastructure						
Outcome: Improved Mobility, accessibility and E.C.D.E Infrastructure						
E.C.D.E Classroom renovation & Construction	ECDE classrooms constructed/renovated	No. of Classrooms	565	55	48	
Roads Maintenance	Kms of road maintained	No. of Kms	6045	140	210	
Dispensary Construction & Renovation	Dispensary Constructed & Renovated	No. of dispensary	145	10	8	
Footbridges/ Drifts	Footbridge/ Drifts constructed	No. of footbridges No. of Drifts	360	35	26 2	
Market Improvement	Markets Improved	No. of markets	140	10	8	
Programme 2: Urban Development						
Objective: To provide mobility, cleanliness, safe and convenient business environment and to improve aesthetics of our major towns and increase revenue						
Outcome: Improved Mobility, increased revenue and aesthetic beauty of major towns.						
Bituminous Surfacing	Kms of Bituminous Surfacing	No. of kms	14.5	4.5	0	Cabros were opted instead
Cabros	Square metres installed	No. of Square metres installed	65,000sqm	40,000 Sqms	35,000 sqms	
Programme 3: Energy Distribution.						
Objective: Ensure all shopping centres, Markets and major towns are lighted.						
Outcome: Increased safety & prolonged business hours.						
Street lighting	Kms of Street lighting	No. of Kms	25	3	2.5	
Floodlighting	Floodlighting poles installed	No. of poles	389	125	115	
Programme 4: Housing						
Objective: To upgrade and construct affordable Housing.						
Outcome: Improve Housing Conditions.						

Upgrade & Renovate County Government Headquarters Offices.	Public offices constructed/ renovated	No. of offices	3	1	1	

2.4.6.2 Status of Projects for FY 2025/2026

Table 2.34: Status of Roads, Housing and Infrastructure Projects for FY 2025/2026

Project name and Location (Ward/sub-county/ countywide	Description of activities	Estimated cost(Kshs.) as per CADP	Target	Achievement	Contract sum	Actual cumulative cost(Kshs.)	status	*remarks
Community projects county-wide	Construction and renovation of ECDE classrooms, Dispensaries, footbridges and road maintenance	524.5	200 ECDE classrooms, 135 km of road maintenance, 3 dispensaries	201 ECDE classrooms, 125 kms of road maintenance, 3 dispensaries			Continuous implementation	

2.4.6.3 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.35: Linkages of Roads, Housing and Infrastructure Achievements with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County government Contributions/ Interventions
SDGs	GOAL 3: Good Health and Well-being	Constructed/renovated 8 dispensaries leading to improved access to better health care
	GOAL 4: Quality Education	Constructed/renovated 48 ECDE classrooms leading to improved learning environment
	GOAL 6: Clean Water and Sanitation	Connection of piped water ensuring access to clean and safe water
	GOAL 7: Affordable and Clean Energy	Rehabilitate of 2.5 kms of solar powered streetlight
	GOAL 9: Industry, Innovation and Infrastructure	210 kms of road infrastructure development
	GOAL 11: Sustainable Cities and Communities	Under Smart city programme the County supplied and installed 35,000 square metres of cabros in market centres
	GOAL 13: Climate Action	Use of solar powered streetlights ensuring use of clean energy
Vision 2030	Social Pillar	Constructed/renovated 48 ECDE classrooms leading to improved learning environment
		Constructed and renovated 8 dispensaries leading to improved access to better health care
		Under Smart city programme the County supplied and installed 35,000 square metres of cabros in market centres

2.4.6.4 Sector Challenges

- Poor piloting of the new e-Government Procurement platform led to a lot of repetition in the procurement process, delaying the procurement process
- The projects started late in the financial year due to e-GP (Procurement) challenges
- Heavy rains exacerbated the issue, leading to late completion of works
- Delayed exchequer disbursement led to a pile-up of unpaid works, which reduced the County's trust with the public/contractors
- Settlements encroaching into road reserves affected the quick execution of road works
- Water pipe encroachment led to slow execution of works due to relocation challenges

- Lack of enough vehicles to visit sites adversely affected the quality of works executed.

2.4.6.5 Emerging Issues

- Climate change resulting in unforeseen calamities. e.g. flooding and landslides.

2.4.6.6 Lessons Learnt

- There is need for improved relations with the land department to quickly handle utility and settlement road encroachment issues
- Having one vehicle per subcounty would go a long way in improving the inspection of works
- There is need for proper coordination between departments for proper project implementation.

2.4.6.7 Recommendations

- An improvement of the e Government Procurement Platform
- Proper piloting and capacity building of new government systems should be done in advance to avoid delays in kicking off works
- Having one vehicle per subcounty would go a long way in improving the inspection of works
- Water companies should be implored to have their utilities moved at the furthest edges of the road reserve to avoid pipe breakages during road construction

2.4.6.8 Development Issues

Table 2.36: Roads, Housing and Infrastructure Development Issues

Sector	Development Issues	Causes	Constraints	Opportunities
Roads, Housing and Infrastructure	Delayed implementation of infrastructure projects	Procurement and funding delays, weak contractor performance	Limited resources, procurement delays and rising construction costs	Early procurement, improved contract management and enhanced project monitoring
Roads, Housing and Infrastructure	Inadequate drainage, bridges, footbridges and drifts	Inadequate drainage structures, ageing infrastructure and heavy rainfall	High construction costs and inadequate resources	Climate-resilient infrastructure, community participation and development partnerships

Sector	Development Issues	Causes	Constraints	Opportunities
Roads, Housing and Infrastructure	Inadequate rural road connectivity	Limited investment in feeder roads, dispersed settlements and difficult terrain	Limited funds, high construction costs and competing priorities	Upgrading of access roads and partnerships with national government and development partners
Roads, Housing and Infrastructure	Inadequate street and public lighting	Limited coverage, urban expansion and inadequate maintenance	High installation and maintenance costs	Solar street lighting, LED technology and public-private partnerships
Roads, Housing and Infrastructure	Inadequate maintenance of public buildings and offices	Ageing facilities, deferred maintenance and increased demand	Inadequate maintenance budgets and technical capacity	Preventive maintenance, rehabilitation programmes and asset management
Roads, Housing and Infrastructure	Encroachment and poor development control	Unplanned development and weak enforcement	Limited enforcement capacity and inadequate mapping	Digitization of road reserves, mapping and stronger development control

2.4.7 Health and Sanitation

2.4.7.1 Sector Achievements

During FY 2025/2026, the Murang'a County Department of Health and Sanitation achieved major milestones in upgrading physical infrastructure and expanding specialized services. Renovation works were completed across key facilities, including the Murang'a County Referral Hospital (CRH) and the Maragua, Kandara, Kigumo, and Kirwara Sub-County Hospitals. Notable enhancements included the completion of a specialist OPD block at Murang'a CRH, conversion of Ward 5 into an amenity ward, upgraded mortuary and cold-room facilities, improved theatre and diagnostic tools, and new ward fittings to boost overall operational efficiency.

The department also significantly strengthened service delivery, emergency response, and digital health operations. Two medically equipped ambulances were deployed to Murang'a CRH and Maragua Sub-County Hospital to elevate emergency transport capabilities. Operational efficiency was further supported through the procurement of essential pharmaceuticals, specialized therapy equipment, and Mama kits for maternal care, alongside Starlink and Apparatus internet connectivity. Additionally, community health programs expanded through training Community Health Promoters (CHPs), issuing Vitamin A supplementation, and supporting prematurity and disability initiatives.

Table 2.37: Summary of Health and Sanitation Sector Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key Performance Indicator	Baseline as at 30th June 2025	Targets	Achievement	Remarks
Programme 1: Administration, Planning, and Support Services						
Objective: To improve efficiency and effectiveness in health care services						
Outcome: Quality Health Service delivery						
Administration and support services	Coordination of Departmental development and projects	Quality and quantity of hospitality services Cleanliness standards compliance Power supply stability and cost Water and sanitation service quality Availability and condition of supplies	50%	100%	65%	
Enhancing supplies of Pharmaceuticals and Non-Pharmaceuticals	Health facilities supplied with Pharmaceuticals	No. of health facilities supplied with pharmaceuticals	167 facilities	174 facilities	167 facilities	
	Health facilities supplied with non-pharmaceuticals	No. of health facilities supplied with non-pharmaceuticals	167 facilities	174 facilities	167 facilities	
Medical Equipment and Transport Management	Enhanced availability and maintenance of medical and transport equipment	No. of ambulances procured	8 serviceable 2 grounded	10	2	
Health sector planning, budgeting, M&E	Quarterly coordination and support	No. of support supervision meetings held	-	1 weekly	4 (quarterly)Nutrition Multisectoral meetings.	

Sub Programme	Key Outputs	Key Performance Indicator	Baseline as at 30th June 2025	Targets	Achievement	Remarks
	supervision meetings					
Enhanced Health Coverage and Support	Improved health outcomes and coverage through support to vulnerable households, maternal care, and community health programs.	Total number of beneficiaries supported across all areas.	-	SHIF Coverage: 40,000 households. Maternal Care Support: 19,000 mothers and children. Community Health Programs: 2,000 programs.	445,233 (42% of total population)	
Programme 2: Curative and Rehabilitative Health Services.						
Objective: Provide accessible essential health services						
Outcome: Reduced morbidity and mortality						
Primary Health Facility Services	Capacity Building for HCWs	Training 20 HCWs per Sub-County per quarter on BMNOC and EMOC for 5 days	-	60	150 HCWs trained and implementing BMNOC and EMOC	
	Laboratory Equipment	Equipping laboratories with safety hoods	9	10	0	
	Lab Services Training	5 days of capacity building on TB microscopy	0	70	35 (50%)	
		5 days of capacity building on Malaria microscopy	0	40	0	
		5 days of capacity building on Commodity management	0	40	0	

Sub Programme	Key Outputs	Key Performance Indicator	Baseline as at 30th June 2025	Targets	Achievement	Remarks
	Lab Commodity Management Supervision	Quarterly 3 days supported supervision on lab commodity management	0	4	0	
	Quarterly EQA	Quarterly external quality assessment for TB, HIV, and Malaria	0	4	4 (100%)	
Hospital Level Services	General Outpatient Services	Provision of general outpatient services in health facilities		1,955,306	1,850,035	
	Emergency Care Capacity Building	Capacity building of HCWs per Sub-County on emergency care	-	175 HCWs capacity built	-	
Inpatient Services	Inpatient Services	Provision of inpatient services		46,525 admissions	44,808 Admissions	
	Oxygen Cylinders Procurement	Procurement of Oxygen Cylinders with flow meters	-	288 cylinders procured	Oxygen supply system installed.	
Telemedicine	Telemedicine Implementation	Implementation of telemedicine services across health facilities	38	100 health facilities	38 health facilities	
Programme 3: Health Facilities Infrastructure development						
Objective: To improve efficiency and effectiveness in health care services						
Outcome: Quality Health Service delivery						
Construction of Health Facilities	Completion of new health facilities, such as hospitals, clinics, or dispensaries.	% of construction completed on schedule	-	167 facilities	Kenneth Matiba and Amenity at Murang'a newly done. Opened 8 dispensaries	Project to open 4 facilities
Solarization	Solarization of Health Facilities	No of Installed solar power systems in health facilities	-	167	125 as at 30 June 2026	18 facilities currently ongoing

Sub Programme	Key Outputs	Key Performance Indicator	Baseline as at 30th June 2025	Targets	Achievement	Remarks
Expansion and Renovation of existing health facilities	Existing health facilities are upgraded or expanded to improve capacity and service delivery.	No. of facilities expanded and renovated	-	10 facilities	24 facilities renovated, and some among them expanded	More facilities require some refurbishments One facility upgraded to level 4 (Kirwara)
Physical infrastructure maintenance	Well maintained buildings	No of facility buildings maintained	-	5 facilities	5 facilities	
Programme 4: Preventive and Promotive Health Services						
Objective: To Increase Awareness and Prevention of Diseases						
Outcome: Reduced Burden of Disease						
Comprehensive Disease Control and Prevention	-Reduce the incidence of communicable diseases. -Enhance the management of non-communicable diseases	-Number of new HIV infections per year.	-	1,013	947	
		Annual MTCT rate.	-	5%	9%	
		Number of STI cases.	-	4029	4468	
		Number of people screened for diabetes and hypertension.	-	4,126	20778	
School Health and Immunization Services	-School children dewormed	-% of school-going children dewormed	3%	120%	-	

Sub Programme	Key Outputs	Key Performance Indicator	Baseline as at 30th June 2025	Targets	Achievement	Remarks
	-Proportion of fully immunized children					
		% of fully immunized children.	-	90%	77%	
Reproductive health	Women of reproductive age (WRA) receiving family planning commodities	Family planning coverage/uptake	-	65%	25%	
Community Health and Outreach Services	-CHPs and CHVNs offering health services -Community outreach held	-No. of CHPs and CHVNs recruited & trained -No. of outreaches held	-	2,096	1969 CHPs	
Comprehensive Nutrition and Health Improvement	Enhanced nutritional status and management of nutrition-related health issues across different population groups	Overall improvement in nutrition-related health outcomes (measured through a composite index of improved cases, status, and management)		8%		

2.4.7.2 Status of Projects for FY 2025/2026

Table 2.38: Status of Health and Sanitation Projects for FY 2025/2026

S.No.	Project Name	Location	Start Date	Status	Allocation	Absorption	Planned completion date	Actual completion date
1	Facelift of mortuary and installation of cabros	Murang'a County referral hospital	9th February 2026	Complete	5,202,000	5,200,000	9th March 2026	9th March 2026
2	Conversion of existing Ward 5 into amenity	Murang'a County Referral Hospital	9th February 2026	Complete	4,000,000	3,800,000	16th April 2026	16th April 2026
3	Construction of a specialist OPD block and roofing of staircase openings at main building	Murang'a County Referral Hospital	9th February 2026	Complete	4,200,000	4,000,000	20th April 2026	20th April 2026
4	Construction of casualty and wards	Murang'a County referral hospital	N/A	N/A	10,000,000	5,369,822	N/A	N/A
5	Renovations of mortuary and cold rooms	Maragua Sub-County Hospital	9th February 2026	Complete	4,500,000	4,600,000	14th April 2026	14th April 2026
6	Construction of mortuary phase 1	Kandara Sub-County Hospital	9th February 2026	Complete	6,000,000	5,800,000	8th June 2026	8th June 2026
7	Actualization of wards	Kandara Sub-County Hospital	4th May 2026	Complete	3,000,000	2,600,000	11th June 2026	11th June 2026
8	Renovation of mortuary and installation of cold rooms	Kigumo Sub-County Hospital	9th February 2026	Complete	6,000,000	5,600,000	30th March 2026	30th March 2026

S.No.	Project Name	Location	Start Date	Status	Allocation	Absorption	Planned completion date	Actual completion date
9	Renovation of existing theatre, completion of kitchen and expansion of ultrasound room	Kirwara Sub-County Hospital	1st August 2025	Complete	4,000,000	3,700,000	7th November 2026	7th November 2026
10	Construction of procedure stands in the mortuary	Kirwara Sub-County Hospital	9th February 2026	Complete	1,400,000	1,200,000	27th February 2026	27th February 2026
11	Installation of cabros in mortuary access road	Kirwara Sub-County Hospital	9th February 2026	Complete	6,600,000	6,500,000	27th February 2026	27th February 2026
12	Completion of the main building. (Electrical works, rehabilitation of borehole, facade etc)	Nyakianga health centre	9th February 2026	Complete	6,800,000	6,400,712	7th May 2026	7th May 2026
13	Renovation works	Kirogo Health Centre	3rd April 2026	Complete	1,600,000	1,600,000	16th April 2026	16th April 2026
14	Renovation works	Sabasaba health centre	17th February 2026	Complete	3,000,000	2,800,000	7th May 2026	7th May 2026
15	Renovation works	Muthithi dispensary	27th June 2025	Complete	4,500,000	4,500,000	16th October 2025	16th October 2025
16	Renovation works	Mugeka dispensary	27th June 2025	Complete	1,000,000	800,000	12th January 2026	12th January 2026
17	Renovation works	Kiunyu dispensary	31st March 2026	Complete	2,500,000	2,500,000	24th June 2026	24th June 2026

S.No.	Project Name	Location	Start Date	Status	Allocation	Absorption	Planned completion date	Actual completion date
18	Renovation works	Kiriaini dispensary	27th June 2026	Complete	2,500,000	2,500,000	16th October 2025	16th October 2025
19	Ward fittings	Maragua, Nyakianga, Kandara and Kenneth Matiba hospitals	9th February 2026	Complete	10,688,327	10,212,258	24th June 2026	24th June 2026
20	Monthly subscriptions for internet (Apparatus and Star link)	Various Health Facilities	1st July 2025	Ongoing	13,000,000	8,690,850	30th June 2026	30th June 2026
21	Purchase of 2 medically equipped ambulances	Murang'a CRH & Maragua Sub-County hospital	9th April 2026	Delivered	20,000,000	18,840,000	30th June 2026	22nd July 2026
22	Purchase of medical equipment	Various Health Facilities	13th January 2026	Ongoing	90,000,000	40,694,000	3oth June 2026	30th June 2026
23	Purchase of Occupational therapy and visual therapy equipment	Maragua Sub-County Hospital	13th January 2026	Delivered	6,000,000	5,876,000	16th Feb 2026	6th March 2026
24	Purchase of mama kits	Various Health Facilities	13th January 2026	Delivered	15,000,000	14,256,000	16th Feb 2026	19th Feb 2026
25	Purchase of pharmaceuticals and non-pharmaceuticals	Various Health Facilities	1st July 2025	Ongoing	120,000,000	117,398,406	30th June 2026	30th June 2026
26	Equipping Maragua newborn unit, Capacity building of CHPs and health workers on various health topics, Vit. A supplementation, support of	Maragua Sub County Hospital and various health facilities	1st July 2025	Ongoing	20,184,000	10,242,500	30th June 2026	30th June 2026

S.No.	Project Name	Location	Start Date	Status	Allocation	Absorption	Planned completion date	Actual completion date
	disability, pre-maturity and global hand washing day.							

2.4.7.3 Issuance of Grants, Benefits, and Subsidies for FY 2025/2026

Table 2.39: Issuance of Grants, Benefits and Subsidies under Health and Sanitation for FY 2025/2026

Type of Issuance	Purpose of issuance	Key Performance Indicator	Target	Achievement	Budgeted amount(Kshs. In Millions)	Actual amount paid (Kshs. In millions)	Remarks
Kang'ata Care- support	Increase access to health insurance	Increase in insured population	40,000	41,117 beneficiaries	150	-	
Maternal support care	Increase hospital attendance and reduce home delivery	% Increase in hospital deliveries	100%	50%	15	14.2	

2.4.7.4 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.40: Linkages of Health and Sanitation Achievements with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
Bottom-Up Economic Transformation Approach (BETA) and MTP IV	Health Sector Transformation: Strengthen health service delivery and infrastructure	• Strengthened health service delivery and health infrastructure. • Expanded access to quality and affordable healthcare services. • Improved health facility infrastructure and equipment.
Sustainable Development Goals (SDGs)	Goal 3: Good Health and Well-being: Ensure healthy lives and promote well-being for all	• Increased access to essential healthcare services. • Strengthened preventive, promotive and curative health services. • Enhanced nutrition, maternal and child health services. • Strengthened disease prevention and NCD screening.
African Union Agenda 2063	Silencing the Guns: Address health impacts of conflict and violence	• Strengthened emergency and critical care services. • Enhanced mental health and psychosocial support services. • Improved access to essential healthcare services.
Regional Frameworks (e.g., East African Community Health Strategy)	Cross-border Health Initiatives: Enhance regional health cooperation	• Strengthened disease surveillance and control. • Enhanced referral and emergency healthcare services. • Strengthened collaboration and coordination with health stakeholders.

2.4.7.5 Sector Challenges

- Inadequate financing affecting service delivery and operations.
- Human resource constraints, including staffing shortages and high turnover.
- Weak health infrastructure, including inadequate facilities, equipment, and waste management systems.
- Supply chain and logistics challenges, leading to shortages of medicines and delayed distribution of commodities.

- Digital health system limitations, including poor internet connectivity and frequent system downtime.
- Occupational health and safety concerns, particularly inadequate PPE for healthcare workers handling waste.
- Programme-specific challenges, especially in HIV service delivery, including stigma, limited-service uptake, commodity constraints, and data quality issues.

2.4.7.6 Emerging Issues

- **Increased Demand for Health Services:** Population growth and evolving health needs continue to place pressure on existing health infrastructure, human resources, medical supplies, and service delivery systems.
- **Growing Mental Health Needs:** The increasing burden of mental health conditions requires strengthened prevention, early identification, treatment, referral, and psychosocial support services across all levels of care.
- **Impact of Climate Change:** Changing climatic and environmental conditions are influencing disease patterns, increasing the risk of outbreaks, and affecting the resilience and functionality of health infrastructure and services.
- **Technology Integration:** There is an increasing need to strengthen the adoption of digital technologies, health information systems, telemedicine, and data management tools to improve efficiency, decision-making, reporting, and overall health service delivery.

2.4.7.7 Lessons Learnt

- Sustainable financing requires diversified funding sources and reinvestment of locally generated revenue.
- Investment in human resources through continuous training and retention improves service quality.
- Strong partnerships and collaboration enhance programme implementation and resource mobilization.
- Flexible and innovative service delivery, including digitization, improves efficiency and resilience.
- Optimal utilization of existing resources and community structures strengthens service coverage.
- Community engagement and trust are critical for increasing uptake of health services.
- Continuous quality improvement, including data validation and programme integration, enhances health outcomes.

2.4.7.8 Recommendations

- Increase investment in the health sector through enhanced budget allocation and infrastructure development.
- Strengthen human resource capacity through recruitment, retention, and continuous professional development.

- Improve digital health and health information systems to support service delivery and reporting.
- Strengthen supply chain and logistics systems to ensure uninterrupted availability of medicines and commodities.
- Enhance partnerships and stakeholder collaboration for resource mobilization and programme support.
- Strengthen emergency preparedness and health system resilience.
- Improve healthcare waste management and occupational safety through infrastructure development and provision of PPE.
- Strengthen disease-specific programmes, particularly HIV services, through improved service integration, community engagement, commodity management, and data quality.

2.4.7.9 Development Issues

Table 2.41: Health and Sanitation Development Issues

Sector	Development Issues	Causes	Constraints	Opportunities
Health and Sanitation	Inadequate Funding	Limited budget allocations and financial constraints	Budgetary limitations and economic instability	Explore alternative funding sources and partnerships
	Staffing Shortages	High turnover rates, insufficient recruitment	lack of incentives, inadequate training	Develop targeted recruitment and retention strategies
	Infrastructure Challenges	Aging facilities and equipment	Poor maintenance, outdated technology	Invest in facility upgrades and equipment renewal
	Mental Health Needs	Increased awareness and demand	Limited mental health resources and services	Expand mental health services and support systems

2.4.8 Education and Technical Training

2.4.8.1 Sector Achievements

A. Early Childhood Development Education (ECDE)

During FY 2025/2026, the Early Childhood Development Education (ECDE) programme recorded significant achievements aimed at improving access to quality early learning across the county. The School Feeding Programme benefited 35,000 ECDE learners through the provision of porridge, contributing to improved learner attendance, retention and transition to primary education. The County Government continued to provide free ECDE education by absorbing ECDE teacher interns into enhanced contract terms while also improving the terms of service for existing ECDE teachers on contract, thereby strengthening the teaching workforce and enhancing service delivery.

The department continued to support the implementation of the Competency-Based Curriculum (CBC), Digital Learning and TAYARI programmes in collaboration with EIDU to improve learning outcomes and promote digital literacy among ECDE learners. In addition, curriculum designs and teaching and learning materials were distributed to all 669 ECDE centres, while 3,700 ECDE furniture items were supplied to improve the learning environment. The department also promoted holistic learner development by facilitating participation of ECDE learners in co-curricular activities, with nine ECDE centres qualifying for regional competitions.

Further, the County Government enhanced access to education through bursary and scholarship programmes that benefited 50,274 learners under various schemes, including Inua Masomo, Nyota Zetu Scholarship, Ward Bursaries and bursary for day secondary students joining universities and other tertiary institutions. The department also continued routine monitoring of ECDE centres to support curriculum implementation and improve the quality-of-service delivery across the county.

Table 2.42: Summary of Early Childhood Development Education (ECDE) Sector Achievements for FY 2025/2026

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Programme 1: Early Childhood Development Education (ECDE)						
Objective: To enhance access and quality Early Childhood Development Education (ECDE)						
Outcome: Improved Quality of education and Training in Early Childhood Development Education						
ECDE Feeding Program (Uji program ECDE)	ECDE learners provided with uji	No. of ECDE learners	36,374	40,000	35,000	Lower than target due to reduced enrolment
Programme 2: Education Support Programmes						
Objective: To enhance access to quality education						
Outcome: An educated society						
Recruitment of ECDE teachers.	ECDE teachers and interns recruited	No. of ECDE teachers and interns	1,085	300	0	No recruitment was done due to budget constraints
Scholarship and interventions	Needy and bright students benefiting from the scholarships	No. of needy and bright students	56,276	60,000	50,274	Inadequate allocation of funds
Capacity building of ECDE stakeholders	Capacity built ECDE parents across the county	No. of capacity built ECDE parents across the county		1,040	0	No funding
Purchase of curriculum, play and rest materials	ECDE Centres equipped with curriculum, play and rest centres	No. of ECDE centres	669	669	669	2,000 curriculum designs and teaching learning materials distributed to all the ECDE Centres
CBC Digital learning and TAYARI Program	Digital learning materials and devices procured	No. of Digital learning materials and devices	334	1338	0	Lack of Funding
Purchase of ECDE centres furniture's	ECDE centers equipped with small plastic chairs and tables across the county	No. of ECDE furniture	6200	8000	3700	71 chairs and 34 tables distributed per ward

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Co-curricular activities.	ECDE learners participating in festivals of various categories at sub county, county, regional and national	No. of ECDE centers	2	5	9	9 schools with 139 learners qualified to regionals
Monitoring and evaluation of the curriculum implementation.	Monitored ECDE Centres	No. of ECDE centres monitored	455	669	400	Poor facilitation of field officers
Refresher courses for ECDE teachers and officers on CBC and E-LEARNING	Trained ECDE teachers and officers on CBC and E-LEARNING	No. of ECDE teachers and officers	1085	1085	0	Lack of funding

B. Vocational Training

During the financial year, the Vocational Training subsector continued to enhance access to technical and vocational education despite resource constraints. Enrolment in Vocational Training Centres (VTCs) increased significantly from a baseline of 2,475 trainees to 3,942 trainees against a target of 3,000, representing 131% achievement. This demonstrates the growing demand for vocational skills training across the county.

Quality assurance and standards were strengthened through the completion of 21 institutional quality assurance assessments, representing 64% of the annual target. The assessments enhanced compliance with training standards and promoted accountability and continuous improvement in the institutions that were visited.

Infrastructure development targets were fully achieved through the renovation and construction of one workshop, improving the learning environment and training capacity. In addition, all the planned tools and equipment were procured and distributed to VTCs, enhancing practical skills training and supporting competency-based education.

Table 2.43: Summary of Vocational Training Sector Achievements for FY 2025/2026

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Vocational Training						
Programme 1: Administration, Planning and Support						
Objective: To promote effective and efficient service delivery						
Outcome: Enhanced Efficiency and effectiveness in service delivery						
Capitation	Trainees enrolled in the regular programme	Number of trainees enrolled	2,475	3,000	3,942	
Quality Assurance and Standards	Quality Assurance reports	No of Quality Assurance reports	33	33	21	64% achievement. Coverage was constrained by financial and logistical limitations.
Training of VTCs instructors	Trained and certified VTC instructors	No. of VTCs instructors	0	180	0	0% Planned Continuous Professional Development (CPD) programme was not implemented due to financial limitations.
Programme 2*:* Polytechnic Improvement						
Objective: To improve access to quality training						
Outcome: Skilled manpower for economic empowerment						
Renovation of infrastructure and construction of new ones.	Renovated/Constructed workshops	No. of workshops	0	1	1	100%
Tools and equipment	Tools and equipment procured	No. of tools and equipment	33	33	33	100%
Co-curricular /Skill Competition	Competitions held	No. of competitions	0	0	0	0%. There was no budget provision during the financial year.

2.4.8.2 Issuance of Grants, Benefits, and Subsidies for FY 2025/2026

Table 2.44: Issuance of Grants, Benefits and Subsidies under Education and Technical Training for FY 2025/2026

Type of Issuance	Purpose of issuance	Key Performance Indicator	Target	Achievement	Budgeted amount(Kshs. In Millions)	Actual amount paid (Kshs. In millions)	Remarks
ECDE Feeding Programme	ECDE learners provided with uji	No. of ECDE learners	40,000	35,000	110	105	
Scholarship	Retention of needy and bright students in schools	No. of beneficiaries	60,000	50,274	230	256	

2.4.8.3 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.45: Linkages of Education and Technical Training Achievements with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
Kenya Vision 2030	Social Pillar	The Uji feeding program benefiting 35,000 learners contributes to the national development agenda by improving school enrolment and retention, helping build a skilled workforce, contributing to the country's economic growth. The county scholarship program benefited 50,274 students, which supports the national development agenda by ensuring that financial barriers do not prevent bright needy students from getting an education. This promotes social equity and helps the country develop its human capital, a critical component of Vision 2030. Offering free Early Childhood Development and Education (ECDE) and employing teachers for the program aligns with the national development agenda by laying a strong foundation for lifelong learning. This is a core component of Kenya's National Education Sector Plan and supports Vision 2030's goal of providing quality education for all. The monitoring and evaluation (M&E) exercise conducted with the Technical and Vocational Education and Training Authority (TVETA) directly supports the national development agenda by ensuring accountability and quality assurance in vocational training.
Africa agenda 2063	A prosperous Africa based on inclusive growth and sustainable development: Ensuring well-educated citizens and a skills revolution underpinned by science, technology and innovation.	In line with the African Union's Agenda 2063, which prioritizes a "skilled and educated population." The scholarship program, having supported 50,274 bright and needy students, boosts student retention rates, reduces dropout numbers, and improves overall academic performance. Training and infrastructure development strengthens Vocational education and training, making it a viable alternative to traditional academic paths and better aligning education with labor market needs.

National/ Regional/ International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
SDGs	Goal 2: Zero Hunger	The Uji feeding program benefiting 35,000 learners ensures children can learn without the distraction of hunger, a fundamental requirement for achieving universal education.
	Goal 4: Quality Education	The Uji feeding program benefiting 35,000 learners ensures children can learn without the distraction of hunger, a fundamental requirement for achieving universal education. Increased primary school transition rates, strengthens the entire educational pipeline. The scholarship program benefiting 50,274 students advances the principles of SDG 4 (Quality Education) by reducing inequalities in access to education. The collaboration with EIDU to integrate digital learning, CBC (Competency-Based Curriculum), and the TAYARI Program helps the country achieve its digital transformation goals. This initiative directly contributes to SDG 4 (Quality Education) by ensuring early learners are prepared for the modern educational environment. The M&E exercise reinforces compliance with national standards, enhances institutional quality, and improves the overall reputation and effectiveness of vocational training centers. This ensures that the skills being taught are relevant, up-to-date, and meet the needs of the industry.

2.4.8.4 Sector Challenges

A. Education (ECDE)

- Inadequate budgetary allocation, which affected the implementation of planned activities such as teacher recruitment, digital learning, capacity building and curriculum support.
- Low enrolment in some ECDE centres due to declining birth rates, resulting in lower than targeted learner numbers.
- Inadequate monitoring and supervision arising from limited facilitation for field officers.
- Court orders delayed the implementation of the bursary programme, affecting timely allocation and disbursement of bursary funds to eligible students.
- Delayed disbursement of funds affected timely payment of school fees, disrupting learning for some beneficiaries.

B. Vocational Training

- Delayed and non-release of funds affected programme implementation.

- Financial and logistical constraints limited quality assurance activities.
- Inadequate funding hindered instructor training and skills competitions.

2.4.8.5 Lessons Learnt

A. Education (ECDE)

- School feeding programmes remain an effective intervention for improving learner attendance, retention and transition to primary school.
- Investing in the ECDE workforce through improved terms of service enhances staff motivation, retention and quality of service delivery.
- Collaboration with development partners such as EIDU strengthens curriculum implementation and promotes innovation in digital learning.
- Continuous monitoring and supervision improve curriculum implementation and service delivery in ECDE centres.
- Bursary and scholarship programmes play a critical role in improving access to and retention in education, particularly for learners from vulnerable households.
- Adequate and timely funding enhances the effectiveness and impact of the programme.
- Strong collaboration between the County Government, ward committees and educational institutions improves beneficiary identification and accountability.

B. Vocational Training

- Timely funding is essential for effective programme implementation.
- Continuous instructor training improves the quality of vocational training.
- Investment in infrastructure and equipment enhances learning outcomes.

2.4.8.6 Recommendations

A. Education (ECDE)

- Increase budgetary allocation for ECDE programmes to facilitate full implementation of planned activities.
- Strengthen digital learning by providing ICT infrastructure, devices and internet connectivity in ECDE centres.
- Enhance monitoring and evaluation through adequate facilitation of field officers and provision of M&E tools.
- Strengthen partnerships with development partners and other stakeholders to mobilize additional resources for ECDE programmes.
- Increase budgetary allocation to the bursary and scholarship programme to reach more deserving and vulnerable learners.
- Fully automate the bursary application, vetting and disbursement process to improve efficiency, transparency and accountability.
- Mobilize additional resources through partnerships with development partners, the private sector and other stakeholders to complement county funding.

B. Vocational Training

- Ensure timely release of approved funds.
- Allocate adequate resources for instructor capacity building and quality assurance.
- Continue investing in VTC infrastructure, equipment and trainee support.

2.4.8.7 Development Issues

Table 2.46: Education and Technical Training Development Issues

Sub Sector	Development Issues	Causes	Constraints	Opportunities
Education	Education facilities	•Inadequate education facilities and Under staffing	•Inadequate budgetary allocations •Poverty •Unemployment	•Modernize education physical facilities •Increase disbursement of bursaries to needy children •Partner with stakeholders and other development partners •Recruitment of ECDE teachers
Vocational Training	Training facilities	•Inadequate education facilities and Under staffing	•Inadequate budgetary allocations •Poverty Unemployment	•Recruitment of trainers •Increase access to tertiary colleges and youth polytechnics •Partner with stakeholders and other development partners

2.4.9 Youth, Sports, Culture, Gender and Social Services

2.4.9.1 Sector Achievements

A. Library Services

The library continued to provide information and learning services to the public during the FY 2025/2026. A total of 24,623 books were borrowed, while 21,712 patrons visited the library, demonstrating sustained utilization of library services. The department registered 614 new library members, expanding access to library resources. Book club activities reached 51 participants, promoting a reading culture among library users. However, only 3 schools and institutions were registered under the outreach programme against a target of 10, and the planned basic computer training was not implemented due to the lack of computer instructors. The performance of outreach programmes and book clubs was also affected by inadequate facilitation for marketing and programme implementation.

Table 2.47: Summary of Library Services Achievements for FY 2025/2026

Sub Programme	Key Outputs	Key Performance Indicators	Baseline (As at 30th June 2025	Planned Targets	Achieved	Remarks
Books loaning	Books accessed by learners	Number of junior and adult books accessed	28,320	35,000	24,623	
	Library attendance	Number of library attendees	21,111	30,000	21,712	
Registration of new patrons	New members registered	Number of new library members	463	1,000	614	
Outreach programs	School & institution registered	Number of school & institution registered	4	10	3	Facilitation for marketing should be provided.
Basic computer training	Library users trained	Number of students who complete the course	55	200	-	Computer instructors should be assigned to the libraries.
Book clubs	Library users attending the sessions	Number of patrons who attends reading sessions	34	150	51	Facilitation for book clubs should be provided.

B. Sports

The department of sports objective is to promote all types of sports for a healthy living, recreation and economic development. To achieve this objective, the department operationalized the sports fund policy that enabled running of the sports activities in the wards. The department had planned to implement several programs, namely: Talent identification and development, Equipping ward teams of Soccer, Volleyball, Athletics with sport equipment and uniform, Tournaments and competitions, KICOSCA games, and ELASCA games.

The county in collaboration with the National government is constructing and upgrading several football stadia in Murang'a county to promote sports and nurture talent with projects underway in Mumbi stadium where earthworks are at an advanced stage.

Table 2.48: Summary of Sports Sector Achievements for Fy 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline (Current Status)	Planned Targets	Achievements	Remarks
Programme Name: Sports development and promotion						
Objective: Promotion of sports and talents						
Outcome: Increased involvement and enrolment of community members in sports activities						
Sports and Talent Development	Ward Tournaments held in every ward	No. of ward tournaments held	35	35	35	One tournament per ward, one county tournament
KICOSCA games competition	County employees participate in KICOSCA games	No. of participants	350	350		
Provision of Sports equipment and uniform	Sports equipment and uniforms issued	Number of teams benefiting with the equipment and uniforms	140	140	4 teams from each ward in all the 35 wards.	
Stadia Development	A FIFA- Standard football pitch, 8 lane tartan running track, volleyball, netball, basketball, handball courts, 10,000-seater capacity developed	Status of the running truck and courts.	Mumbi ground football pitch and running track of community level.	A FIFA- Standard football pitch, 8 lane tartan running track, volleyball, netball, basketball, handball courts, 10,000-seater capacity.	Construction with earthworks at an advanced stage.	Funded by the national government

C. Youth

The department's mission is to empower the youth through skills development, capacity building and community service. The department targeted to recruit 3150 youth to serve in the Murang'a Youth Service, train in vocational centers and issue to them KSh 15,000 to start business after successful completion. During the year under review, 4200 youth were recruited for service, 3147 joined vocational training centers and 1478 graduated successfully and received the start-up capital grant. 3 graduations for MYS were held during the year under review. The participants constituted both genders, 49.6% were male while 50.4% were females. Under the Boda-boda program, 350 youths were given refresher course and issued smart driving licenses.

Table 2.49: Summary of Youth Sector Achievements for FY 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline (Current Status)	Planned Targets	Achievements	Remarks
Programme Name: Youth Empowerment						
Objective: Promote holistic empowerment and participation of the youth in socio-economic activities and skills acquisition						
Outcome: Improved social skills, increase self-employment, increase skills achievement						
Murang'a Youth Service (MYS)	Youth enrolled in community service, trained and granted start-up capital	No. of youths Recruited Number of youths who joined VTC Number of youths who completed the program and awarded Grant	2,100 2311 2201	3,150 2100 2100	4,200 3,147 1,478 (3 graduations)	Total number of youths that have benefited from the program so far 9,450 49.6% Male 50.4% Female
Motor cycle (Boda boda) Training and Issuance of Smart Licenses	Trained youth on Motor cycle riding	No. of Youths		350	350	10 per ward

D. Social and Gender

The department's objective is to improve the capacity of marginalized groups and promote prevention and mitigation of Gender Based Violence. In pursuit of this objective, the department provided 243 assistive devices, majorly wheel chairs, to PWD against a target of 5000. The 5000 includes all the people that required different types of assistive devices. Other activities undertaken were group promotion & registration, and capacity building on gender issues and grievance redress mechanisms.

Table 2.50: Summary of Social and Gender Sector Achievements for FY 2025/2026

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Programme Name: Gender and Social services						
Objective: To improve capacity of marginalized groups						
Outcome: Improved livelihood, gender equality and social inclusion						
Capacity building on Gender issues	Capacity building.	No. of capacity building held	1	1	1 for community 189 participants 1 for staff -36 participants (Both on Gender and GRM)	Funds needed for capacity building
Group registration	Groups registered	No. of groups		250	200	
Prevention of GBV	Gender-based violence	Number of cases referred		20		GBV cases still increasing more sensitization required and illegal liquor to be controlled
Assistive Devices provision	Provide assistive devices for PLWDs	No. of assistive devices provided	270	5,000	243	5000 represents the number of people who needed assistive devices of different types. The number has reduced over 4 years now standing at 3,887.

E. Culture

Table 2.51: Summary of Social and Gender Achievements for fy 2025/2026

Sub Programme	Key Output	Key Performance Indicators	Baseline (Current Status)	Planned Targets	Achievements	Remarks
Programme Name: Culture development						
Objective: To promote and preserve all functional aspects of culture for sustainable development						
Outcome: Empowered cultural practitioner, conserved heritage sites and functional cultural facilities						
Mapping and documentation of heritage sites	Data heritage sites and assets documented	No. of heritage sites and assets documented	7	5	5	
Community cultural festivals and cultural expressions	Festivals held	Number of participants attending	-	3	1	Agikuyu annual festival
Valorization and commercialization of Cultural assets and products	Products and Assets valorized	No. of products and assets	19	30	-	
Conservation of heritage sites	Perimeter wall and renovated buildings of Mukurwe wa Nyagathaga center	% completion	0	1	-	

2.4.9.2 Issuance of Grants, Benefits, and Subsidies for FY 2025/2026

Table 2.52: Issuance of Grants, Benefits and Subsidies under Youth, Sports, Culture, Gender and Social Services for FY 2025/2026

Type of Issuance	Purpose of issuance	Key Performance Indicator	Target	Achievement	Budgeted amount (Kshs. In Millions)	Actual amount paid (Kshs. In millions)	Remarks
MYS Grant	Start-up Capital	Number of youths who completed the program and awarded Grant	All graduants	1478	31.5	22.17	Only those who qualify to graduate receive grant/start-up capital

2.4.9.3 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.53: Linkages of Youth, Sports, Culture, Gender and Social Services Achievements with National, Regional and International Development Frameworks

National/Regional/International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
Vision 2030, BETA	Human Capital Development and TVET integration	MYS-Fully funded vocational training & certification
	Supporting infrastructure & environmental pillars	MYS youth provide labor for town cleaning, drainage clearing & infrastructure maintenance in all 35 wards
	Promoting the MSME economy & Entrepreneurship	Seed capital injection; upon graduation, each youth receives Kshs 15,000 seed capital to start a small business and 1-year tax exemption A wheelchair provided allows PWD to open a local micro-enterprise
	NYOTA project- Enhancing bottom-up financial inclusion	MYS fosters immediate grassroot capital injection
	Enhancing Universal Healthcare (UHC) & welfare	Decentralized disability assessment to subcounty hospitals ensuring PWD identified are registered and enabling transition to national cushions like free healthcare and assistive devices under SHA
SDGs	SDG 1- No poverty SDG 8 - Decent work and economic growth SDG 4 - Quality Education & Lifelong learning SDG 5 - Gender equality SDG 10 - Reduced Inequalities	Kshs 400 daily stipend provides immediate social safety net to vulnerable youth MYS covers TVET tuition fees for youth, bridging the gap between basic education & market demanded technical skills fulfilling the SDG target of increasing the number of youths with relevant technical skills. MYS acts as an equalizer deliberately absorbing marginalized demographics across all 35 wards of the county

2.4.9.4 Sector Challenges

A. Library Services

- Poor/lack of internet connectivity.
- Electricity disruption.

- Lack of funding to run library operations.
- Inadequate funding to support library programs.

B. Youth

- Supervision Big wards having just one supervisor is not manageable
- Some participants not able to attend vocational training due to long distance to polytechnic yet they are not receiving stipend during training

C. Social and Gender

- Only wheelchairs are procured yet there are other assistive devices required like white cane, hearing aids, and adult diapers.

D. Culture

- Lack of funds to implement planned activities

2.4.9.5 Lessons Learnt

A. Library Services

- Collaboration with NGOs, schools, government agencies, and donors boosts resources and expertise

B. Social and Gender

- Alcoholism and ignorance is a major cause of the increased cases of GBV.

C. Culture

- In Murang'a county many talented people are utilizing their talents to earn a living

2.4.9.6 Recommendations

A. Library Services

- Continuous training for library staff on ICT, user services, and emerging trends to improve service delivery.
- The department needs to allocate consistent budget lines for library development and maintenance.
- Aggressive outreach and marketing through schools, social media, and local leaders to increase visibility and use.

B. Youth

- Purchase motorbikes for supervisors
- Increase vocational training centres to at least 2 per ward

C. Social and Gender

- Gender department to be allocated funds to develop gender policy.

D. Culture

- Support for the talented people is needed

2.4.10 Water, Irrigation, Environment and Natural Resources

2.4.10.1 Sector Achievements

A. Water Services

During the reporting period, the Water Development Programme made significant progress towards increasing access to water and sanitation services through the expansion and improvement of water supply infrastructure. A total of 2,800 new households were connected to piped water, increasing the number of connected households from 153,781 to 158,581 and surpassing the annual target. Water production capacity was also enhanced through the drilling and equipping of three new boreholes, bringing the total number of operational boreholes to 293 and achieving the planned target.

The programme further strengthened water access by installing 35 water storage tanks in ECDE centres, meeting the annual target of 140 installed tanks. Environmental and social safeguards were enhanced through the completion of nine Environmental and Social Impact Assessment (ESIA) reports, achieving the planned target of 34 reports. Borehole rehabilitation, however, fell slightly below target, with 39 boreholes rehabilitated against a target of 42 due to delays in the installation of water treatment kits in two boreholes.

Table 2.54: Summary of Water Services Sector Achievements for FY 2025/2026

Programme 1: Administration, Planning and Support Services						
Objective: To enhance coordination, efficiency and service delivery						
Outcome: Enhanced staff and customer satisfaction						
Sub Programme	**Key Outputs**	**Key Performance Indicators**	**Baseline as at 30th June 2025**	**Planned Targets**	**Achievements**	**Remarks**
Personnel Services	Salaries and Allowances	No. of Staff on Payroll	18	All Staff	15	Three staff retired but were not replaced
Administration Services	Well-equipped administrative water offices	No. of administrative water offices well equipped	10	All Administrative water offices	12	Additional two boreholes were equipped
	General Administration	No. of service offered	16	All service	16	Sustained service delivery
	Trained staff	No. of staff trained	3	10 staff	2	Limited funding available for training
Programme 2: Water Development						
Objective: Provide adequate water for distribution and related infrastructure						

Outcome: Increased access to water and sanitation services						
Sub Programme	Key Outputs	Key Performance Indicators	Baseline as at 30th June 2025	Planned Targets	Achievements	Remarks
Last mile water connectivity	Water connectivity and supply coverage Expansion of water supply distribution network	No. of households connected to piped water	153,781	158,331	158,581	2,800 New households connected -target achieved
Drilling and equipping water production boreholes	Boreholes drilled and equipped	No. of boreholes drilled and equipped	289	292	293	3 new boreholes drilled and equipped-Target achieved
Rehabilitation of Boreholes	Boreholes rehabilitated	No. of boreholes rehabilitated	35	42	39	Installation of water treatment kits to 2 boreholes could not be done.
Installation of ECDE water storage tanks	water storage tanks supplied and installed	Installed water storage tanks	105	140	140	35 new ECDE water tanks were installed
Environmental and social impact assessments on projects	Enhancement of environmental and social safeguards	No of EIA and SIA reports generated	25	34	34	9 New ESIA reports were concluded-Target achieved

B. Irrigation, Drainage & Water storage

During the reporting period, the Irrigation Development and Management Programme focused on expanding irrigation infrastructure, strengthening institutional capacity, and enhancing project implementation to improve household income and food security. A total of 45 hectares of land were brought under irrigation against a target of 100 hectares. In addition, last-mile connectivity works were undertaken at Gikindu-Kandabibi Irrigation Project, while water connections were extended to Gakoigo and Nyanjigi Irrigation Projects, resulting in 250 households being connected to irrigation water against a target of 400 households.

The programme also maintained effective project oversight by producing all 20 planned monitoring and evaluation reports. Capacity building initiatives included the training of six staff members and 12 farmers on irrigation technologies, with support from the National Government and the National Agricultural Value Chain Development Project (NAVCDP). These interventions contributed to strengthening institutional capacity and promoting the adoption of improved irrigation practices, although expansion of irrigated land and household connections fell below the planned targets

Table 2.55: Summary of Irrigation, Drainage & Water storage Sector Achievements for FY 2025/2026

Sub-Programme	Key Outputs	Key performance indicators	Baseline as at 30th June 2025	Planned Targets	Achievements	Remarks
Programme 1: Administration, Planning and Support Services						
Objective: To enhance coordination, efficiency and service delivery						
Outcome: Enhanced customer satisfaction						
Personnel Services	Staff Remuneration	No. of staff remunerated				
	New Personnel recruited	No. of Personnel recruited	0	6	nil	No fund allocated for recruitment
	Trained/capacity build staff	No. of staff trained	1	5	5	Training on formation of CIDU by state department of irrigation& NAVCDP
Programme 2: Irrigation Development and Management						
Objective: To increase area under irrigation						
Outcome: Increased household income and food security						
Irrigation Development and Management	Area under irrigation	Ha. of land under irrigation	5453ha	100	45	Last mile connectivity in gikindu kandabibi project and water connection for

Sub-Programme	Key Outputs	Key performance indicators	Baseline as at 30th June 2025	Planned Targets	Achievements	Remarks
						gakoigo irrigation and nyanjigi irrigation project
	Household incomes and food security	No. of household connected with irrigation water	26,950	400	250	
Monitoring and evaluation	Efficiency in project implementation	No. of reports	92	20	20	
Institutional strengthening and capacity building	Stakeholders' forum and training of staff and farmers on irrigation technology	No. of Stakeholders forum No. of trainings	84 120	8 staff 12farmers	6 12	Assisted by national government and NAVCDP programe

C. Environment and Natural Resources

Key achievement in the environment and management program includes construction of a sanitary landfill at Gikono in 50 acres' land. During the Financial Year 2025/2026. In the Natural resource conservation and management Program, the Directorate was able to plant over 200,000 tree seedlings in schools, various public sites and individual farmers across the entire County. 30 dispensaries have been solarized under the climate change programs/projects financed under the FLLOCA program and capacity building/ sensitization forums on climate change and enhanced institutional capacity

Table 2.56: Summary of Environment and Natural Resources Sector Achievements for FY 2025/2026

Sub-Programme	Key Outputs	Key performance indicators	Baseline at 2025	Planned Targets	Achievements	Remarks
Programme 1: Administration, Planning and Support Services						
Objective: To enhance coordination, efficiency and service delivery						
Outcome: Enhanced staff and customer satisfaction						
Personnel Services	Staff Remuneration	No. of staff remunerated	0	0	0	
	New Personnel recruited	No. of Personnel recruited	0	10	0	
	Trained/capacity build staff	No. of staff trained	20	20	20	
Programme 2: Environment Management and Protection						

Sub-Programme	Key Outputs	Key performance indicators	Baseline at 2025	Planned Targets	Achievements	Remarks
Objective: To attain clean and healthy environment						
Outcome: An improved and sustainably managed environment						
County Environmental Monitoring and Management	Litterbins acquired	No. of litterbins acquired	1,000	1,000	0	
	PPE sets acquired	No. of PPE sets acquired	1,000	1,000	0	
	Waste collection vehicles procured	No. of waste collection vehicles procured	1	1	0	
	Waste collection tools acquired	No. of Waste collection tools acquired	1,000	1,000	0	
Programme 3: Natural Resources Conservation and Management						
Objective: To increase the tree cover, conserve resources and rehabilitate degraded ecosystems						
Outcome: Conserved resources						
Forest Conservation and Management	Tree seedlings planted	No. of tree seedlings planted	200,000	200,000	200,000	
Programme 4: Climate change Governance and Coordination						
Objective To increase resilient of changing climate						
Outcome: Adaptation strategies						
Climate change policies and Bills	Climate change policy and Bill developed	No. of Climate change policy and Bills developed	1	1	0	
Capacity building and Public Awareness	Capacity build/Sensitized community members on climate change and enhanced institutional capacity	No. of Capacity building/Sensitization forums on climate change and enhanced institutional capacity	35	35	35	
Financing climate change action projects	Financed climate change projects	No. of climate change projects financed	35	35	35	

2.4.10.2 Status of Projects for FY 2025/2026

A. **Water Directorate Projects**

Table 2.57: Status of Water Directorate Projects for FY 2025/2026

S.No.	Project Name	Where located	Start Date	Status	Allocation	Absorption	Planned completion date	Actual completion date
1	Kahumbu Bulk water project	Muthithi and Kahumbu wards	May 2026	70 % complete	Ksh, 38.47 m	Kshs 29.6 m,	30/09/2026	30/09/2026
2	Yakarengo w/p	Gitugi ward	May 2026	10% complete	Kshs. 4.0 m	0.00	15/09/2026	15/09/2026
3	Mukungugu w/p	Kimorori ward	June 2026	10%	Kshs. 7,0 m	0.00	30/08/2026	30/08/2026
4	Mugira dam w/p	Makuyu/Kambiti	March 2026	98%	14 m	11m	30/06/2026	15/07/2026

B. Irrigation Directorate Projects

Table 2.58: Status of Irrigation Directorate Projects for FY 2025/2026

S.No.	Project Name	Where located	Start Date	Status	Allocation	Absorption	Planned completion date	Actual completion date
1	Gikindu kandabibi Last mile	kamacharia	6/3/2026	ongoing	4million	Procurement stage	-	-
	Gikindu kandabibi	kamacharia	26/4/2007	Ongoing	230million	240million N.I.A	July 2023	27/5/2025
2	Rwathia munyaga	Rwathia	n/a	New project	3.5million	Procurement stage		
3	Iharu	kinyona	2007	upgrading	6million	Procurement stage		
4	gigakima	kangari	2007	completed upgrading	255million 3.2million	completed Procurement stage	Dec 2021 Dec 2026	Awaiting upgrading
5	rubiru	ithanga	5yrs ago	ongoing	600million	-	Under national govt	

S.No.	Project Name	Where located	Start Date	Status	Allocation	Absorption	Planned completion date	Actual completion date
6	Kieni gathugu	ithiru	20/11/2020	Ongoing last phase	16million	24/5/2024	25/11/2024	85%
7	Nyanjigi	Muguru	Sept 2014	Ongoing last phase remaining	37 million	2024	Under N.I.A	80%
8	KAIHI	Muguru	2024	Under construction	417 million	May 2025	July 2027	80%
9	Kiawambogo kayu	rwathia	05/02/2024	Under construction	81million	N,IA	05/08/2025	65%
10	Kanyenyaini	kanyenyaini	2025	Under construction	192 million	Under S.D.I	Nov.2027	70%
11	Maragua ridge	Maragua ridge	16/5/2022	Under construction	367 million	25/11/2023	07/11/2024	90%
12	Ititu ikundu	nginda	2005	completed	98million	August 2022	August 2024	95%
13	Githuya	ruchu	2020	completed	94 million		July 2024	

2.4.10.3 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.59: Linkages of Water, Irrigation, Environment and Natural Resources Achievements with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County Government contributions / Interventions
Water and Sewerage		
Bottom-Up Economic Transformation Approach (BETA) and MTP IV	Water harvesting	35 water storage tanks installed in ECDE centres, meeting the annual target of 140 installed tanks.
	Drilling, Rehabilitation and equipping of boreholes	Drilling and equipping of three new boreholes, bringing the total number of operational boreholes to 293. 39 boreholes rehabilitated.
Sustainable Development Goals (SDG)	Goal 6: Clean water and sanitation	2,800 new households were connected to piped water, increasing the number of connected households from 153,781 to 158,581.
		35 water storage tanks installed in ECDE centres, meeting the annual target of 140 installed tanks.
		39 boreholes rehabilitated.
Irrigation, Drainage, and Water Storage		
Bottom-Up Economic Transformation Approach (BETA) and MTP IV	Expansion of existing irrigation schemes	45 hectares of land were brought under irrigation
Sustainable Development Goals (SDG)	Goal 1: No poverty	12 farmers on irrigation technologies, with support from the National Government and the National Agricultural Value Chain Development Project (NAVCDP).
	Goal 2: Zero hunger	Last-mile connectivity works were undertaken at Gikindu-Kandabibi Irrigation Project, while water connections were extended to Gakoigo and Nyanjigi Irrigation Projects, resulting in 250 households being connected to irrigation water
Environment and Natural Resources		

National/ Regional/ International Obligations	Aspirations/ Goals	County Government contributions / Interventions
Bottom-Up Economic Transformation Approach (BETA) and MTP IV	Sustainable waste management	Construction of sanitary landfill at Gikono in 50 acres' land
	Environment protection	Planted over 200,000 tree seedlings in schools, various public sites and individual farmers across the entire County
		Sensitization forum and training on climate change
Africa Agenda 2063	Bio-diversity, conservation and Sustainable natural resource management.	Planting of over 200,000 tree seedlings in schools and various public sites across the county
	Climate resilience and natural disasters preparedness	Planted over 200,000 tree seedlings in schools, various public sites and individual farmers across the entire County. Solarization of 30 dispensaries under the climate change programs/projects financed under the FLLOCA program
Sustainable Development Goals (SDG)	Goal 13: Climate Action	Sensitization forum and training on climate change
		Planting of over 200,000 tree seedlings in schools and various public sites across the county
	Goal 15: Life on land	Construction of sanitary landfill at Gikono in 50 acres' land

2.4.10.4 Sector Challenges

A. Water Services

- Introduction of eGP procurement method at the beginning of the financial year caused delays in procurement for projects.
- Contractors delay in mobilizing to site affected project implementation timelines

B. Irrigation, Drainage, and Water Storage

- Huge amount of capital required for irrigation infrastructural development. Affecting completion of projects
- High cost of legal and statutory requirements for irrigation development like EIAR, hydrologic reports, feasibility studies report, WRA fees, master meter e.t.c
- Scarcity of water resources during the dry spell resulting to conflicts among water users.
- Acquisition of way-leaves is a strong hindrance in irrigation infrastructure development.

- Inadequate use of new technologies and innovations on implementation and operations of projects.
- Un-coordinated policies, legal, institutional and regulatory frameworks giving conflicting charges and requirements, Low levels of public participation and investments in irrigation activities.
- Inadequate private sector participation and investments in irrigation activities.
- Limited incentives for investment in irrigation technology.
- Lack of personnel to assist with workload in the county cut across all sectors
- Mobility of staff to site for field function is curtailed by lack of funding on fuel and repairs of vehicles take too long to be repaired affecting performance

C. Environment and Natural Resources

- Inadequate funds
- Bureaucracy in procurement process
- Mobility challenges
- Climate change issue
- Lack of legal instruments making it difficult to enforce certain issues

2.4.10.5 Emerging Issues

- Need for more Public Private Partnership is becoming inevitable in implementation of water programmes, and
- Natural calamities e.g., landslides and floods that destroy water supply infrastructure
- Diminishing River flows due to changing climate change
- Cumbersome and expensive process of way leaves acquisition that derail project implementation.

2.4.10.6 Lessons Learnt

A. Water services

- The department is now conversant with the eGP Procurement process, and the process will be faster going forward
- The department needs to shift to water production projects such as development of new intakes, laying new mainlines and construction of water treatment facilities to increase water volumes for distribution, otherwise last mile water pipelines will continue to run dry.
- Lack of adequate technical personnel to conduct feasibility studies, technical surveys and designs for new projects was a major challenge

B. Irrigation, Drainage, and Water Storage

- Coordination with major stakeholders including development partners
- Stakeholder consultation and participation is important for the success of projects
- Require well coordination approach with implanting agencies on irrigation developments in the county.

- Coordination with major stakeholders including development partners
- Stakeholder consultation and participation is important for the success of projects
- Unfinished work on stalled projects from G.O.K
- Need for usage of modern Tools and Equipment such as total station, quick set and GPRS

C. Environment and Natural Resources

- Coordination with major stakeholders including development partners
- Stakeholder consultation and participation is important for the success of projects
- Well coordination approach with implanting agencies on irrigation developments in the county
- Procurement process should start early enough to allow smooth implementation process

2.4.10.7 Recommendations

A. Water Services

- New projects geared towards water production need to be given high priority in the department.
- Technical staff need to be employed; a minimum of 3 water engineers are required to be recruited for the department.

B. Irrigation, Drainage, and Water Storage

- Irrigation development should be prioritized for funding by county government
- The county should support establishment and empowerment of county irrigation development unit CIDU by advertising membership and allocate funds for establishment of the same.
- Training of staffs on new technologies of designing and implementation of irrigation projects

C. Environment and Climate Change

- Timely disbursement and follow-up
- Timely procurement
- Department vehicle needed
- Mitigation and adaptation strategies to be put in place and frequent consultation with meteorologists.

2.4.10.8 Development Issues

Table 2.60: Water, Irrigation, Environment and Natural Resources Development Issues

Sector/ Sub Sector	Development Issue	Causes	Constraints	Opportunities
Water and Sewerage	In adequate clean domestic water	In adequate piping system	In adequate resources	Last mile connectivity
		Destruction distribution infrastructure system by road contractors	Poor project coordination	Proper enforcement and sensitization of public
		Water fluctuation due to Climate change	In adequate resources	Water harvesting
		Increased urban population	Poor urban planning	Development and implementation of Urban planning policies
		Illegal connections	In adequate resources	Proper enforcement and sensitization of public
	In adequate sewerage system	Increased urban population	In adequate resources	Development of adequate sewerage systems
Irrigation, Drainage, and Water Storage	Diminishing river flows	Changing weather patterns	In adequate resources	Conservation of wet lands
				Use of modern irrigation methods
		Illegal water abstractions,	Lack of policy in place	Irrigation policy
	Destruction Irrigated area	Surface run off	In adequate resources And poor farming methods	Construction of flood water storage structures such as dams, water pans and storage tanks
Environment and Natural Resources	Climate change	Land slide	In adequate resources	Training and sensitization
		Deforestation	In adequate resources	Reforestation
		Too much Heat	Lack of awareness	Use of green energy
		Too much Rainfall	In adequate resources	Water harvesting
	Garbage waste collection	Too much garbage produced	Inadequate resources	Garbage Recycling system

2.4.11 Devolution and External Linkages

2.4.11.1 Sector Achievements

During the duration under review, the Department of Devolution and External Linkages made significant progress in laying the foundation for effective coordination of devolution, public participation, and intergovernmental relations within Murang'a County. Despite being a newly created department, it successfully initiated key programmes aimed at strengthening citizen engagement, enhancing institutional capacity, and promoting the use of technology in governance.

One of the department's key achievements was the successful coordination of the MyMurang'a Mobile Application sensitization and launch. The initiative introduced a digital platform designed to enhance communication between the County Government and residents, improve access to county information and services, and promote greater citizen participation in governance through technology.

The department also coordinated Gender and Gender Responsive Management (GRM) training for 35 officers, equipping county staff with the knowledge and skills required to mainstream gender considerations into planning, budgeting, service delivery, and decision-making processes. This capacity-building initiative contributes to the County Government's commitment to promoting gender equality and inclusive development.

2.4.11.2 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.61: Linkages of Devolution and External Linkages Achievements with National, Regional and International Development Frameworks

National/Regional/International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
Constitution of Kenya, 2010	Devolution, public participation, transparency, accountability and access to information.	Sensitization and launch of the MyMurang’a Mobile Application to enhance citizen participation, access to county information and communication with residents.
Kenya Vision 2030	Efficient, effective, citizen-centred and technologically enabled public service delivery.	Promoted digital governance through the MyMurang’a Mobile Application, improving access to information and county services.

National/Regional/International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
National Gender and Development Policy	Gender equality, gender mainstreaming and inclusive development.	Conducted Gender and Gender Responsive Management training for 35 officers to strengthen integration of gender considerations in planning, budgeting and service delivery.
SDGs (5, 9 & 16)	Gender equality; innovation and digital transformation; inclusive, accountable and effective institutions.	Implemented GRM capacity building for 35 officers and promoted digital citizen engagement through the MyMurang'a Mobile Application.
African Union Agenda 2063	People-centred development, inclusive governance, gender equality and empowered citizens.	Strengthened inclusive and technology-enabled governance through the MyMurang'a Mobile Application and gender-responsive institutional capacity building.

2.4.11.3 Sector Challenges

- Inadequate staffing
- Cash flow from the exchequer
- Lack of funds from county of Counter financing and capital projects

2.4.11.4 Lessons Learnt and Recommendations

- Need to increase on departmental technical staff
- Need to improve on personnel capacity

2.4.11.5 Development Issues

Table 2.62: Devolution and External Linkages Development Issues

Sector	Development Issues	Causes	Constraints	Opportunities
Devolution and External Linkages	Limited citizen engagement and participation	Low awareness and limited access to participation platforms	Inadequate resources and geographical dispersion	MyMurang'a Mobile Application; -stakeholder partnerships
Devolution and External Linkages	Inadequate technical and personnel capacity	Inadequate staffing and specialized skills; expanding	Limited resources for recruitment	Recruitment of technical staff; training; partnerships

Sector	Development Issues	Causes	Constraints	Opportunities
		departmental mandate	and capacity building	with development partners
Devolution and External Linkages	Weak coordination of intergovernmental and external linkages	Inadequate coordination mechanisms and institutional capacity	Limited resources and staffing	Intergovernmental forums; development partnerships; stakeholder collaboration

2.4.12 Lands, Physical Planning and Urban Development

2.4.12.1 Sector Achievements

During the FY 2025/2026, the Department of Lands, Physical Planning and Urban Development made significant progress in implementing programmes aimed at promoting orderly physical development, strengthening land administration, enhancing development control, improving land survey and GIS services, and supporting sustainable urban development across Murang'a County. The Department implemented its mandate in line with the County Integrated Development Plan (CIDP), Annual Development Plan (ADP), the Physical and Land Use Planning Act, 2019, the National Land Policy and other relevant legal and policy frameworks.

A major achievement during the reporting period was the effective management of development control. The Department processed a total of 1,132 development applications, comprising 525 building plan applications, 202 changes of user applications and 405 subdivision applications. Following technical evaluation and compliance with statutory planning requirements, 225 building plans, 113 changes of user applications and 361 subdivision applications were approved. Applications that remained pending were largely attributed to ongoing technical reviews, incomplete documentation or non-payment of statutory fees. Routine site inspections and enforcement notices were also undertaken to promote compliance with approved developments, protect public infrastructure and ensure orderly urban growth.

The Department further advanced spatial planning through the preparation and review of physical development plans, implementation of GIS initiatives, survey of public land, demarcation of access roads and support for land succession processes. Survey and GIS services enhanced the protection of County Government assets, resolved boundary disputes and strengthened access to reliable spatial information for planning and decision-making. Continued digitization of land information and development of GIS datasets improved operational efficiency and laid the foundation for a modern land information management system.

In land administration and valuation, the Department strengthened preparation of lease documents, verification of ownership records, updating of land registries and valuation of properties within municipalities and urban centers to support enhanced County Own Source Revenue (OSR). Digitization of plot files improved records management, transparency and service delivery, while verification of public land ownership safeguarded County assets against encroachment and facilitated future infrastructure development.

Despite these achievements, implementation was affected by increasing demand for planning services, inadequate staffing, delayed budget releases, limited field equipment and prolonged approval processes involving external agencies. Nevertheless, the Department recorded satisfactory progress towards its strategic objectives and will continue prioritizing automation of development approval processes, expansion of GIS services, digitization of land records, strengthening institutional capacity and enhancing integrated land information management systems to improve efficiency, transparency and sustainable development in Murang'a County.

Table 2.63: Lands, Physical Planning and Urban Development Achievements Summary

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Programme I: Administration, Planning and Support Services						
Objective: To Improve Administrative Services						
Outcome: Improved efficiency and effectiveness in service delivery.						
Administration Planning & Support	Remunerated Staff	No. of employees on payroll	35	35	35	All approved staff positions remained on payroll and salaries processed on time.
	Increased human resource	No. of staff employed	4	-	-	Recruitment process initiated although budget constraints delayed filling all planned positions.
	Well insured staff	No. of staff insured	35	35	35	Majority of staff accessed medical insurance benefits throughout the reporting period.
	Enhanced capacity	No. of assorted office equipment procured	20	10	-	Procurement process initiated to buy Computers, printers, GPS accessories and office furniture procured to improve service delivery.
	Capacity building	Number of trainings conducted	2	6	5	Staff trained on Physical and Land Use Planning, GIS, e-CIMES, procurement and records management.
	Public awareness	Publications undertaken	3	5	5	Public notices, advertisements and planning notices published successfully.
	Public Participation	Number of public participation forums	2	5	5	Public consultations undertaken for planning projects and policy development.
	Utilities supplied	Offices supplied with utilities	18	18	18	Utilities maintained throughout the financial year.

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
	Policy development	Number of policies/research undertaken	0	1	1	Draft Development Control Policy prepared to standardize planning approvals.
	Committee meetings	Number of meetings attended	20	46	44	Development Control, departmental and interdepartmental meetings conducted as scheduled.
	Official correspondence	Letters, memos and invitations issued	25	35	39	Increased stakeholder engagement necessitated more official communication.
	Increased service delivery	Vehicles procured	0	1	0	Procurement deferred due to funding limitations.
	Fleet management	Vehicles serviced	3	3	3	Routine maintenance undertaken enabling continuous field operations.
Programme 2: Physical Planning and Development Control						
Objective: To have all Urban and Rural Areas Planned						
Outcome: Planned Urban and Rural Areas						
Re-planning of Urban Centres	Draft Development Plans Prepared	Number of Development Plans Prepared	10	10	18	Draft Local Physical and Land Use Development Plans for selected urban centres & PDPs were prepared to guide orderly urban growth and investment.
	Public Participation Conducted	Number of Public Participation Forums	3	4	4	Stakeholder consultations successfully undertaken in compliance with constitutional and statutory planning requirements.
Preparation of New Spatial Plans	Draft Spatial Plans Prepared	Number of Spatial Plans Prepared	1	2	2	Preparation and review of spatial planning documents progressed in line with the County Spatial Planning Framework.

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
	Public Participation Conducted	Number of Public Participation Forums	0	4	4	Public and institutional stakeholders participated in validation of planning proposals.
Development Control	Development Applications Processed	Number of Development Applications Received	760	1,100	1,132	Demand for planning approval services continued to increase due to rapid urbanization and private sector investments.
	Building Plans Approved	Number Approved	185	220	225	Approved after technical evaluation and compliance with development control standards.
	Building Plans Pending (Paid)	Number Pending	98	140	144	Awaiting technical revisions, inspections or committee consideration.
	Building Plans Pending (Unpaid)	Number Pending	122	150	156	Applicants yet to complete statutory payments or submit outstanding documentation.
	Change of User Applications Received	Number Received	165	190	202	Increased demand associated with commercial expansion and urban redevelopment.
	Change of User Applications Approved	Number Approved	96	110	113	Applications met statutory planning and environmental requirements.
	Change of User Applications Pending (Paid)	Number Pending	36	45	48	Awaiting completion of statutory review procedures.
	Change of User Applications Pending (Unpaid)	Number Pending	28	40	41	Awaiting payment and submission of required documents.
	Subdivision Applications Received	Number Received	320	380	405	Continued subdivision of agricultural and peri-urban land increased application volumes.

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
	Subdivision Applications Approved	Number Approved	295	350	361	Majority complied with planning standards and access requirements.
	Subdivision Applications Pending (Paid)	Number Pending	18	25	26	Pending field verification and technical committee approvals.
	Subdivision Applications Pending (Unpaid)	Number Pending	15	18	18	Awaiting payment of statutory fees and document completion.
Enforcement of Development Control	Enforcement Notices Issued	Number of Enforcement Notices	34	50	47	Notices issued to developments undertaken without approval or in contravention of approved plans.
Programme 3: Land Survey and GIS						
Objective: Increase access to ownership of land and ensure well-surveyed public land.						
Outcome: Surveyed land, secure public land, digitized land information and accessible GIS services.						
Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Demarcation of Access Roads	Improved road accessibility	Number of Access Roads Demarcated	18	25	23	Opening and verification of public access roads improved accessibility and reduced land ownership conflicts.
Land and Boundary Disputes	Resolved Land Disputes	Number of Disputes Resolved	18	25	27	Boundary verification and technical surveys significantly reduced disputes among landowners.
Survey of Public Land	Secured Public Land	Number of Public Parcels Surveyed	10	15	16	Public institutions and utility parcels surveyed and secured against encroachment.
GIS Development	GIS Modules Developed	Number of GIS Modules	1	2	2	GIS datasets expanded to support planning, environment and infrastructure management.

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Programme 4: Land Administration and Valuation						
Objective: To appraise land and add value to land and other related assets.						
Outcome: Efficient management of leasehold land and enhanced own-source revenue.						
Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Land Valuation	Updated valuation register	Number of Urban Centres Valued	15	20	18	Valuation exercises progressed in major municipalities and selected trading centres to support preparation of a comprehensive valuation roll.
	Revenue enhancement	Number of valuation inspections undertaken	450	600	583	Property inspections undertaken to improve the County property database and support future rating.
Land Administration	Market Plot Lease Preparation	Number of Leases Prepared	380	500	472	Lease processing continued for market centres and County-owned commercial plots.
	Lease Registration	Number of Leases Registered	300	450	418	Registration progressed following verification of ownership records and survey information.
	Land Records Management	Number of Land Records Updated	2,100	2,800	2,645	Existing land records were updated to improve retrieval and accountability.
	Plot File Digitization	Number of Plot Files Digitized	1,250	2,000	1,876	Digitization enhanced efficiency in land administration and records management.
	Public Land Management	Number of Public Parcels Verified	75	100	96	Verification strengthened protection of County public land from encroachment.

2.4.12.3 Contribution of achievements to the National, Regional and International Aspirations/Concerns for FY 2025/2026

Table 2.64: Linkages of Lands, Physical Planning and Urban Development Achievements with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	Municipal Contribution / Interventions in the FY 2025/2026 CADP
BETA	Housing and Settlement Pillar: Promote affordable housing, planned settlements and improved urban infrastructure	Prepared 18 draft development plans for urban centres against a target of 10, supporting orderly settlements and investment. Processed 1,132 development applications, approved 225 building plans, 113 change-of-use applications and 361 subdivision applications. Developed 2 GIS modules, digitized land records and plot files, and strengthened land administration.
Kenya Vision 2030	Social Pillar: Provision of a high-quality living environment through sustainable human settlements. Economic Pillar: Improved investment environment, infrastructure and economic development. Political/Governance Pillar: Effective institutions, good governance, transparency and citizen participation.	Prepared and reviewed development and spatial plans; conducted public participation forums; strengthened development control; processed development applications; surveyed and secured public land; resolved land disputes; updated land records; prepared and registered leases; and undertook property valuation.
EAC Vision 2050	Infrastructure Development: Efficient transport, energy and communication infrastructure. Urbanization and human settlements: Sustainable and inclusive cities and settlements. Natural Resources and Environment Management: Sustainable management of land and natural resources.	Demarcated 23 access roads, surveyed 16 public land parcels, developed 2 GIS modules, prepared development and spatial plans, and strengthened development control
Africa Agenda 2063	Aspiration 1 – A Prosperous Africa: Goal 1, high standard of living, quality of life and well-being; Goal 7, environmentally sustainable and climate-resilient communities. Aspiration 3: Good governance, democracy, human rights and rule of law. Aspiration 6: People-driven development and empowerment.	Prepared 18 development plans, conducted public participation, strengthened development control, surveyed public land, resolved 27 land disputes, protected public parcels from encroachment, improved land records and digitized plot files

National/ Regional/ International Obligations	Aspirations/ Goals	Municipal Contribution / Interventions in the FY 2025/2026 CADP
SDGs	Target 1.4: Equal rights to economic resources, including access to land and property.	Improved access to secure land information through updating 2,645 land records, preparing 472 leases and registering 418 leases 23 access roads were demarcated, while 2 GIS modules were developed to support infrastructure planning and management. Prepared 18 draft development plans, 2 spatial plans,

2.4.12.4 Sector Challenges

- Delayed exchequer releases affecting implementation schedules.
- Budget constraints limiting acquisition of modern survey equipment and ICT infrastructure.
- Inadequate funding for preparation of physical development plans.
- Shortage of Physical Planners, Surveyors, GIS Specialists and Land Administrators.
- Increasing workload arising from growing demand for planning approvals.
- Limited opportunities for specialized professional training.
- Incomplete digitization of historical land records.
- Limited GIS infrastructure and software licenses.
- Intermittent ICT connectivity affecting online service delivery.
- Rising number of unauthorized developments.
- Delayed responses from external approving agencies.
- Increasing land ownership disputes.
- Inadequate field transport for inspections and surveys.
- Rapid urbanization creating pressure on existing infrastructure.
- Encroachment on public utilities and road reserves.
- Informal developments occurring ahead of planning interventions.

2.4.12.5 Emerging Issues

- Digital transformation of land administration and planning
- Climate change and disaster-resilient spatial planning
- Increasing demand for data-driven property valuation

- Emergence of new urban development forms and economic corridors
- Increasing need for integrated land information systems

2.4.12.6 Lessons Learnt

- Early stakeholder engagement significantly improves acceptance of planning proposals.
- Public participation enhances transparency and minimizes objections during implementation.
- GIS technologies greatly improve planning accuracy and evidence-based decision making.
- Digitization substantially reduces turnaround time for development approvals.
- Interdepartmental collaboration strengthens project implementation and service delivery.
- Routine field inspections improve compliance with approved developments.
- Continuous staff capacity building improves technical quality and operational efficiency.
- Regular monitoring enables early identification and resolution of implementation challenges.

2.4.12.7 Recommendations

- Increase budgetary allocation for preparation of physical development plans.
- Complete digitization of land administration and planning records.
- Recruit additional Physical Planners, Surveyors, GIS Officers and Land Administrators.
- Strengthen enforcement of development control regulations.
- Enhance public awareness on statutory planning requirements.
- Expand GIS infrastructure and spatial databases.
- Strengthen collaboration with National Government institutions including the Ministry of Lands and the National Land Commission.
- Acquire additional survey equipment and field vehicles.

2.4.12.8 Development Issues

Table 2.65: Lands, Physical Planning and Urban Development Issues

Sector	Development Issues	Causes	Constraints	Opportunities
Lands Physical Planning and Urban development	Land and boundary disputes	Unclear boundaries, inadequate survey information and competing land claims	Incomplete records, limited field capacity and prolonged dispute resolution processes	Technical surveys, boundary verification, alternative dispute resolution, public participation and inter-agency collaboration
	Encroachment on public land, road reserves and public utilities	Rapid urbanization, inadequate monitoring and unauthorized developments	Limited enforcement resources, inadequate field mobility and incomplete land records	Survey and verification of public land; demarcation of access roads; GIS mapping; strengthened development control and public awareness
	Incomplete valuation information and limited revenue potential from land	Outdated/incomplete property information and insufficient valuation coverage	Limited resources for property inspections and valuation exercises	Preparation/update of valuation rolls, valuation of urban centres, increased property inspections and improved own-source revenue
	Infrastructure pressure arising from urban growth	Rapid urbanization and increased demand for roads, water, drainage and other urban services	Inadequate coordinated infrastructure planning and competing investment priorities	Integrated urban planning, coordinated infrastructure planning, protection of public utility corridors and collaboration with Roads, Water, Housing, Environment and Trade departments
	Unauthorized and non-compliant developments	Development without approval, inadequate awareness of planning requirements and weak compliance	Limited enforcement capacity, inadequate field transport and equipment, shortage of technical staff	Strengthening development control, routine inspections, public awareness, enforcement and collaboration with relevant agencies

2.4.13 Municipalities

2.4.13.1 Sector Achievements

A. Murang'a municipality

During the period under review, Murang'a Municipality made significant progress in strengthening institutional capacity, governance, urban infrastructure, and strategic planning. Under the General Administration, Planning and Support Services Programme, the Municipality successfully convened all four planned public participation forums, enhancing citizen engagement in municipal decision-making. All twenty Municipal Board meetings were conducted as scheduled, ensuring effective governance, policy oversight, and timely decision-making. The Municipality also improved its working environment through the partitioning of municipal offices, creating more functional office space to support efficient service delivery. In addition, all municipal staff were successfully remunerated throughout the reporting period, ensuring uninterrupted implementation of municipal programmes and operations.

In the area of Financial Management and Reporting, the Municipality achieved full compliance with financial reporting requirements by preparing all four quarterly financial reports alongside quarterly non-financial performance reports. The automated municipal revenue management system remained fully operational, contributing to improved revenue administration and accountability. However, the preparation and approval of the Municipal By-laws were not achieved during the reporting period and remain pending for implementation.

Under Policy Formulation, Planning and Reporting, the Municipality successfully prepared the Municipal Integrated Development Plan Review Report for FY 2025/2026, providing an assessment of development progress and informing future planning. The Municipal Annual Strategic Plan for FY 2026/2027 was developed and approved as planned, while the Municipal Annual Investment Plan and Budget for FY 2026/2027 were also successfully prepared, ensuring alignment of municipal investments with development priorities and available resources.

Implementation of the Works, Infrastructure, Housing and Urban Planning Programme resulted in notable improvements in urban infrastructure. One urban road was upgraded through cabro installation along the Maragua Road, improving accessibility, mobility, and road durability. The Municipality also enhanced the urban landscape through the construction and beautification of the Murang'a Town roundabout, contributing to improved aesthetics, traffic management, and the overall attractiveness of the municipality. Although maintenance of bitumen and cabro standard walkways had been planned, no achievement was recorded during the reporting period.

Under the Social Infrastructure and Welfare Programme, the Municipality made progress towards improving public social amenities by constructing one new municipal social hall against a target of three. The completed facility is expected to enhance access to community meeting spaces and support delivery of social and civic activities within the municipality.

Through the Kenya Urban Support Programme (KUSP), the Municipality continued implementing key urban development interventions. Under the Urban Development Grant (UDG), the PCEA–Kayole Church Road was upgraded to bitumen standards, significantly improving accessibility, reducing travel time, and enhancing connectivity within the municipality. Under the Urban Institutional Grant (UIG), the Municipality successfully completed all preparatory activities required for implementation of future infrastructure investments. These included the preparation of the feasibility study report for the PCEA–Kayole Church Road project, completion of the Environmental and Social Impact Assessment (ESIA), acquisition of the required NEMA certification, and preparation of detailed engineering designs. Additionally, two stakeholder workshops were successfully conducted to develop the Private Sector Engagement Framework, strengthening collaboration between the Municipality and the private sector in urban planning, infrastructure development, and investment promotion.

Table 2.66: Summary of Murang'a Municipality Achievements for fy 2025/2026

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
Programme 1: General administration, Planning and Support Services						
Objective: To enhance administration and service delivery within the Municipality						
Outcome: Enhanced service delivery infrastructure and coordination						
General Administration, Planning, and Support Services	Public Fora convened	No. of public for a convened	4	4	4	
	Board meetings convened	No. of Board meetings	20	20	20	
	Renovated/ improved offices	No. of office units renovated		Portioning of municipal offices	Partitioned offices	
	Remunerated Staff	No. of staff in the payroll system		All staff remunerated	All staff remunerated	
Financial Management and Reporting	Quarterly Financial and non-financial reports	No. of quarterly financial reports prepared	4	4	4 Quarterly non-financial reports prepared	
	Operational automated revenue system	Revenue system operational	1	1	1	
	Approved Municipal By- laws	Copy of approved Municipal by-laws		1	0	
Policy formulation, planning and reporting	Municipal Integrated Development Plan Review Report for FY 2025/2026	Copy of Municipal Integrated Development Plan Review Report for FY 2025/2026		1	1	
	Approved Municipal Annual Strategic Plan for FY 2026/2027	Copy of approved municipal Annual Strategic Plan	1	1	1	
	Municipal Annual Investment Plan and Budget FY 2026/2027	Copy of Municipal Annual Investment	1	1	1	

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
		Plan and Budget FY 2026/2027				
Program 2: Works, Infrastructure, Housing and Urban Planning						
Objective: Sustainably manage urban institutional and infrastructure services						
Outcome: Quality urban institutional and infrastructure services						
Urban Development	Maintained urban bitumen standard roads/ streets	Kms of urban roads/streets improved		1	1 road upgraded - Maragua Cabro installation -	
	Town Beautification	No of towns beautified		1	1 Murang'a town round about constructed and beautified	
	Maintained bitumen/ Cabro standard walkways	Kms of walkways maintained				
Programme 3: Social infrastructure and welfare						
Objective: Provide robust municipal social infrastructure services						
Outcome: Robust municipal social infrastructure services						
Social infrastructure and welfare services	Constructed and Maintained Municipal social halls	No. of social halls maintained	0	3	1 constructed new social hall	
Programme 4: Kenya Urban Support Programme						
Objective: Sustainably manage urban institutional and infrastructure services						
Outcome: Quality urban institutional and infrastructure services						
KUSP UDG	Bitumen standard urban roads/ streets	Kms of urban roads/streets	4	2.5	PCEA – KAYOLE church road upgraded	
KUSP UIG	Feasibility study report for KUSP II APA 1 Projects 2025-2026	Feasibility study report	0	1	PCEA – KAYOLE church road	

Sub programme	Key Outputs	Key Performance Indicator	Baseline (as at 30th June 2025)	Planned Targets	Actual Achievement	Remarks
					feasibility study prepared	
	Environmental and Social Safeguards Assessment (ESSIA) & NEMA Certification for proposed UDG Project	Approved ESSIA Report NEMA Certificate	0	1	PCEA -KAYOLE ROAD ESSIA and NEMA certificates done	
	Design of proposed APA 1 UDG Project	Project Design	0	1	PCEA – KAYOLE church road designs done	
	Private Sector Engagement Framework	No. of workshops/ Meetings convened	0	2	private sector engagement framework workshops done	

B. Kenol Municipality

During the period under review, Kenol Municipality made considerable progress in strengthening institutional governance, strategic planning, and municipal administration. Under the General Administration, Planning and Support Services Programme, the Municipality successfully convened all four planned quarterly public participation forums, providing residents and stakeholders with opportunities to contribute to municipal planning and development initiatives. All twenty Municipal Board meetings were held as scheduled, facilitating effective governance, oversight, and decision-making. Construction of the Kenol Municipal Administration Block progressed during the reporting period and remained ongoing, with substantial progress made towards completion. In addition, all municipal staff were remunerated as planned, ensuring continuity in service delivery and implementation of municipal programmes.

Under Financial Management and Performance Management, the Municipality successfully prepared all four quarterly financial reports together with the corresponding quarterly non-financial performance reports, thereby enhancing accountability, transparency, and performance monitoring. Although the operationalization of the Municipal By-laws had been planned, no implementation was recorded during the reporting period.

In the area of Policy Formulation, Planning and Reporting, the Municipality successfully reviewed the A2 Corridor Integrated Strategic Urban Development Plan (ISUDP) 2019–2029, providing an updated strategic framework to guide sustainable urban growth and infrastructure development. The Municipality also prepared the Annual Strategic Plan for FY 2026/2027 and the Annual Investment Plan for FY 2026/2027, ensuring that municipal priorities and resource allocation remained aligned with the Municipality's development agenda.

Under the Works, Infrastructure, Housing and Urban Planning Programme, activities relating to the maintenance of urban bitumen standard roads, drainage systems, and cabro walkways had been planned. However, no physical achievements were recorded during the reporting period under this programme.

Implementation of projects under the Kenya Urban Support Programme (KUSP) continued to focus on preparing the Municipality for large-scale infrastructure investments. While no physical infrastructure works were recorded under the Urban Development Grant (UDG) during the reporting period, preparatory activities remained ongoing for proposed road upgrading, drainage improvement, pedestrian walkways, and installation of solar-powered floodlights.

Under the Urban Institutional Grant (UIG), the Municipality successfully reviewed the Kenol Municipality Integrated Development Plan (2023–2027), providing an updated planning framework to guide future urban development and investment priorities. Preparatory activities for the KUSP II APA II projects, including feasibility studies, Environmental and Social Impact Assessment (ESIA), NEMA certification, engineering designs, and board and staff capacity-building initiatives, were planned but had not been completed during the reporting period. These activities are expected to facilitate implementation of priority infrastructure projects in the subsequent financial year.

Table 2.67: Kenol Municipality Achievements Summary

Sub-Programme	Key Out Put	Key Performance Indicators	Baseline as at 30th June 2025	Target	Achievement	Remarks
Programme 1: General administration, Planning and Support Services						
Objective: To enhance administration and service delivery within the Municipality						
General Administration, Planning, and Support Services	Public Fora convened	No. of public for a convened	4	4	4 quarterly public for a convened	
	Board meetings convened	No. of Board meetings	20	20	20 Board meetings held	
	Constructed office administration block	Administration office block completed		1 complete Administration	Ongoing construction of Kenol Administration bloc	
	Remunerated Staff	No. of staff in the payroll system		All staff remunerated	All staff remunerated	
Financial Management and Reporting Performance Management	Quarterly Financial and non-financial reports	No. of quarterly financial reports prepared	4	4	4 Quartely Non financials prepared	
	Annual Straegic Plan 2026-2027	No of draft Strategic Plan	0	1	1 Annual Strategic Plan 2026/27 done	
	Annual Investment Plan 2026-2027	Draft Annual Investment Plan 2026-2027	0	1	1 Annual Investment Plan 2026/2027 done	
Programme 5: Kenya Urban Support Programme						
Objective: Sustainably manage urban institutional and infrastructure services						
Outcome: Quality urban institutional and infrastructure services						
KUSP UDG	Cabro standard walkways	Kms of walkways		1.4 Kms of cabroinstalled	30%	
KUSP UIG	Feasibility study report for KUSP II APA 2 Projects	Feasibility study report		1 feasibilty stydy	Feasibilty study done	
	Environmental and Social Safeguards Assessment (ESSIA) & NEMA	Approved ESSIA Report NEMA Certificate		ESSIA report NEMA Certificate	ESSIA report done NEMA cerification done	

Sub-Programme	Key Out Put	Key Performance Indicators	Baseline as at 30th June 2025	Target	Achievement	Remarks
	Certification for proposed UDG Project					
	Design of proposed APA 2 UDG Project	Project Design		Project designs & BOQ	Project designs and BOQs done	
	Board/Staff Capacity building, training and peer learning	No. of meetings/conferences/ workshops		1	1	
	Review of Kenol Municipality Integrated Development Plan 2023-2027	Kenol Municipality Integrated Development Plan 2023-2027 Review Report	0	1	1 reviewed Kenol Municipality Integrated Development Plan 2023-2027	

C. Kangari municipality

During the period under review, Kangari Municipality continued to strengthen institutional governance and administrative capacity under the General Administration, Planning and Support Services Programme. The Municipality successfully convened all four planned public participation forums, promoting stakeholder engagement and ensuring that residents participated in key municipal planning and development processes. All twenty Municipal Board meetings were held as scheduled, providing effective oversight, policy direction, and governance for municipal operations.

The Municipality also made significant progress in improving its administrative infrastructure through the construction of the Kangari Municipal Administration Block. The project progressed during the reporting period and is expected to provide a conducive working environment for municipal staff and enhance the efficiency of service delivery upon completion. In addition, all municipal staff were successfully remunerated throughout the reporting period, ensuring uninterrupted implementation of municipal programmes and services.

Under Financial Management and Reporting, the Municipality achieved its reporting obligations by preparing all four quarterly financial reports together with the corresponding quarterly non-financial performance reports. This strengthened financial accountability, performance monitoring, and compliance with public financial management and reporting requirements, while providing timely information to support evidence-based planning and decision-making.

Table 2.68: Summary of Kangari municipality Achievements for fy 2025/2026

Sub-Programme	Key Out Put	Key Performance Indicators	Baseline as at 30th June 2025	Target	Achievement	Remarks
Programme 1: General administration, Planning and Support Services						
Objective: To enhance administration and service delivery within the Municipality						
Outcome: Enhanced service delivery infrastructure and coordination						
General Administration, Planning, and Support Services	Public Fora convened	No. of public for a convened	4	4	4 Public for a convened	
	Board meetings convened	No. of Board meetings	20	20	20 Board meetings held	
	Constructed office administration block	Administration office block completed	0	1	Kangari Municipality constructed Administration block	
	Remunerated Staff	No. of staff in the payroll system			All staff remunerated	
Financial Management and Reporting	Quarterly Financial and non-financial reports	No. of quarterly financial reports prepared	4	4	4Quartely Financial and non-financial report done	
	Annual Strategic Plan 2026-2027	No of draft Strategic Plan	1	1	1 Annual Strategic Plan 2026/27 done	
	Annual Investment Plan 2026-2027	Draft Annual Investment Plan 2026-2027	1	1	1 Annual Investment Plan 2026/2027 done	

2.4.13.2 Status of Projects for FY 2025/2026

Table 2.69: Status of Municipalities Projects for FY 2025/2026

Project name and Location (Ward/sub-county/ countywide	Description of activities	Target	Achievement	Contract sum	Actual cumulative cost(Kshs.)	status	*remarks
Muranga Municipality							
PCEA CHURCH-KAYOLE Access road	-Bitumen Standard0.62km -Installation of cabro NMT walkways0.62 kms -Drainage systems 0.62 kms -Installation of 10 solar powered streetlights	Complete Accessible Road	60%	38,488,491	No payments done to be made next FY	ongoing	The project is on going to the next financial year,pre construction activities done
Kenol Municipality							
Construction of office Administration block	Construction of office Administration block	Complete office block	-Ongoing	5,000,000		On going	The construction of the office Administration is ongoing and will continue in the next financial years
Cabro paving KWFT - Posta Area (Kenol Municipality)	-Installation of cabros	- Complrte acesible Cabro installed KWFT - Posta Area Road	30%	33,774,662	No payments done	ongoing	
Cabro paving Milele Mall-Golden Palm C71(Kenol Municipality)	Installation of cabros	- Complete accessible Cabro installed Milele Mall-Golden Palm C71 road	30%				
Cabro Paving of Githanji Estate Road (Kenol Municipality)	Installation of cabros	-Complete accessible cabro installed Githanji Estate Road	30%				

2.4.13.3 Sector Challenges

- Inadequate Urban Infrastructure: Significant deficits in critical urban infrastructure, including roads, drainage systems, street lighting, and other public amenities, continue to hinder efficient service delivery and sustainable urban development.
- Misalignment of Budgetary Allocations for Solid Waste Management: Financial resources for solid waste management are currently appropriated under the Department of Environment rather than the Municipality, limiting the Municipality's ability to effectively plan, manage, and execute waste management services.
- Inadequate Financial Resources: Limited budgetary allocations constrained the implementation of priority development projects and the provision of essential municipal services, resulting in delayed or scaled-down interventions.
- Incomplete Municipal Policy and Regulatory Framework: The absence of approved municipal by-laws and other key policy instruments has weakened enforcement mechanisms and limited the Municipality's capacity to effectively regulate urban development and service delivery.
- Deteriorating Urban Infrastructure: Existing urban infrastructure, including access roads, back streets, pedestrian walkways, and storm water drainage systems, has deteriorated over time, increasing maintenance costs and reducing accessibility and resilience.
- Uncontrolled Urban Development: Rapid and unplanned development, coupled with the proliferation of informal and unauthorized structures, has encroached on road reserves, public utility spaces, and other planned infrastructure corridors, making it difficult to implement infrastructure projects and enforce physical planning regulations.

2.4.13.4 Emerging Issues

- There is need for elaborate framework on PPP and how other stakeholders can be brought on board to supplement the Municipal service delivery.
- Informal economy remains important part of urban livelihood. There is need for integrating informal sector into the formal economy and provide support to SMEs as a priority in urban development
- Urban areas rely on rural areas for food, labor, and resources. There is need to improve infrastructure and services that connect urban and rural areas
- Strengthen integrated solid waste management by promoting waste segregation, recycling, circular economy initiatives, and public-private partnerships in waste management.
- Promote the green economy by investing in renewable energy, sustainable transport, energy-efficient infrastructure, and environmentally friendly urban development
- Strengthen land use planning and development control through digitized land information systems, enforcement of planning regulations, and efficient development approvals.

2.4.13.5 Lessons Learnt

- Integrated Planning Promotes Sustainable Urban Development: Comprehensive planning and long-term urban development strategies provide a framework for addressing infrastructure deficits, managing urban growth, and ensuring balanced and sustainable development of urban areas.
- Alignment of Planning, Budgeting, and Resource Allocation Enhances Project Success: Synchronization of planning and budgeting processes is critical for successful programme and project implementation. Adequate and timely allocation of resources to municipalities, including operational budgets for key functions such as solid waste management, improves service delivery efficiency and reduces implementation delays, cost overruns, and accumulation of pending bills.
- Strong Governance and Regulatory Frameworks Support Effective Urban Management: Effective urban development requires robust institutional arrangements, approved by-laws, and enforceable policies to guide development control, infrastructure provision, and service delivery. Weak regulatory frameworks often contribute to uncontrolled developments, encroachment on public spaces, and challenges in implementing planned infrastructure projects.
- Sustainable Financing is Critical for Infrastructure Development: The growing demand for urban infrastructure and services highlights the need for adequate and predictable financing mechanisms. Leveraging Public-Private Partnerships (PPPs), intergovernmental transfers, development partner support, and enhanced own-source revenue mobilization can help bridge financing gaps and accelerate infrastructure development.
- Proactive Infrastructure Maintenance Reduces Future Rehabilitation Costs: Regular maintenance and rehabilitation of urban infrastructure help preserve asset value, improve service delivery, and reduce the high costs associated with extensive reconstruction of dilapidated roads, drainage systems, and other public facilities.
- Adequate Institutional Capacity and Working Environment Improve Service Delivery: Provision of sufficient office space, equipment, and human resource capacity is essential for enhancing staff productivity, coordination, and the efficient execution of municipal mandates.
- Development Control and Enforcement are Essential for Orderly Urban Growth: Continuous enforcement of physical planning regulations and development control measures is necessary to prevent unplanned developments, protect infrastructure corridors and public utility spaces, and support orderly and sustainable urban expansion.

2.4.13.6 Recommendations

- Prioritize investment in urban infrastructure by mobilizing adequate resources for the rehabilitation and expansion of roads, drainage systems, street lighting, pedestrian facilities, and other essential public infrastructure to improve accessibility, resilience, and economic growth.
- Align budgetary allocations with municipal functions by ensuring that funding for devolved municipal services, particularly solid waste management, is appropriated

directly to the Municipality to enhance planning, implementation, accountability, and service delivery.

- Strengthen resource mobilization and financial sustainability through enhanced own-source revenue collection, timely disbursement of transfers, prudent financial management, and leveraging alternative financing mechanisms such as Public-Private Partnerships (PPPs), development partner support, and climate financing.
- Fast-track the approval and operationalization of municipal policies and by-laws, including the Municipal By-laws and other regulatory frameworks, to strengthen governance, enforcement, revenue administration, environmental management, and orderly urban development.
- Develop and implement a comprehensive infrastructure maintenance programme to rehabilitate aging urban infrastructure and establish preventive maintenance mechanisms that reduce future repair costs and improve service reliability.
- Strengthen institutional capacity and urban governance by clearly defining municipal functions, enhancing interdepartmental coordination, building staff capacity, and promoting evidence-based decision-making to improve planning, implementation, and accountability.
- Promote stakeholder engagement and private sector participation by strengthening collaboration with communities, development partners, and the private sector through Public-Private Partnerships (PPPs), public participation, and strategic partnerships to mobilize additional resources and improve service delivery.

2.4.13.7 Development Issues

Table 2.70: Municipalities Development Issues

Sector	Development Issues	Causes	Constraints	Opportunities
Municipalities	Unaligned/ Un conformed Urban Planning	-Disconnect between spatial planning, infrastructural plans, and budgeting decisions -Ineffective development controls	-Inherent weaknesses in urban plans ü Limited capacity and resources for enforcement	-Municipal collaboration with County departments and development agencies
	Dilapidated urban road infrastructure	-High cost of road construction and maintenance -Narrow access roads -Inadequate budgetary allocation -Inadequate NMT walkways	-Inadequate funding -Unpredictable weather patterns -Black cotton soil increasing cost of road construction	-Availability of conditional grants such as KUSP - UDG -Stakeholder collaboration – KURA, KENHA, KERRA
	Problematic stormwater in built-up areas	-Poor drainage systems -Uncontrolled developments Poor workmanship	-Inadequate funding -Poor urban planning and coordination of urban services -Inadequate enforcement of development control Narrow size of urban roads	-Enhance town planning and development control -Increased funding to manage drainage systems -Enhance partnership with other government agencies such as KURA -Enforcement of development controls on temporary structures
	Inadequate NMT walkways in most of the town roads	-Non-inclusion in road designs Inadequate budgetary allocations	Narrow size of roads	-Integrate NMT walkways during design and construction of urban roads

Sector	Development Issues	Causes	Constraints	Opportunities
				Collaborate with other agencies such as KURA for NMT development
	Garbage menace	-Increased generation of waste due to increasing urban population -Lack of modern tools and equipment to handle waste management properly Uncontrolled dumping of waste	-Poor enforcement on existing pollution laws -Low capacity in waste management -Lack of proper collection, sorting, separation and disposal framework -Inadequate funding for solid waste management function	-Public Private Partnership -Enforcement of waste management policy -Collaboration with other agencies such as NEMA -Increased budgetary allocation to waste management -Development of waste recycling strategies
	Underdeveloped recreational amenities	-Limited budgetary allocation to recreational amenities -Vandalism of facilities within recreational parks Fraudulent transfer of public utilities	-Inadequate funds for development of recreation parks -Lack of title deeds Conflict on ownership of public utilities and spaces between Counties and National Government	-Increase budgetary allocation to improvement of social amenities -Collaborate with other development partners to sustainably maintain recreation amenities Protection of public social amenities
	-Inadequate sustainable urban infrastructure	Inadequate financing	High cost of infrastructu- Innovative financing solutions such as PPPs - Capacity building 149 re development - Vandalism	Innovative financing solutions such as PPPs
	Urban aesthetics	Desire to create more visually appealing and culturally significant public spaces	Limited green open spaces in urban areas - Encroachment on open spaces	Urban renewal - PPPs

2.4.14 County Assembly

2.4.14.1 Sector Achievements

Table 2.71: Summary of County Assembly Achievements for FY 2025/2026

No.	Program	Achievement
1	Legislation and Representation	All member salaries and allowances paid All members facilitated to perform their legislative roles More than 5 Legislative proposals considered and approved by the House Successful development and launch of E-Parliament System
2	Oversight	All members' committee sitting allowances paid All members and secretariat facilitated to perform committee roles The Budget Office established and equipped Successful development and launch of the Tendekeza (workflow system)
3	Administration and Planning	All staff salaries and statutory obligations honored All staff facilitated to perform their professional duties Several staff trainings held and facilitated Clearance of pending bills done up to 90%

2.4.14.3 Sector Challenges

- Exchequer delays prohibited effective cash flow management during FY 2025-26
- High level of pending bills from FY 2025-26

CHAPTER THREE

COUNTY STRATEGIC PRIORITIES, PROGRAMMES AND PROJECTS

3.1 Chapter Overview

This Chapter outlines the county's developmental, legislative, and administrative roadmap for the FY 2027/2028 planning cycle. The chapter details the strategic direction, visions, missions, core objectives, and specific programmes for each of the county's 14 major sectors and arms of government. These encompass executive coordination, public administration and ICT, financial management, agriculture, infrastructure development, trade and industry, health services, education, youth and social services, water and environmental conservation, devolution, land planning, municipal services, and legislative oversight.

Across these diverse sectors, the county prioritizes key socio-economic initiatives designed to modernize public services, boost local economies, and establish universal safety nets. Agricultural transformation is heavily emphasized through productivity-enhancement programs like the "Inua Mkulima" milk, mango, and maize subsidies. Infrastructure and urban development are targeted through road upgrades, drainage installations, and solar-powered street lighting under the Smart City program. Furthermore, administrative efficiency is driving a transition toward service automation and digitization, which includes constructing a modern server facility, automating fleet management, establishing automated revenue systems, and digitizing manual human resource records.

To operationalize these strategic goals, the chapter lays out structured tables detailing Key Performance Indicators (KPIs), baseline performance levels, future planned targets, and estimated resource requirements for each sub-programme. This framework ensures that all planned activities are costed and managed within the available fiscal envelope. Additionally, the chapter coordinates these county interventions with national and international development goals—such as the Bottom-Up Economic Transformation Agenda (BETA), Kenya Vision 2030, and the Sustainable Development Goals (SDGs)—utilizing partnerships with the national government, development agencies, and private-public partnerships (PPPs) to maximize funding and delivery capacity.

3.2 Governorship, Coordination and Administration

3.2.1 Sector Overview

This Sector comprises subsectors including County executive ((Office of the governor, Deputy governor), Administration and coordination (Communication department, Fire and Disaster management, Projects coordination, County attorney Office, Compliance and enforcement and Fleet management). Its mandate is to coordinate all county government activities and ensure effective communication and disaster response.

A. Governorship Administration and Coordination

Vision: Efficient and effective administration and coordination of service delivery

Mission: To enhance transformation, coordination and efficiency in service delivery

Goal: To deliver quality service to the public

Sector Objectives

- To improve the coordination of government flagships programmes and projects
- Monitor, evaluate and report on timely basis
- To put in place systems for innovative ways to implement programs and projects with high impact and low delivery risks to the county

Sector Strategic priorities

Table 3.1: Table of Sector Strategic priorities7476

Sector Priorities	Strategies
Enhanced Coordination of County Services	Enhance interdepartmental coordination committee chaired by the County Secretary Strengthen coordination of county administration with County Assembly
Improved security and surveillance	a) Install CCTV security system in county headquarters and sub- county offices
Construction of buildings	Construction of sub-county offices (Kangema, Gatanga, & Ithanga)
Renovate county headquarters and other sub-county offices	Renovation of county offices

Table 3.2: Summary of Governorship, Coordination and Administration Sector Programmes for FY 2027/2028

Sub programme	Key Outputs	Key Performance Indicator	Baseline (current status)	Planned Targets	Resource Requirement (Kshs) M
Programme Name: General Administration and Support					
Objective: To enhance transformation and efficiency in service delivery					
Outcome: Improved working environment					
County Executive	Offices renovated	No. of offices renovated	1	11	176 (this includes salaries)
	Approved policies, programs & projects	No. of policies, programs & projects approved	10	2	2
	Intergovernmental coordination achieved	No. of intergovernmental/council of Governors Fora attended	12	12	20
Administration & Executive coordination	Sub County Administrators offices constructed	No. of Sub County Administrators offices constructed	3	6	51.13
	CCTV security system installed	No. of offices installed with CCTV security system	0	11	
	Offices maintained	No. of county offices maintained	3	11	
Deputy Governor					4.9
Communication	Acquire photography equipment	No. of photography equipment acquired	0	15	6
Project coordination					4
Compliance & Enforcement					2.6
County Attorney/Legal services	Legal officers recruited	No. of legal officers appointed	3	5	40.6
FLeet Management	Automate fleet management	No. of automated fleet management	120 county vehicles are automated	120	2.5

Sub programme	Key Outputs	Key Performance Indicator	Baseline (current status)	Planned Targets	Resource Requirement (Kshs) M
	Provide fueling cards for vehicles	No. of fueling cards for vehicles	12 cars have fuel cards	Increase fuel cards to 20 cards	10
	Dispose unserviceable vehicles	No. of unserviceable vehicles disposed	0	30 vehicles to be disposed	
	Procure vehicles	No. of vehicles procured	8 new vehicles have been procured	Procure additional 10 vehicles	50
	Maintain vehicles	No. of vehicles maintained	60 vehicles are well maintained	Repair 40 vehicles in the garage	10
Disaster control and management					100
TOTAL					**479.73**

B. Fire and Disaster Management

Sub Sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision: Efficient, effective and timely emergency services

Mission: To provide timely and effective emergency services

Goal(s): Saving lives and property

Sub Sector Objectives: To enhance level of preparedness, disaster response capacity and reduce vulnerability to disaster occurrences.

Sub Sector Priorities and Strategies

Table 3.3: Summary of Sector Priorities and Strategies

Priorities	Strategies
Fire and Disaster Unit Establishment	Develop a well-structured and fully-fledged unit with adequate staffing with the right terms of engagement.
Digitization	Setting up Crisis Integrated Emergency Management System (CIEMS)/ Murang'a Integrated Emergency Management System (MIEMS)
Personnel Capacity building.	Facilitate training on Disaster Management to the Unit's staff and volunteers.
Public Sensitization programs.	Carry out sensitization programs on disaster management to enhance resilience in the society.
Enhancement of emergency response capacity	Setting up more fire stations (one fire station per sub-county) fully equipped with firefighting equipment and other rescue gears.

Table 3.4: Summary of Fire and Disaster Management Sector Programmes for FY 2027/2028

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Programme Name: Disaster control and management								
Establishment of new fire stations	Construction and operationalization	Minimal effect due to construction works	20M	MCG	2027-2028	1 Fire station	New	MCG
Renovation and refurbishment of existing fire stations	Renovation & refurbishment	No adverse	20M	MCG	2027-2028	2 fire station	Stalled	MCG
Digitization of Emergency Operation Centers (EOCs)	Procurement of ICT infrastructure, installation of GIS systems, setting up data management systems and training of personnel.	No adverse impact	10M	MCG	2027-2028	4 offices	New project	MCG
Fire hydrant	Installation and maintenance of fire hydrants across the county.	Minimal impact due to construction of chambers.	10M	MCG	2027-2028	7 fire hydrants	Ongoing project	MCG
Response capacity	Procure uniforms and other equipment	No adverse effect.	15M	MCG	2027-2028	Increase level of disaster preparedness to 70% Enhance discipline of the officers.	65%	MCG
Capacity building.	Advanced training for staff. Training of newly recruited staff.	No adverse effect.	15M	MCG	2027-2028	Train 40 firefighters	14 firefighters trained	MCG

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Programme Name: Disaster control and management								
Hazard mapping	Map objectively disaster-prone areas.	No adverse effect	5M	MCG	2027-2028	Develop a Map of disaster and hazard-prone areas	New project	MCG
Public sensitization.	Conduct trainings in institutions and businesses Inspect business premises and institutions Issue fire clearance certificates to institutions that comply and business premises.	No adverse effect.	5M	MCG	2027-2028	70%	50%	MCG
			100 M					Governorship

3.3 Public Administration and ICT

3.3.1 Sector overview

The department comprises subsectors including; Public service administration (Human Resource), ICT and E-Governance, and the Public Service Board. Its mandate is to manage human resources and payroll. Key priorities include enhancing interdepartmental coordination, improving security through surveillance systems, and providing comprehensive countywide ICT network connectivity and service automation

3.3.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

A. Information Communication Technology and Public Communication

Vision: Transformed and automated county services

Mission: To provide effective, harmonized and automated services

Sub Sector Goal: To enhance efficiency in service delivery and awareness creation of Government services

Sub Sector Objectives: To Enhance Service Delivery

Sub Sector priorities and Strategies

Table 3.5: Summary of Sector priorities and Strategies

Sector Priorities	Strategies
Provide comprehensive information communication technology network connectivity	-Conduct a countywide survey on the connectivity requirements. -Acquisition of connectivity materials -Establishment of a countywide Local Area Network -Provide countywide internet connectivity -Conduct regular support and maintenance services
Disseminate information in a timely and efficient manner	-Provide regular updates on county services and activities -Increase use of bulk SMS platforms -Strengthen information networks -Set up a feedback management system to handle responses to the public -Enhance accessibility to websites
Improve service delivery processes	-Establishment of a Hospital Management System -Digitization of Human Resources Records -Identification of a county server room to enable efficient management and storage of county data -Identify a mini-recording studio to handle all county audio-visual recording and editing needs -Development of a Revenue Management System to ensure efficiency in revenue collection, seal loopholes of loss of revenue and ensure easier reporting
Development of County ICT Policy and Strategy	Prepare an ICT policy Paper

Table 3.6: Information Communication Technology and Public Communication Programmes Summary

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
Programme Name: Information Communication Technology and Public Communication Development					
Objective: To enhance service delivery					
Outcome: Efficient Service Delivery through use of Information Communication Technology					
Administration and Support	Procure services for ICT	Type of services procured			10
Acquisition of ICT equipment	ICT Equipment procured	Number & Type of ICT equipment acquired			70
Dissemination of Information to the Public.	Public communication electronic and print media	Weekly Newsletter and website	Website -Newsletters -Bulk SMS -Advertisements		
Data Center and Infrastructure	Construction of data centre	Status of construction	0	1 (100%)	
Automation	Automated monitoring, Backups, system deployment and infrastructure management			Automated dash boards, reporting, system monitoring and performance alerts	
	Cybersecurity			Automated threat detection, alerts, Vulnerability monitoring	
	ICT Asset management			Automate tracking, maintenance, licencing and disposal of ICT assets	
	AI and Intelligent automation			Use AI, chat bots, analytics and robotic process automation	
TOTAL					80

B. Human Resource

Sub Sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision: Effective and efficient management and coordination of human resource

Mission: To provide overall leadership and policy direction in human resource management and accountability for quality public service delivery

Sub Sector Goal: Highly trained and competent employees

Sub Sector Objectives

a. To ensure effective and efficient service delivery

b. To ensure the County Departments work towards achievement of organizational goals

Sub Sector Priorities and Strategies

Table 3.7: Summary Sector priorities and Strategies

Sector Priorities	Strategies
Skilled Manpower	Develop and operationalize the Strategic Human Resource Plan Develop a transformative organizational culture
An appropriate County Organizational structure and workload analysis	Carry out a workload analysis Develop and review county organizational structures Enhance the internship programme
Adequate and Properly placed Personnel	To develop and implement the recruitment and maintenance policies Ensure adherence to Article 54 of the Constitution by providing for at least five percent of all appointive and nominative positions within the counties for persons with disabilities
Continuous Training and Capacity building	Develop and implement training and development policy Leadership development and team building
Effective and efficient performance management	Develop and implement performance management system Develop a reward and sanction framework Establish monitoring and evaluation policy Training on performance management
Employee Welfare	Develop and implement an employee welfare policy
Cordial Industrial Relations	Establish a liaison office Establish an industrial dispute resolution committee
Improved Record Management	Acquire adequate and secure filing system Digitize all manual human resource records Training on records management
Automation of Human Resource Functions	Operationalize other inactive IPPD system functions. Linking the IPPD system with key offices in the county. Training on human resource information system.

Table 3.8: Summary of Human Resource Sector Programmes for FY 2027/2028

Sub programme	Key Outputs	Key Performance Indicator	Baseline (current status)	Planned Targets	Resource Requirement (Kshs) M
Programme Name: General Administration and Support					
Objective: Improving Positive work ethics in County Public Service					
Outcome: Enhanced service delivery					
Administration and Support	Effective responsive management and administration	Reduced no. of complaints	Draft service charter	Validate and implement service charter	
	Conducive work environment with adequate tools and equipment	Improved employee productivity		Conduct employee satisfaction survey	
Personnel services	Adequate highly skilled personnel	No. of personnel recruited & trained in Human Resource department		Train HR personnel	
Human resource policy development & Liaison	Approved HR policies	No. of policies			
Strategic Human Resource Development	Aligned Human resource function with the overall county strategy	A strategic Human Resource Plan	Draft strategic HR plan	Implement strategic HR plan	
Human resource management and development	Attraction and Retention of qualified and Skilled employees	Adequate and qualified employees	Paid eligible employee's salaries	Ensure timely pay	
Internship program	Internship opportunities to fresh graduates	No of interns engaged	340	50	
Program Name: Leadership and coordination of DAs					
Objective: To ensure the county departments work towards achievement of organizational goals					
Outcome: Appropriate and optimally staffed departmental organizational structures					
Performance management	Institutionalized results-based performance	Signed performance contracts	Signed PCs for the CEC, CO and Directors	Coordinate performance contracting	
		Performance management reports	Prepared 4 quarterly management reports	Prepare quarterly and annual performance management reports	
TOTAL					**1,094**

C. Public Service Board

Sub Sector Vision, Mission, Goal, Objectives, Strategies and Priorities

Vision: Quality human capital servicing all sectors

Mission: To effectively deploy efficient human capital for service delivery

Sector Goal: To ensure attainment of the overall objective of the county department

Sector Objectives

a) Improving Positive work ethics in County Public Service

b) To establish a skilled and adequate workforce in the County Public Service

Sub Sector Priorities and Strategies

Table 3.9: Summary Sector priorities and Strategies

PRIORITIES	STRATEGIES
Effectively utilize existing policies and legislation for efficient civil service	a) Formulate human resource policies and plans that embrace career profile matching and staff performance b) Undertake training and capacity building c) Establish and abolition of offices d) Recruitment of competent staff to fill the offices,
Promotion of public service integrity	a) Sensitization of staff on values and principles; b) Undertake compliance audits and forward the reports to the relevant authorities c) Evaluation of the extent to which the values and principles have been complied with

3.3.3 Sector Programmes

Table 3.10: Summary of Public Service Board Sector Programmes for FY 2027/2028

Sub programme	Key Outputs	Key Performance Indicator	Baseline (current status)	Planned Targets	Resource Requirement (Kshs) M
Programme Name: General Administration and Support					
Objective: Improving Positive work ethics in County Public Service					
Outcome: Enhanced service delivery					
Administration and Support	Staff remunerated	No. of Staff remunerated	16	16	7
	Participation in meetings/workshops	No. of meetings/ workshops	11	10	4
	Board meetings/ conferences/ committees convened	No. of Board meetings/ conferences/ committees/ Seminars	26	26	8
	Hospitality supplies	Assorted hospitality supplies	0	100%	3
	Participation in meetings/workshops	No. of Staff trained	6	6	1
	Office and General Supplies	LS	30%	50%	2
	General office Maintenance				1
Programme Name: National values and governance					
Objective: Establish a skilled and adequate workforce in the public service					
Outcome: Efficient and effective service delivery					
Purchase of M/Vehicle	No of motor vehicles	No. of M/Vehicle	0	1	5
Boards, Committees, Conferences & Seminars	Board meetings/ conferences/ committees convened	No. of Board meetings/ conferences/ committees/ Seminars	37	20	5
TOTAL					**36**

3.3.4 Sector Projects

Table 3.11: Public Service Board Sector Projects for FY 2027/2028

Sub Programme	Project name and Location	Description of activities	Estimated cost (Ksh. M	Source of funds	Time frame	Performance Indicator	Targets	Status (New /ongoing)	Implementing Agency	Link to cross-cutting issues (Green economy, PWDs etc.
Data center construction	HQ	Construction and equipping		MCG	1 year		1 data center	New	ICT & infrastructure	Digitization. Incorporate eco-friendly designs to cater for high energy demand and cooling technologies

3.3.4 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.12: Linkages of Public Service Board Programmes with National, Regional and International Development Frameworks

National/Regional/International Obligations	Aspirations/Goals	County Government Contributions/Interventions
MTP IV, BETA, SDGs	SDG 9; Industry, innovation & infrastructure SDG 8; Decent work and economic growth SDG 16; Peace, justice & strong institutions SDG 11; Sustainable cities and communities SDG 12: Responsible consumption & production	Data center, automation of services creating operational efficiencies across sectors, removes human error and enhances transparency. Minimising waste by transitioning from heavy paper consumption to cloud based systems

3.4 Finance and Economic Planning

3.4.1 Sector overview

The sector includes Finance, Economic Planning, Monitoring and Evaluation (M&E), Revenue, Budget and Fiscal Affairs, and Supply Chain Management, Internal Audit and Accounting Services. It is mandated to develop and implement financial and economic policies, ensure compliance with budget cycles, collect revenue, and coordinate the overall implementation of the county budget. Strategic priorities focus on adhering to budget timelines, increasing local resource mobilization, establishing an evidence result-based M&E framework (CIMES), and providing technical planning support to all other departments

3.4.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

A. Finance

Sub Sector Vision, Mission and Goals

Vision: County Government Services and programmes effectively and efficiently delivered.

Mission: To ensure that all programmes and services are budgeted for, approvals acquired and necessary subsequent systems are adhered to

Sub Sector Goal

a) Developing and implementing financial and economic policies in the county;

b) Ensure compliance with the budget cycles timeliness and milestone; and

c) Coordinating implementation of the budget of the county.

B. Procurement

Sub-Sector Vision, Mission and Goals

Vision: A transparent, efficient, accountable and value-for-money county procurement and supply chain management system that supports effective and timely public service delivery.

Mission: To ensure timely, transparent, compliant and cost-effective acquisition, management and disposal of county goods, works and services through effective procurement and supply chain management systems.

Goals

a) To strengthen compliance with public procurement and supply chain management laws, regulations, policies and procedures.
b) To improve timeliness, efficiency and value for money in procurement of county goods, works and services.
c) To strengthen contract, inventory, stores and asset management across county departments and entities.
d) To enhance capacity, accountability, transparency and professionalism in procurement and supply chain management.
e) To strengthen use of electronic procurement and procurement information systems for improved efficiency, reporting and auditability.

C. Economic Planning

Sub Sector Vision, Mission and Goals

Vision: Effective and efficient planning, resource mobilization, execution and monitoring of programs and projects

Mission: To enhance capacity for planning and implementation of the sustainable development agenda

Goals:

a) Generate data and information for effective county planning services;
b) Guide and coordinate socio-economic development planning and budgeting;
c) Guide and coordinate the sectoral policy formulation and research;
d) Enhance resource mobilization skills through preparation of bankable project proposals for resources mobilization;
e) Build socio-economic research capacity;
f) Develop and implement efficient monitoring, evaluation and reporting systems for all county programs and projects;
g) Policy briefs, review and reports on the status of the County economy; and
h) Technical backstopping to all Departments on Sectoral, Cross cutting and Emerging economic issues and Development planning.

Sub Sector Priorities and Strategies

Table 3.13: Summary Sector priorities and Strategies

Sector Priorities	Strategies
Improve service delivery processes	Capacity building of County Economic Planning Directorate Build and strengthen a statistical office to service the county
Preparation of requisite County Planning Policies.	Preparation of Annual Development Plans (ADP) FY 2025/26 Convening CBEF committee meetings
Monitoring and Evaluation framework	Monitoring, Evaluation and Reporting on implementation of County Integrated Development Plan (CIDP) 2023-2027
County Statistical management	Framework for the Data Collection, Compilation, Analysis and Dissemination of Statistical information Data Collection Preparation of County Statistical Abstract Conducting Statistical surveys Updating County fact sheet
Resource Mobilization and Proposal Development	Preparations of concept papers for financing Build a database of development partners
Technical backstopping	Mainstreaming environmental planning into economic development Providing capacity building to the county departments of policies formulations

D. Monitoring and Evaluation

Sub Sector Vision, Mission and Goals

Vision: Credible and valid information for decision-making

Mission: To inculcate the use of Monitoring and Evaluation in County operations for accountability, efficiency and effectiveness.

Goal: To provide a robust framework for use of modern Motoring and Evaluation tools, approaches and methodologies for efficient and effective decision making

Table 3.14: Monitoring and Evaluation Sector priorities and Strategies

Priorities	Strategies
Operationalize CIMES policy framework, guidelines, standards and tools;	Fast track approval and Operationalization of the County M&E policy Operationalize County Integrated Monitoring & Evaluation System (CIMES) Establish and operationalize CIMES Structures Fast track approval of M&E department organizational structure
Co-convene various sectors in the formulation of short term, medium term and long-term framework for tracking County development plans and policies;	Develop M&E tools Design Log Frame Matrix for flagship projects Develop capacity skills set for M&E Officers Capacity build/sensitize departmental M&E Champions on emerging skills set, tools, approaches and methodologies Conduct sectoral baseline surveys in partnership with sectoral M&E focal persons Establish County M&E Database Produce and disseminate success stories on Project/Programme Establish County Executive Dash Board
Develop County Monitoring and Evaluation capacity within and without the department	Institutionalize M&E reporting across the sectors Create and maintain County website on Monitoring and Evaluation Procure vehicles for monitoring and evaluation exercises Provide adequate office infrastructure and space for Monitoring and Evaluation Enhance budget allocation to Monitoring and evaluation Nurture M&E capacity among implementers Analyze existing databases for decision-making and ensuring responsive service delivery Identify emerging development needs. Guide and coordinate model service delivery units in comparison with best practices
Coordinate implementation and review of County Integrated Monitoring and Evaluation System (CIMES)	Establish and operationalize CIMES Structures County M&E Committees (COMEC) Sub County M&E Committees (SCOMECs) Ward M&E Committees (WMEC)
Development and review of performance indicators for the	Prepare monitoring and evaluation matrix

Priorities	Strategies
County Integrated Development Plan and Sectoral policies	Prepare county handbook of development indicators in collaboration with other sector M&E Champions Provide the technical backstopping on development of sectoral policies in collaboration with other sector M&E Champions
Track and report progress in implementation of County Integrated Development Plan and other County development initiatives;	Monitoring and evaluating implementation progress of CIDP Monitoring and evaluating implementation progress of CADP Monitoring and evaluating implementation progress of Sectoral policies and plans
Coordinate community score cards, satisfaction surveys and other topical programmes evaluations	Institute and administer citizen scorecards Present monitoring, evaluation and compliance data during public participation fora
Identify and integrate emerging best practices including geo-based monitoring tools and equipment	Organize and facilitate inter-County twinning/peer learning/benchmarking exercises Organize and facilitate intra-County twinning/peer learning exercises Present monitoring, evaluation and compliance data during public participation fora

E. Revenue

Sub Sector Vision, Mission and Goals

Vision: County revenue services improved

Mission: To ensure efficiency in revenue collection

Goals:

a) Revenue collection;

b) Mobilizing resources for funding budgetary requirements;

c) Prepare and implement revenue enhancement plans; and

d) Continuous liaison with National Treasury and Commission of Revenue Allocation.

Table 3.15: Revenue Sector priorities and Strategies

Sub Sector Priority	Strategies
Improve resource mobilization and revenue collection	a. Review of the Finance Act b. Automation of revenue management c. Empowerment of enforcement team d. Capacity building e. Expansion of revenue base f. Mapping of revenue streams g. Developing a PPP policy h. Enhance projects and programmes financing through development partnerships

F. Budget

Sub Sector Vision, Mission and Goals

Vision: Budgeting to achieve intended County Programs' outcomes for long term intended impact.

Mission: To ensure the County and its entities budget their strategic objectives within the available resource envelope.

Goals:

a) To ensure that all programs and plans are well costed, budgeted and implemented within the available resource envelope.

b) Ensure legality of budget and expenditure.

c) Monitor planned programs for their intended outcomes.

d) Monitor expenditure for remedial action.

e) Ensure effective and efficient working relationship with key budget and planning stakeholders.

Sub Sector Priorities and Strategies

Table 3.16: Budget Sector priorities and Strategies

Sector Priorities	Strategies
Co-ordination of the Budget Making process.	a. Collaborate in preparation of County Integrated Development Plan (CIDP). b. Preparation of key Budget Documents. • Budget Circulars • County Budget Review and Outlook Paper. • County Fiscal Strategy Paper. • Preparation of Main and Supplementary Budget Estimates
Resource Mobilization	a. Coordinate with Departments on funds needs for exchequer requests. b. Engage with other Development agencies within the County. c. Prepare proposals for funding in conjunction with user Departments.
Monitoring and Evaluation.	a. Preparation of Budget Implementation reports and expenditure versus budget reports. b. Collection, Analyses and Evaluation of information.
Improve service delivery processes	a. Capacity building of County Entities on Budgeting and implementation. b. Maintain working relationships with key intergovernmental budget offices, such as County Assembly, Controller of Budget, Commission of Revenue Allocation, and External budget stakeholders.

G. Supply chain management

Sub-Sector Priorities and Strategies

Table 3.17: supply Chain Management Sector priorities and Strategies

Sector Priorities	Strategies
Timely and compliant procurement	Prepare and implement annual procurement plans; undertake procurement processes within prescribed timelines; strengthen compliance monitoring and reporting.
Transparency, accountability and value for money	Strengthen procurement review, documentation, segregation of duties, market surveys, evaluation processes and contract performance monitoring.
Contract management and supplier performance	Strengthen contract administration, inspection and acceptance, performance monitoring and management of supplier performance records.
Stores, inventory and asset management	Improve stock control, inventory records, warehousing, receipt and issue procedures, periodic stock verification and disposal of obsolete assets.
E-procurement and procurement information management	Increase use of electronic procurement systems, maintain accurate procurement records and strengthen data capture, reporting and audit trails.
Capacity building and institutional strengthening	Train procurement and user departments on procurement law, regulations, procedures, contract management and ethical standards.

3.4.3 Sector Programmes

Table 3.18: Summary of Finance and Economic Planning Sector Programmes for FY 2027/2028

Sub-Programme	Key Output	Key performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Finance					
Programme Name: Administration, Planning and Support services					
Objective: Effective and Efficient Service Delivery					
Outcome: Quality Service Delivery Environment					
Administration Services	Vehicle for Financial Services	No. of vehicles procured	-	1	6
Asset Management	Valuation of Assets	No. of Valuation Reports	-	1	10
Personnel Services	Staff capacity building and training	No. of staff trained	-	15	1.5
Emergency fund	Emergency Interventions	Lump sum(ls)	-	-	40
Stores Management	Storage Containers	No. of Containers	2	3	6
Sub Total					**63.5**
Programme Name: Financial Services, Reporting, Budgeting and Policy					
Objective: Strengthen Financial Services, Reporting, Budgeting and Policy					
Outcome: Quality County Financial Services, Reporting, Budgeting and Policy					
Financial Services policy and reporting	Financial policy	No. of Policies	-	1	5
	Financial report	No. of reports	5	5	5
Procurement	Asset and Supply chain Management	Updated County Asset Management			2
	Procurement Policy	No. of Policies			
Sub Total					**12**
Economic Planning					
Programme: Administration, Planning and Support Services					
Objective: Effective and Efficient Service Delivery					
Outcome: Quality Service Delivery Environment					
Administration Services	Vehicles for Monitoring and Evaluation	No. of vehicles procured	-	1	7

Sub-Programme	Key Output	Key performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
	Printing of plans	No. of plans and policies	4	5	0.5
Personnel Services	Staff capacity building and training	No. of staff capacity built and trained	-	10	2
Sub Total					**29.5**
Programme Name: Economic policy formulation and review					
Objective: Strengthen County Development Planning, Policy formulation and Implementation					
Outcome: Quality County Development Planning and policy formulation					
County Economic Policy Formulation, modelling and management	Annual Development Plans (ADP)	Number of ADP	1	1	5
	Sectoral policies formulated/reviewed	Developed/ formulated sectoral policies	-	1	2
County Policy Review and Reporting	Reviewed Policies Mid-term and End-term Reports	Number of Reports and policies reviewed		-	-
County Statistical Management	Statistical Management Framework	County Statistical Abstract	-	1	6
Monitoring, Evaluation and Reporting on implementation of County Integrated Development Plan (CIDP)	Quarterly ADP implementation reports	Number of quarterly reports	1	4	2
Resource Mobilization and proposal development	Proposals development	No of Concepts	2	10	5
Technical backstopping	Training and Capacity building on economic development Planning	No of capacity building exercises and trainings	1	2	5
Sub Total					**25**
Programme 2: Monitoring and Evaluation					
Objective: To strengthen result-based management					
Outcome: Improved accountability					

Sub-Programme	Key Output	Key performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Field Monitoring and Evaluation	County Annual Progress Report (CAPR)	County Annual Progress Report (CAPR)	1	1	0.5
	Quarterly County Progress Report	No. of County Progress Reports	1	4	0.25
	Capacity Build M&E officers/ Champions	No. of M&E Officers/ Champions sensitized	5	10	1
	Sectoral plan Implementation and Service Infrastructure Evaluation report	Sector-specific evaluation report on service infrastructure and implementation of projects/ programmes	-	1	1
	County handbook of Development indicators	Handbook of county development indicators prepared.	1	1	3
	Inter-county twinning/ peer learning	No. of twinning/ Benchmarking/ Peer learning	-	1	1
	Documentaries on county success stories	No. of documentaries produced	-	3	2
Planning	Approved County M&E policy	Approved County M&E policy	-	1	2
Sub-Total					**10.75**
Revenue					
Programme Name: Administration, Planning and Support services					
Objective: Effective and Efficient Service Delivery					
Outcome: Quality Service Delivery Environment					
Administration Services	Revenue vehicles	Number of revenue vehicles		2	12
Personnel Services	Training and Capacity building	Number of Revenue officers trained		100	10
Sub Total					**22**

Sub-Programme	Key Output	Key performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Programme Name: Resource Mobilization and Revenue					
Objective: To improve on revenue collection					
Outcome: Improved revenue collection					
Resource mobilization and Revenue policies	Review Finance Act	Number of Reviewed Finance Act		1	10
Revenue Automation and revenue collection administration	Automated revenue Management	Number Revenue system		1	20
Resource Mobilization research and advisory	Resource Mobilization Research studies	No. of County resource mobilization and revenue studies developed		1	5
Sub Total					**35**
Budget					
Programme Name: Budgeting and Fiscal Affairs.					
Objective: Efficient and Effective Directorate					
Outcome: Equitable resource distribution.					
Budget	a)CBROP b)CFSP c)Budget Estimates d)Debt Management	No. of policy documents		5	23
Resource Mobilization	a) Availed funds for programmes. b) Additional funding and programmes from other Development partners.	a) Funding availed. b)Projects implemented by Development partners. c) Funding Proposals prepared and submitted.		24	2
Subtotal					**25**
Supply Chain Management					
Programme Name: Supply Chain Management					

Sub-Programme	Key Output	Key performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Objective: To enhance efficiency, transparency, accountability, and compliance in the procurement and supply chain management of county goods, works, and services through timely and cost-effective procurement processes.					
Outcome: Improved efficiency, value for money, compliance, and timely availability of goods, works, and services to support effective service delivery in the county					
Procurement Planning and Management	Annual procurement plan prepared, approved and monitored	% of planned procurement activities implemented	-	70%	1.5
	Asset and Supply chain Management	Updated County Asset Management	-	1 No.	0.5
	Procurement Policy	No. of Policies	-	1 policy	2
Procurement Compliance and Oversight	Procurement processes reviewed and compliance reports prepared	% of procurement processes compliant with applicable laws, regulations and procedures	-	95%	0.2M
Contract Management	Contracts monitored and performance documented	% of contracts with documented performance monitoring	-	80%	1M
Stores and Inventory Management	Stores and inventory records maintained, and stock verified	% of county stores/inventory records updated and verified	-	100%	0.2
Supplier and Asset Management	Supplier records maintained and assets disposed of in accordance with approved procedures	% of eligible supplier/asset management actions completed in accordance with procedures	-	90%	0.5
Capacity Building and E-Procurement	Procurement and user departments trained; electronic procurement and records strengthened	Number of staff trained; % of applicable procurement activities processed electronically	-	Annual training undertaken; increased e-procurement use	2

Sub-Programme	Key Output	Key performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Sub Total					**7.9M**
Grand Total					**230.65**

3.4.4 Sector Projects

Table 3.19: Finance and Economic Planning Sector Projects for FY 2027/2028

Sub Programme	Project Name and Location	Description of Activities	Estimated Cost (Kshs M)	Source of Funds	Time frame (Q1, 2, Q3, 4)	Performance indicator	Targets	Status (New/ Ongoing)	Implementing Agency	Link to Cross-cutting issues (Green Economy, PWDs)
Finance										
Programme Name: Administration, planning and support services										
Administration Services	Vehicle for Financial Services	Procurement of vehicle	8	MCG	Q2	No vehicles of vehicles procured	1 vehicle	New	Finance and Economic Planning	
Economic Planning										
Programme Name: Administration, planning and support services										
Administration Services	County planning offices	Construction of County planning office	20	MCG	Q1	No of offices constructed	1	New	Finance and Economic Planninging	
Economic policy formulation, modelling and management	County plans (CIDP, ADP and other policy documents)	Development of various county plans	10	MCG	Q1-Q4	No of County plans developed	5	Ongoing	Finance and Economic Planning	
County policy Review and Reporting	Review of County plans and policies	Review of county plans and policies	10	MCG	Q1-Q4	No of county plans reviewed	3	ongoing	Finance and Economic Planning	

Sub Programme	Project Name and Location	Description of Activities	Estimated Cost (Kshs M)	Source of Funds	Time frame (Q1, 2, Q3, 4)	Performance indicator	Targets	Status (New/ Ongoing)	Implementing Agency	Link to Cross-cutting issues (Green Economy, PWDs)
County Statistical Management	Statistical Management Framework	County Statistical Abstract	2	MCG	Q1-Q4	No of County Statistical Abstract Prepared	1	Ongoing	Finance and Economic Planning	
Monitoring and Evaluation										
Programme Name: Administration, planning and support services										
Administration Services	Vehicle for M&E	Procurement of vehicle	8	MCG	Q2	No vehicles of vehicles procured	1	New	Finance and Economic Planning	
Planning	County M&E policy	Development of county M&E policy	2	MCG	Q1	No of policies developed	1	Ongoing	Finance and Economic Planning and County Attorney	
Revenue										
Programme Name: Administration, planning and support services										
Administration services	Revenue mobilization vehicles	Procurement of 10 revenue vehicles	80	MCG	Q2	No of revenue mobilization vehicles procured	10	Ongoing	Directorate of revenue	
Digital Tools	Procurement of digital monitoring tools	Procurement of digital monitoring tools	MCG	Q2	No of tools procured	10	Ongoing	Directorate of revenue		MCG

3.4.6 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.20: Linkages of Sector Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/Goals	Contributions/Interventions in the last Annual Strategic Plan
Finance	Public Finance Management Act	Ensure transparent and accountable use of county resources.
	SDGs (Goal 16: Peace, Justice, and Strong Institutions)	Strengthen financial management systems and controls.
Economic Planning	Kenya Vision 2030	Align county development plans with national economic strategies.
	Africa Agenda 2063 (Aspiration 1)	Advance inclusive economic growth through strategic planning.
Monitoring and Evaluation	County Governments Act	Monitor and evaluate projects for effectiveness and efficiency.
	SDGs (Goal 17: Partnerships for the Goals)	Enhance data-driven decision-making through improved M&E frameworks.
Revenue	Public Finance Management Act	Increase local revenue collection through enhanced systems.
	SDGs (Goal 1: No Poverty)	Support poverty alleviation programs by boosting revenue generation.
Budget and Fiscal Affairs	Kenya Vision 2030	Develop and implement budgets aligned with both county and national priorities.
	SDGs (Goal 9: Industry, Innovation, and Infrastructure)	Support infrastructure projects through efficient fiscal management.

3.5 Agriculture, Livestock, Veterinary Services and Fisheries

3.5.1 Sector overview

The department is composed of Agricultural Crops, Livestock Development, Veterinary Services, Fisheries, Agribusiness, Value Chain Development, and the KATC Mariira Farm. Its mandate is to ensure sustainable food security, increase crop and livestock productivity, manage animal health, and promote value addition for wealth creation. Major priorities include modernizing the production of flagship crops like avocado, coffee, and mango, enhancing the Inua Mkulima farm input subsidy program, and establishing youth-led agriculture extension initiatives and farm hubs

3.5.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

A. Agriculture Crops

Sub Sector Vision, Mission and Strategic Priorities

Vision: A wealthy and food secure county

Mission: To ensure sustainable food supplies and security

Sector Goals:

a) Increase crop productivity and output
b) Enhance accessibility of affordable inputs and credit to farmers
c) Promote sustainable land use and conservation of the environment
d) Enhance the role of youth and women as well as PWD in agriculture
e) Promote sustainable food chains for value addition
f) Enhance institutional capacity through efficiency and effectiveness in service delivery

Sector Objectives

Sector Strategic priorities

1. Increase agricultural production, productivity and profitability

a) Capacity build farmers on appropriate and efficient agricultural practices and technologies

b) Enhance farm input e–subsidy programme

c) Organize farmers into cooperative societies

d) Strengthen collaborative research on new technologies

e) Review land use and land subdivision for agriculture and commercial purposes

2. Promote use of irrigated agriculture Improve food and nutrition security

a) Invest in irrigation agriculture

b) Promote production of drought tolerant/resistant crops as alternative food sources

c) Promote on-farm water harvesting and efficient water utilization technologies

d) Train farmers on appropriate food production, preparation, utilization and preservation technologies

e) Promote crop insurance for staple food crops (maize, beans) in the county.

3. **Promote home gardens and farm pharmacy in every ward**

a) Provide famers with quality farm inputs Improve Soil fertility

b) Promote soil testing and fertility management

c) On farm soil and water conservation

d) Enhance access to farm inputs e.g., fertilizers, liming material

e) Capacity building on safe use of Agro-chemicals

4. Train farmers on organic farming Improve Extension Service delivery
5. **Recruit and train agricultural extension officers**
6. **Use ICT in agricultural extension service delivery**
7. Promote and support production and value addition of THVC and oil crops (soybeans, cotton, sunflower) in collaboration with processors and SMEs Create farmer owned agribusiness
8. **Create farmer owned agribusiness**

a) Carry out rapid assessment on stakeholders' roles and responsibilities in agricultural Value chains
b) Establish collaborative students and youth led Agriculture Extension programme
c) Support local farmer cooperatives to create 35 hubs one in each WARD.

B. Livestock

Sub Sector Vision, Mission and Goals

Vision; A transformed livestock department for economic prosperity and livelihood support.

Mission; To increase production, productivity and value addition of livestock.

Sub Sector goals and targets

a) To transform livestock production into a commercially oriented enterprise
b) Ensure sustainable livestock food security
c) Create wealth from sale of livestock and livestock products

Sub Sector Objectives; Efficient and effective service delivery and Livestock enterprises development and diversification of household income

Sub Sector Strategic priorities; Enhance extension service delivery; Increase value addition in livestock products and Livestock registration

C. Veterinary Services

Sub Sector Vision, Mission and Goals

Vision: To promote and facilitate the achievement of optimal animal health and welfare, production and trade thereby contribute to public health, food security and poverty reduction.

Mission: to provide efficient veterinary services for production of safe and high-quality animal and animal products, promote trade and industrial growth in a sustainable environment.

Sub Sector Goal(s): Safeguard livestock health and welfare, safeguard human health, improve livestock productivity and promote trade in animals and animal products.

Sub Sector Objectives:

a) Improve Animal genetic resource
b) Reduce disease and pests in domestic animals by enhancing livestock disease surveillance, vaccination and diagnostic services.
c) Safeguard human health
d) Production of quality hides and skins and prevention of environmental pollution.
e) Increase livestock productivity
f) Raise revenue for the county government

Sector Strategic Priorities:

a) Improve production and productivity of dairy cattle through breed improvement technologies (Artificial insemination)
b) Enhance disease surveillance and reporting,
c) Control livestock diseases through vaccinations and management of quarantines.
d) Control zoonotic diseases
e) Safeguard human health through provision of meat products that are safe for human consumption.
f) Enhance trade in hides, skins and leather products and promote value addition locally.
g) Educate farmers on their role in control of livestock diseases for improved livestock productivity and provide new information and technologies on animal health.
h) Raise revenue for the county government.

D. Fisheries

Sub Sector Vision, Mission and Goals

Vision: A wealthy and food secure county

Mission: To ensure sustainable food supplies and security

Sector Goal(s):

a) Increase aquaculture productivity and output
b) Enhance accessibility of affordable inputs feeds, fingerlings etc.
c) Promote sustainable fisheries development and conservation of the environment
d) Promote inclusivity of youth, women and PWD in fisheries sub sector programmed
e) Promote sustainable fish value addition and marketing
f) Enhance institutional capacity through efficiency and effectiveness in service delivery

3.5.3 Sector Programmes

A. Agriculture Crops

Table 3.21: Summary of Agriculture Crops Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)M
Programme 1 Food and nutrition Security programme					
Objective: To increase production and productivity of food crops and incomes at household level					
Outcome: Improve household food security and nutritional well-being of the population					
Maize programme	i)Packets of certified maize seed, bags of fertilizer availed to farmers	No. of Packets certified hybrid maize seed	90,600 pkts of maize seeds 20,000 bags of fertilizer	150, 000 pkts 30,000 bags	160
	ii)Increased number of farmers benefiting from the programme	No. of farmers benefiting with subsidy	90,600	150,000	
Programme 2: Inua Mkulima Mango /Milk Subsidy Programme					
Objective: To enhance production, productivity, quality and profitability of mango and milk value chains					
Outcome: Increased agricultural Productivity and household incomes through improved access to affordable quality farm inputs, leading to enhanced food and nutritional security					
Milk and Mango subsidy programme	i)Increased mango yield and marketed ii)Increased number of mango farmers trained on mango husbandry	i)No. of tonnes of mangoes sold ii)No of farmers trained	1.100 1,400	1,500 2000	50
	i)Increased No. of Farmer benefitting from E-wallet subsidy	No. of Farmer benefitting from E-wallet subsidy programme	22,387 milk farmers 2966 mango farmers	30,000 3,500	300
	ii)Increased volumes of mango sales through structured markets	No. of tones of mango fruits sold through structured markets	1000	1500	10

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)M
Programme 3: Cash Crop Development					
Objective: To increase productivity and profitability of flagship cash crops (Coffee, Banana, Mangoes and Macadamia)					
Outcome: To increase Coffee, Mangoes, avocado, Banana and Macadamia Productivity and profitability					
Avocado, Banana, macadamia upgrading sub programme	Banana, Macadamia and Avocado farmers trained and supported	No. of farmers trained and supported	7,600	10,000	2
Support to industrial/oil crops soyabeans, sunflower.	Farmers supported with inputs and market linkages	No. of farmers supported	0	2000	3
Coffee Development	Increased coffee yields	No of coffee farmers supported	3960	4500	10
Crops Programme 4: Capacity Building and Extension					
Objective: To enhance effectiveness and efficiency in agricultural extension service delivery					
Outcome: Increased farmers receiving extension services					
Support to County Agricultural Extension service delivery	Farm extension services	No of Farmers receiving extension services	120,000	150,000	5
Support local and national Agricultural shows and trade fairs	Local and national Agricultural shows trade fairs	No of local and national Agricultural shows and trade fairs held.	2	2 County, 1 National	5
Programme 5: Coffee Development					
Objective: To increase coffee production by 50% and quality from 60% to 80% average top grades					
Outcome: Coffee revenue increases by 30%					
Soil amendments	Supply 60, 000 farmers with lime	Number of farmers Kilograms of lime	37, 000 farmers 490000 kgs	1,200 tonnes of lime	25 million
Support in soil analysis	2000 soil samples are analysed	2000 samples	0	2000	2.5 million
Seeds support	Supply 2 million seedlings	Number of seedlings	0	2 million	2.5 million
Agronomy support	Demo plots set up	60 demos set up	8	60 demos in all the cooperatives	1.2 million

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)M
Agronomy support	Train farmers on agronomy and related thematic areas	8000 farmers	0	8000	2 million
Processing support	Train factory personnel on primary processing	144 managers/machine operators 100 estates	0	244	2 Million
Automation	Automate issuance of permits and licences	2 permits and 5 licences	0	7 licences and permits	0.5 million
Certification	Have Murang'a Union	The union is certified an additional label	2 certifications	1 label	1 million
Modern technology adoption	Train cooperatives and estates on the importance of adopting the modern ecopulpers that use less water.	Number of people trained	0	215 people	0.5 million
Programme 6: Capacity Building					
Objective: Increase agricultural productivity					
Outcome: Enhance food security and increase farmers' incomes					
Administration of training services, facilities, and demonstration plots	Conduct training and demonstrations for farmers	No of trainings No of farmers and stakeholders No of technologies demonstrated	Demonstration site	50 trainings 10,000 farmers 150 demos	3m
Programme 7: Crops and livestock developments					
Objective: Increase agricultural productivity					
Outcome: Enhance food security and increase farmers' incomes					
Crops development at Mariira	Nursery establishment	Ensuring that it meets production goals and maintains high quality	5 acres	100,000	2m
Livestock development	Bulking of fodder and supplies	particularly in fodder bulking and supplier management, are successful and aligned with broader goals.	5 acres	10Acres	2M

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)M
	Acquire high yield milk producing dairy animals	Optimize dairy operations, enhance productivity, and ensure the sustainability of its dairy farming initiatives.	10 dairy animals	20 dairy animals	2M
Crops development at KATC	Tea farm Green maize productions	Acres managed	8 acres of tea	8 Acres of tea	2M
Programme 8: promotion of market access and product					
Objective: Enhance value addition and marketability of agriculture produce					
Outcome: increased farmers' incomes					
Promotion of value addition and agro processing	Training of farmers on various agro processing technology	No of trainings No of farmers and stakeholders No of technologies demonstrated	Old equipment's Available	5 value added processor	3m
Programme Name: Food and nutrition security program					
Objective : To improve food and nutrition security at household level and increase incomes					
Outcome: Increased productivity and incomes from crops value chains					
National Agriculture Value Chains Development Project (NAVCDP)	-Increased market participation	National Agriculture Value Chains Development Project (NAVCDP)	-Increased market participation	National Agriculture Value Chains Development Project (NAVCDP)	-Increased market participation

B. Livestock

Table 3.22: Summary of Livestock Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
Programme 1 : Livestock Resources Management and Development					
Objective: Livestock enterprises development and diversification of household income					
Outcome: Improved livelihoods					
Inua Mkulima Milk Subsidy	Milk subsidy	No. of farmers receiving Inua Mkulima milk subsidy	22,015	23000	220,800,000
Dairy production	Livestock registration with KSB	Number of animals registered	0	3500	350,000
	Model farms established	Number of model farms established (Mariira & Thailand and others started by co-ops as demo farms)	0	20 Farms	2,000,000
Fodder Production	Bulked Bracharia/ Super Napier in Mariira ATC and dairy co-ops)	Acreage under fodder (Bulking Bracharia/ Super Napier in Mariira ATC and dairy co-ops)	0	50 acres	15,000,000
Livestock Development and capacity building	Livestock extension services	Number of group training	376	350 trainings	875,000
		Farm Visits	427	5000 farm visits	625,000
		Demonstrations	88	120 demonstrations	1,200,000
		Field days	2	16 field days	800,000
Strategic animal products food security	Introduced dorper sheep for mutton production	Number of dorper sheep	0	1000 dorper sheep	50,000,000
	Local goats for Chevon production	Number of local goats	0	1000 local goats	30,000,000
	Poultry for women, youth and PWDs	Number of birds	0	7000 birds	7,000,000
	Pigs for Pork and bacon production	Number of pigs	0	2000 pigs	60,000,000

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
	Rabbit population kept by women, youth and PWDs	Number of rabbits	0	3500 rabbits	3,500,000
Emerging Livestock Promotion	Farms rearing emerging livestock	Number of farms rearing emerging livestock	0	8 Farms	40,000
Livestock Products Value Addition and marketing	Dairy value addition group trainings	Number of dairy value addition groups (Niche products e.g., Probiotic yoghurt)	0	105 groups	1,050,000
	Established apiaries	Apiary establishment (For training, honey, hive products and crops pollination)	0	20 Apiaries	8,000,000
					401,240,000

C. Veterinary Services

Table 3.23: Summary of Veterinary Services Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs. M)
Programme Name: Control of livestock diseases and pests' services					
Objective: Optimize livestock production and productivity					
Outcome: Animal disease prevention and Increased productivity					
Animal vaccination	Vaccinated animals	No. of animals vaccinated	Cattle – 28,326 Dogs - 352	200,000	60M
Disease Surveillance, Monitoring, and County One Health	Continuous and updated sanitary reports	Number of sanitary reports produced		52	3M
Pest control (Ticks, Tsetse fly and Mosquitoes	Livestock covered under pest control and vector-borne diseases	No. of livestock covered under pest control programme		1,200	6M

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs. M)
Programme Name: Animal Breeding Services					
Objective: Control of breeding diseases and breed improvement					
Outcome: Increased milk production					
Artificial insemination	Inseminated cows	No. of cows inseminated	1,251	18,000	3M
		Number of dairy goats inseminated		600	
Programme Name: Veterinary Public Health Services					
Objective: Quality assurance of meat products, hygiene of slaughter facilities and meat carriers.					
Outcome: Provision of meat products that are safe for human consumption.					
Meat Inspection	Animal carcass inspected	Carcass inspection figures	Cattle-42,568 Goats – 4545 Sheep – 2,208 Pigs – 72,388	72,000	
Compliant input service providers and facilities	Agrovets facilities inspected	No. of Agro-vets facilities inspected		270	2M
Capacity Building and training on animal product and Anti-Microbial Resistance (AMR)	Stakeholders trained in AMR	Number of stake holders trained in AMR		300	5M
Programme Name: Hides and Skins Improvement and Leather Development					
Objective: Production of quality hides and skins and promote value addition.					
Outcome: Production of grade one hides and skins for value addition.					
Hides and Skins Improvement	Increased production of quality hides and skins	Number of flayers trained		200	1M
		No. of assorted items purchased		200	1M

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs. M)
	Licensed and environmental compliant curing premises	hides &skins curing premises license		47	1M
Programme Name: Veterinary Extension Services					
Objective: Farmers education on control of livestock diseases and pests					
Outcome: Livestock disease prevention and reporting					
Veterinary Extension Services	Farmers visits and field days	Number of Farmers visited and trained	33,008	70,000	3M
Farmers outreach program	Veterinary clinics introduced	Number of veterinary clinics introduced		24	2M
Programme Name: Veterinary Fees and Charges					
Objective: Raise revenue for Murang'a County Government					
Outcome: Revenue Generation					
Revenue collection and surrender	Revenue collected and surrendered	Amount of revenue collected and surrendered	17,784,160	22	2M

D. Fisheries

Table 3.24: Summary of Fisheries Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
Program's Name: Aquaculture Development program					
Objective: To improve fish production and income from Fisheries livelihoods					
Outcome: Improved food and nutritional security					
Aquaculture development (Fish farming)	New ponds constructed	No of new ponds/New area (M2) on fish farming	37 Ponds constructed	175 ponds	91.35
	Fish feeds subsidy	Weight of fish feeds (Kg)		stocked 45,000kg fish feeds	12
	Fingerlings subsidy	No of fingerlings stocked	146200 fingerlings stocked	216,000 Fingerlings	6.5

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
	Cage culture	No of cages constructed and installed		2 cages (4×4×1.5) m	0.5
Departmental fish farm and Hatchery development	Operational hatchery and fish seed bulking unit	1 operational hatchery and fish bulking unit		1	25
Programme Name: Fish quality assurance, Value Addition and Market Development					
Objective: To create a market for fish and fish products					
Outcome: Improved market value for fish products and fish livelihoods					
Development of fish marketing	Improved consumption and access to specific niche markets for fish and fish products	No of fish "eat more fish" campaigns		8	2
Fish quality assurance	Improved fish (food) safety and access wider market reach	No of fish inspection done			
Programme Name: Management of capture and conservational Fisheries development program					
Objective: To effectively manage and utilize Fisheries resources					
Outcome: A sustainable fishery livelihood in the county					
Development of capture and recreational fisheries	Rehabilitation of fishing camps	8 No of fish camps rehabilitated		2 Fishing camps rehabilitated	2.2
	Restocking of dams and rivers	4 No of rivers and 15 dams stocked and training of co-management units		3 No. rivers	3.0
Programme Name: Administrative support and fish farming extension support services					
Objective: To have an effective and efficient fish farming extension service delivery system					
Outcome: Improved fish farming extension support service delivery by 80% and in conformity with service delivery charter					
Personnel Services	Train 20 technical staff	No of staff trained		4 Officers	0.8
	Staff salaries and emoluments	No of staff receiving salaries and emoluments		13 staff receive Salaries and other emoluments	

3.5.4 Sector Projects

A. Fisheries

Table 3.25: Fisheries Sector Projects for FY 2027/2028

Sub Programme	Project name and Location	Description of activities	Estimated cost (Kshs. Millions)	Source of funds	Time frame (Q1, Q2, Q3, Q4)	Performance Indicator	Targets	Status (New /ongoing)	Implementing Agency	Link to cross-cutting issues (Green economy , PWDs etc.
Programme Name: Construction and renovation of pods										
Construction of pods	County Wide	Ground work ,drainage construction,lining,fingerling stocking	6.4M	County Goverment	Q1,Q2,Q3, Q4		Construction of 5 ponds. Stocking of 8 ponds	2 ponds to be rehabilitated.	Directorate of fisheries.	

3.5.5 Proposed Grants, Benefits and Subsidies to be issued in the FY 2027/2028

Table 3.26: Proposed Grants, Benefits and Subsidies to be Issued under Fisheries in FY 2027/2028

Type of payment	Purpose	Key performance Indicator	Target	Amount (Kshs)
Inua mkulima mango and milk subsidy milk-County wide	Payment of subsidy to Mango and Milk farmers	No. of Mango farmers receiving subsidy		300M
Inua mkulima maize programme	Puchase of maize and fertilizer	No. of farmers receiving maize and fertilizer		160M

3.5.6 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.27: Linkages of Fisheries Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/Goals	County Government Contributions/Interventions
SDGs Goal 2: Zero Hunger	End hunger and ensure food security for all; increase agricultural productivity and incomes; promote sustainable food production systems.	• Maize Development: 135,000 farmers (long rains 2025) and 90,600 farmers (short rains 2026) received certified hybrid maize seed (2kg), 10kg fertilizer and fall armyworm pesticide, exceeding the target of 99,000 beneficiaries. • Mango Development: 2,966 mango farmers received quarterly e-wallet subsidy of KSh 2,400 each; 1,165 tonnes of mangoes marketed through Lower Murang'a Farmers Cooperative Society; 3,124 farmers trained on TIMPS. • Avocado Development: 14,000 quality Hass avocado seedlings distributed and 30,516 farmers trained on avocado TIMPS. • NAVCDP Support: 44,619 farmers trained on TIMPS and 60,754 farmers received E-Voucher support across avocado, mango, dairy and coffee value chains.
SDGs Goal 3: Good Health and Well-being	Improve nutrition and food quality; promote safe and effective use of agricultural inputs; strengthen community health through food security.	• Production of diverse nutritious crops (maize, mango, avocado) to improve household nutrition. • Training of 44,619 farmers on TIMPS promoting good agricultural practices and safe use of inputs. • Distribution of certified seeds, quality fertilizer and pesticides to support food safety and quality.

National/ Regional/ International Obligations	Aspirations/Goals	County Government Contributions/Interventions
SDGs Goal 8: Decent Work and Economic Growth	Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work; support agribusiness development and value addition.	• Creation of employment opportunities across agriculture value chains, including production, aggregation, processing and marketing. • Strengthening farmer cooperatives and linkages to buyers and processors. • Increased household incomes through subsidies, E-Voucher support and access to markets. • Capacity building of farmers (75,000+ trained) enhancing productivity, entrepreneurship and livelihoods.
AU Agenda 2063: The Africa We Want	Transform agriculture into a productive and competitive sector; promote value addition and market access.	• Strengthened value chains for maize, mango and avocado through input support, farmer training and cooperative marketing. • 1,165 tonnes of mangoes marketed through Lower Murang'a Farmers Cooperative Society with linkages to processors (Sunny Mango Processors and Kevian Foods Processors).
Kenya Vision 2030 / Fourth Medium Term Plan (2023–2027)	Achieve food security and nutrition; increase productivity and incomes; create a globally competitive and prosperous nation with a high quality of life.	• Delivery of Inua Mkulima programmes benefiting over 228,600 maize farmers across two seasons. • Support to 2,966 mango farmers and 14,000 avocado farmers. • Training of over 75,000 farmers (mango, avocado and NAVCDP) to enhance productivity and enterprise development.

3.6 Trade, Industrialization, Tourism and Cooperatives

3.6.1 Sector overview

The sector comprises of Trade and Investment, Industrialization, Tourism and Cooperative Development sub sectors. Its mandate is to promote domestic and export trade, coordinate MSME development, establish industrial zones, market the county as a tourist destination, and oversee the cooperative movement. Strategic priorities include constructing modern market sheds, establishing the County Aggregated Industrial Park (CAIP), developing a Tourism Master Plan to diversify products, and enhancing cooperative production and value addition

3.6.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

A. Trade and Investment

Sub Sector Vision, Mission and Goals

Vision: A vibrant and industrial business hub

Mission: To provide a conducive environment for growth in trade and industrial development

Goals:

a) Developing trade policies and legislation
b) Promote retail and wholesale markets
c) Develop County export programmes
d) Provide capacity building support to micro, small and medium enterprises
e) Provide an enabling environment for growth in trade and investment
f) Promote fair trade practices and consumer protection
g) Promote public private partnerships
h) Linking local producers with export market
i) Enhance participation in trade and investment expo
j) Adoption of technology in trade for value addition
k) Capacity building on digital trade/e-commerce

Objective:

a) To promote retail and wholesale markets;
b) To support micro, small and medium enterprises;
c) To provide an enabling environment for growth in trade, investment and industry; and
d) To promote fair trade practices and consumer protection.

Sub Sector Priorities and Strategies

Table 3.28: Summary of Sector Priorities and Strategies

Priorities	Strategies
Construction of markets and provision of basic amenities in markets	a) Construction and renovation of markets sheds and collection centers. b) Construction of sanitation blocks, c) Availability of piped clean and safe water. d) Provision of lighting structures for security and extended hours. e) Creation of access for PWD's within the market. Such as ramps.
Construction and upgrading of road networks to markets	a) Upgrade all feeder roads leading to markets b) Grading of all roads leading to the market areas c) Constructed road network within the County.
Facilitate affordable and accessible credit facilities to traders.	a) Negotiation with financial institution for provision of cheap loans.

Priorities	Strategies
	b) Creation of networks to Youth, Women and PWD to government/NGO funding. c) Creation of the Murang’a County Economic Stimulus fund
Promotion of products and market linkages (both local and international)	a) Identify products for possible branding and promotion b) Establish market linkages for various commodities c) Promote and capacity build e-marketing including e-portal and video promotion d) Institute interventions for tea/coffee/avocado and other crops e) Dairy development and promotion f) Identify opportunities for participation in Trade and investment expos g) Enhance Inter- County trade h) Promote access to product standardization at KEBS i) Promotion of value chains j) Spur Mt. Kenya and Aberdares Region Economic Bloc k) Export development and promotion
Empowerment of traders to achieve business efficiency	a) Training of traders on business finance, sales and management b) Encourage traders to form producer business groups for self-support c) Create awareness on available targeted opportunities for youth and women d) Collaboration with the CAK for new rules and implementation to ensure level playing ground e) Introduce digitized trade licensing system f) Providing accessible and affordable loans for PWDs in business, agriculture and cooperatives sectors g) Offering incentives for PWDs in this sector through. h) Lowering the taxes for PWDs or exempting them altogether; and/or i) Reducing the requirements of setting up businesses for PWDs. j) Facilitate the dissemination of information on AGPO by making it easily available for PWDs through Sub-County offices k) Provide accessibility to county markets by organizing stalls, tiling and or use of Cabro blocks along the market walkways.
Establish trends on trade activities in the County	a) Sub-county market research, b) Establishment of data hubs for investors c) Creation of data driven analysis for County advantages. d) Create a feedback database to link traders with the County. e) Development of county competitiveness index i.e., talent, infrastructure, cost of setting up a plant.

Priorities	Strategies
	f) Digitization of the data system
Attract investors to Murang'a County	a) Investors conferences b) Encourage growth of cottage industries c) Implementation of the local content policy d) Provision of incentives to existing and new investors. e) Creation of Murang'a business round table f) Promotion of renewable energy sources g) Private- Public partnerships and business forums
Access to quality, affordable and safe products	a) Verification and calibration of weighing equipment. b) Establishment of weights and measures laboratory in the county. c) Carrying out routine inspection on all retail and wholesale premises. d) Implementing the Labelling of goods Act by ensuring the goods labelled are clearly marked with name, address, net weight, and the expiry date.
Consumer awareness and sensitization	a) Eliminate 'odd size' as a means of price cutting in order to eliminate unfair commercial advantage. b) Eliminate deceptive packages from all retail and wholesale premises.
Creation of innovation centres in the County	a) Promote skills and innovation development b) Promote accelerated value chain development c) Promote food and nutrition security d) Promote climate resilience

B. Industrialization

Sub Sector Vision, Mission and Goals

Goals :

a) To establish of cottage industries,

b) To establish and operationalize county innovation incubation centres

c) To establish Industrial parks such as the County Aggregated Industrial Park (CAIP)

Objectives:

a) Promotion of development of small and medium scale enterprises through incubation and capacity building,

b) Promotion of industrial development, innovation, growth, knowledge and technology transfer in industries,

c) Promotion training and capacity development for industrial growth

d) Mobilization of resources for industrial growth.

Sub Sector Priorities and Strategies

Table 3.29: Summary of Sector Priorities and Strategies

Priorities	Strategies
Promote effective industrialization and investor mobilization	a) Construction of a Wholesale Hub b) Construction of a regional retail market c) Creation of Special economic zones d) Establishment of industrial parks. e) Creation of Murang'a County Innovation Hub f) Aggregation of farm produce

C. Tourism Directorate

Sub Sector Vision, Mission and Goals

Vision: A tourist destination of choice

Mission: To promote unique tourism experience

Sector Goal(s):

a) To develop a Tourism Master Plan

b) To develop and promote Tourism enterprises

c) To steward a conducive environment through a legislative framework

d) To encourage investment of hospitality related enterprises

e) To diversify development of tourism products

f) To encourage domestic tourism in the County to bolster the county revenue stream.

Strategic Objectives:

a) Coordinate tourism product development, improvement and diversification;

b) Collaborate with relevant stakeholders in the tourism sector to market Murang`a County as the preferred tourist destination; and

c) Promote and capacity build the tourism sector on tourism products and destinations.

Sub Sector Priorities and Strategies

Table 3.30: Summary of Sector Priorities and Strategies

Sector Priorities	Strategies
Tourism Development Master Plan	Tourism Product development and Diversification (e.g., Adventure tourism, Agri- tourism, Sports tourism, Cultural and Historical Tourism)
Tourism marketing and promotion	• Aberdares ecosystem, cultural sites, Accommodation facilities. • Niche product development to include motor vehicle racing at Ndakaini, ecotourism, water sports, homestays, cultural festivals; agro-tourism, M.I.C.E, county film and art festivals

Sector Priorities	Strategies
	• Tourism infrastructure development to include recreation / amusement parks, beautification of towns
Mapping of tourism sites	• The Aberdare tourism circuit • Cultural and historical sites • Areas with potential for agro-tourism, homestays and sport tourism
Infrastructure support	Areas leading and that have potential in tourism development: Route digitization, mapping and signage installation. Gravelling of key roads to Mukurwe wa Nyagathanga, rapids camp, towards the Aberdares two entry points Gatare in Kigumo and Wanjerere in Kangema Sub-counties and Kiambicho forests

D. Cooperative Development

Sub Sector Vision, Mission and Goals

Vision: Vibrant, professionally managed cooperative movement

Mission: To nurture a vibrant, ICT-compliant and professionally run cooperative societies

Goal:

To create and promote an enabling environment for competitive and professionally managed cooperative societies

Objectives:

a) Build capacity within the co-operative sector;

b) Develop mechanisms and policies to ensure global competitiveness of the co-operative sector; and

c) Develop and implement a co-operative marketing strategy.

Sub Sector Priorities and Strategies

Table 3.31: Summary of Sector Priorities and Strategies

Sector Priorities	Strategies
1. Cooperative Development	
Enhance Cooperative capacity, education, training and research	• Integrate cooperative development of uniform curriculum into the County learning institutions such as polytechnics • Train/sensitize cooperative management, staff as well as cooperative members
Promote cooperative production, value addition and marketing	• Facilitate Cooperative societies to engage in production, value addition and marketing of their products/services • Streamline market linkages in value chain • Facilitate establishment of bulk storage facilities • Facilitate creation of credit schemes • Develop framework to promote contract farming

Sector Priorities	Strategies
	• Creating enabling environment for PPPs and BPOs with established manufacturers in order to eject new capital and enable technology transfer • Introduce and strengthen cooperatives including for farm produce such as avocadoes and macadamia, mangoes, oranges and new oil crops such as soya beans, canola, sunflower and cotton
Align legal and regulatory framework to the Constitution of Kenya 2010 and address the dynamic environment of Cooperative movement in the County	• Establish and support sectoral forums to discuss and resolve issues in the cooperative sub-sector • Provide framework for the co-operative sub sector service platform • Establish institutional framework for facilitating co-operative self-regulation through its structures
Promote platform for the advancement of ICT and Innovation in cooperative movement	• Facilitate development of shared e-platform for cooperative movement • Capacity build cooperatives to embrace modern technology, ICT and use of shared platforms
Create and promote conducive environment for competitive and professionally managed cooperative societies	• Facilitate and promote registration of cooperatives • Develop regulations that guide the graduated levels of growth and development such as vetting and tenure for cooperative leadership • Promote alternative dispute resolution mechanism
Mainstream cross-cutting issues including gender, youth and women, climate and HIV AIDS in cooperative movement	• Support development of environment conservation policies for cooperatives • Promote gender responsiveness in the cooperative movement • Facilitate forums for sensitization on HIV/AIDS, climate change and substance and drug abuse
Promote cooperation, collaboration and linkages among cooperative movements and stakeholders through networks at all levels	• Facilitate collaboration and linkages with cooperatives and stakeholders for the benefit of the movement • Establish Cooperative Development Fund • Promote establishment of a revolving fund kitty • Promote establishment of intra and inter-County platforms for collaboration • Introduce cooperative societies for avocadoes, macadamia, soya beans and sunflower

E. Cooperative Audit

Sub Sector Vision, Mission and Goals

Vision: Efficient agency providing effective auditing services to Cooperative Societies

Mission: To provide efficient and effective accounting and auditing services to cooperative societies

Goal:

To implement policy and operational guidelines to mainstream good governance in management of cooperative movements

Objectives :

a) Regulate and monitor compliance with provisions of relevant policies and legislation.

b) Register societies audited accounts and maintain audit data; and

c) Conduct continuous audits and audit investigations.

Sub Sector Priorities and Strategies

Table 3.32: Summary of Sector Priorities and Strategies

Sector Priorities	Strategies
Implement policy and operational guidelines on cooperative audit services	• Develop and review Cooperative Audit Policy and Operational Guidelines • Develop social, environmental and value for money audit guidelines • Provision of tax consultancy and advocacy on behalf of cooperative societies • Provision of audit extension services to the societies • Train/sensitize cooperative management and staff on accounting and audit best practices
Promote good governance in cooperative societies	• Provide cooperative financial and investment advisory services • Preparation and review of accounts reporting/presentation formats • Promote audit services and enforce audit requirements and standards • Ensuring correctness of disclosures in accounts and adherence to statutory requirements, international accounting and auditing standards
Ensure effective and efficient service delivery	• Establish and support sectoral forums to discuss emerging issues in accounting and audit • Interpretation of accounts and timely advice on financial matters • Registration of societies audited accounts • Conduct research, prepare and disseminate technical/professional updates on cooperative accounting and audit
Regulate and monitor compliance with provisions of cooperative societies Act and subsidiary legislation	• Facilitate development of shared e-platform for cooperative movement • Capacity build cooperatives to embrace modern technology, ICT and use of shared platforms • Carry out inquiries on financial affairs and management of cooperative societies

3.6.3 Sector Programmes

A. Trade and Investment

Table 3.33: Summary of Trade and Investment Programmes for fy 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
Programme Name 1: Administration, planning and Support services					
Objective: To improve business environment and promote attractive investment climate					
Outcome: To create a conducive environment for growth in trade, investments and industry					
Administration Services	Furniture and internet services.	No. of Furnished and equipped work spaces	0	4	4.8M
		High speed stable internet services	0	1	1M
	Procurement of a vehicle	Purchase of 3 vehicles	0	3	5M
Programme Name 2: Trade, Industry and Investment Promotion					
Objective: To improve business environment and promote attractive investment climate					
Outcome: To create a conducive environment for growth in trade, investments and industry					
Construction of markets and provision of basic amenities in markets	Constructed/Renovated markets sheds and collection centres.	No. of markets	5	6	20M
	Sanitation blocks	No. of markets with amenities	1	5	20M
	Piped clean and safe water in markets	No. of markets with clean water	0	7	20M
	Lighting structures for security and extended market hours.	No of markets with adequate lighting	0	7	20M
	Access for PWD's within the market.	No of markets with PWD's accessibility	0	7	20M
Market Access	Constructed road networks to markets	Number of Constructed and graded roads within the County	3	14	19.6M
Promotion of products and market linkages both local and international	Branded homegrown products	No of products identified as homegrown	6	4	23.2M
	Market linkages for various commodities	Number of linkages established for various commodities	3	6	15M

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
	e-marketing including e-portal and video promotion	Number of products visible online	1	20	5.4M
	Linkages of value chain	Number of linkages established milk value chains	1	4	6M
	Trade exhibitions	Number of trade exhibitions attended	1	8	8M
	Inter- county trade promotion, Promotion of value chains.	Number of value chain products promoted. Number of collaborative products shared.		4	7M
	Access to product standardization at KEBS	Number of products certified	0	10	6M
	Empowerment of traders to achieve business efficiency	No of trainings held	2	8	12M
	Producer business groups	Number of PBG created.	17	500	5M
Establish trends on trade activities in the County	Sub-county market research. Creation of data driven analysis for County advantages.	Data collected and analyzed per sub-County	0	7	4M
	Special economic zones and industrial parks.	Special economic zones and industrial parks.	-	1	
	Murang'a County Innovation Hub	Murang'a County Innovation Hub			
	Aggregation of farm produce	Regional retail market		1	
	Negotiation with financial institutions for provision of cheap loans.	Number of credit facilities partnering with County		2	
	Creation of networks to Youth, Women and PWD to government/NGO funding.	Number of networks created		4	
Facilitate affordable and accessible credit facilities to traders.	Government supported Sacco	Operationalization of SACCO	1	1	8M

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
Attract investors to Murang'a County.	Investors conferences	Number of conferences annually	1	1	9M
	Encourage growth of cottage industries	Number of cottage industries set up		8	6M
	Creation of Murang'a business round table	Operationalization of the Business Round Table	1	1	
	Promotion of renewable energy sources	Set up of renewable energy sources	0	2	3M
	Private- Public partnerships and business forums	Operationalization of business forums	0	3	2M
Access to quality, affordable and safe products	Carrying out routine inspection on all retail and wholesale premises.	Number of machines inspected	1600	1000	1M
	Establishment of weights and measures laboratory in the county.	Operationalization of Lab	0	1	3M

B. Cooperatives

Table 3.34: Summary of Cooperative Programmes for fy 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
Programme Name 1: Cooperative Development					
Objective: To promote Development of vibrant Cooperatives					
Outcome: Improved confidence in Cooperative Societies					
Cooperative societies development and promotion	Vibrant cooperative societies in the county	Increase in number of vibrant cooperative societies	1728	39	975,000 kshs
Cooperatives oversight and compliance	Improved cooperative governance	Increased number of compliant cooperative societies	1827	20 by-laws 33 inspections 179 elections 159 audits	7,500,000 kshs
Cooperative policy, research and advisory	Improved efficiency in the cooperative movement operation	Murang'a County Cooperatives Act, milk and Mango policies	0	128 policies 5 databanks	1,350,000
Programme Name 2: Cooperative Audit					
Objective: Enhance governance and accounting services in cooperative societies					
Outcome: Vibrant, professionally managed cooperative societies					
Cooperative societies Audit Extension Services	Organized sensitization workshops	No. of Sensitization workshops/for a			
	Audit extension services conducted	No. of audit extension services conducted			
		No. of Inspections for co-operative societies			
	Tax consultancy extension services	No. of tax consultancy services			

C. Industrialization

Table 3.35: Industrialization Programmes Summary for fy 2027/2028

Programme Name Establishment of county industrial park					
Objective: Aggregation of all good and value addition					
Outcome: Avoid post-harvest losses					
Sub Programme	**Key Outputs**	**Key Performance indicators**	**Baseline (Current Status)**	**Planned Targets**	**Resource Requirement (Ksh)**
CAIP	industrial park	0ne industrial park	8%	100%	500m
Special economic zone	industrial park	One special economic zone	PDP developed	fully functioning industrial park	400m

D. Tourism

Table 3.36: Tourism Programmes Summary for fy 2027/2028

Programme Name Tourism and Marketing					
Objective: To make Murang'a an alternative tourist destination in the country.					
Outcome: To increase tourism consumption, social image of the county for social economic impact to the residents					
Sub Programme	**Key Outputs**	**Key Performance indicators**	**Baseline (Current Status)**	**Planned Targets**	**Resource Requirement (Ksh)**
Tourism marketing and promotion	SWOT analysis, rebranding, and product positioning	increased visibility and visitors number	No clear data	30,000 visitors	25M

Tourism products development and digitization	Identify, develop and realign them into a tourism circuit,	No of Products developed and digitized	5 products developed and digitized	10 products	13M
Tourism infrastructure Support	Construction of roads, gravelling and grading	Increased investment in hotels	2 Roads	10	25M

3.6.4 Sector Projects

A. Industrialization

Table 3.37: Summary of Sector Project for fy 2027/2028

Sub Programme	Project name and Location(Ward/ Sub county/county-wide	Description of activities	Estimated cost (Kshs. Millions)	Source of funds	Time frame (Q1, Q2, Q3, Q4)	Performance Indicator	Targets	Status(New /ongoing)	Implementing Agency	Link to cross-cutting issues (Green economy , PWDs etc.
Programme Name: Establishment of county industrial park										
Industrial park	Makenji	Construction of indusrial park	500M	County and National gvt	Q1, Q2, Q3, Q4	Construction and operationalization of industrial park	100%	8% Complete	County Government	Solarization, recycling
Special Economic zone	Mugumoini	Construction of Special Economic zone	400M	County, National gvt and partners	Q1, Q2, Q3, Q 4	Construction and operationalization of a special Economic zone	Fully functioning Industrial park	PDP developed	County Government	solarization,recycling

B. Cooperatives

Table 3.38: Summary of Sector Project for fy 2027/2028

Sub Programme	Project name and Location(Ward/Sub county/county-wide	Description of activities	Estimated cost (Kshs. Millions)	Source of funds	Time frame (Q1, Q2, Q3, Q4)	Performance Indicator	Targets	Status(New /ongoing)	Implementing Agency	Link to cross-cutting issues (Green economy , PWDs etc.
Programme Name: Establishment of county industrial park										
Markets	County Wide	Market construction and renovation	20 million	MCG	Q1, Q2, Q3, Q4	Construction of Markets	8	New	Trade and Investment	Solar-powered lighting and water pumps
Investment	County Wide	Construction of perimeter wall for SEZ	50M	MCG / PPP	Q1, Q2, Q3, Q4	Construction of Markets	1	New	Trade and Investment	Solar power perimeter security

3.7 Roads, Housing and Infrastructure

3.7.1 Sector overview

The core mandate of the sector is to design and maintain county buildings, manage road construction and maintenance, develop transport policies, and oversee public housing schemes. Key priorities involve upgrading town and rural roads to bitumen standards through the Smart City program, installing solar street lighting and floodlighting for safety, and implementing affordable housing programs in collaboration with the national government.

3.7.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision: An integrated and sustainable infrastructure supported by modern technology

Mission: To provide efficient, affordable and reliable infrastructure

Goal: The overall goal of the department is to manage and maintain state of the art infrastructure

Sector Priorities and Strategies

Table 3.39: Roads, Housing and Infrastructure Sector Priorities and Strategies

Sector Priorities	Strategies
Improve road network	a. Upgrading rural & town roads b. Rehabilitation of existing roads c. Opening of new access roads d. Resurvey and upgrade feeder roads
Connectivity	a. Constructing of foot bridges, box culverts & bridges b. Rehabilitation of bridges, footbridges and box culverts c. improvement of transport infrastructure to ensure access to residential zones
Security	Installation of solar street lighting, floodlighting and maintenance of existing ones
Major town aesthetics and cleanliness	Bituminous surfacing and cabros installation to major town, roads and parking
Development of transportation policy	Formulation of a county transportation policy
Improvement of public transport	a. Construction of modern bus parks in all designated municipalities, towns and markets Development of Non-Motorized Transport infrastructure
Promotion of air transport	Construction of an airstrip at Kwa Ndege area at Kambirwa

Sector Priorities	Strategies
Improvement of existing institutional houses	Refurbishment of government housing scheme at Murang'a and Kandara
Development of affordable housing	a. Introduce use of ABT and support Housing construction b. Development of incentives and subsidies to attract private sector investment in housing c. Enhance collaboration with the national government d. Establishment of affordable housing scheme e.g., tenant purchase and PPPs
Urban renewal and redevelopment program	a. Strengthen management of government houses/buildings b. Condemn and phase out old buildings/structures c. Repossession of government houses d. Develop asset register for county houses
Construction of county government housing and support infrastructure	a. Preparation of plans for the County Headquarters b. Construction of the smart county headquarters c. Construction of official residences for the governor, deputy governor and assembly speaker
Promote use of clean energy	a. Review and document use of renewable energy b. Develop and promote use of biogas, solar, energy saving jikos and mini hydro energy

3.7.3 Sector Programmes

Table 3.40: Summary of Roads, Housing and Infrastructure Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh. M)
Programme 1: Community Based Projects					
Objective: To upgrade Community Service Infrastructure					
Outcome: Improved Mobility, accessibility and E.C.D.E Infrastructure					
E.C.D.E Classroom renovation & Construction	Classroom constructed/Renovated	No. of Classrooms done.	613	30	36
Roads Maintenance	KMs of road improved	KMs of road Improved.	6,255	245	490
Dispensary Construction & Renovation	Dispensary constructed/Renovated.	No. of dispensaries constructed/Renovated.	153	6	15
Footbridges/ Drifts	footbridges / Drifts constructed	No. of footbridges constructed.	388	70	56
Market Improvement	Markets improved	No. of markets improved.	148	10	35
Sub Total					632
Programme 2: Urban Development					
Objective: To provide mobility, cleanliness, a safe and convenient business environment and to improve the aesthetics of our major towns and increase revenue					
Outcome: Improved Mobility, increased revenue and aesthetic beauty of major towns.					
Cabros	Improve accessibility & aesthetics of our major towns	Square metres installed	100,000 sqms	35,000 sqms	140
Programme 3: Energy Distribution.					
Objective: Ensure all shopping centres, Markets and major towns are lit.					
Outcome: Increased safety & prolonged business hours.					
Street lighting Installation/ maintenance	Improved security & increased business hours	Km done.	27.5	3	15
Flood lighting installation/ Maintenance	Improved security & increased business hours	No. of poles installed/ maintained	504	175	50
Energy planning	Clean energy framework & plans Developed	No. of clean energy plans developed	0	1	5

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh. M)
Sub Total					70
Programme 4: Housing					
Objective: To upgrade and construct affordable Housing.					
Outcome: Improve Housing Conditions.					
Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh)
Renovation & construction of public offices	Improved working Environment	No. of offices constructed/ renovated	3	1	10
Grand total					852

3.7.4 Sector Projects

Table 3.41: Roads, Housing and Infrastructure Sector Projects for FY 2027/2028

Sub Programme	Project name and Location(Ward/Sub county/county-wide	Description of activities	Estimated cost (Kshs. Millions)	Source of funds	Time frame (Q1, Q2, Q3, Q4)	Performance Indicator	Targets	Status(New /ongoing)	Implementing Agency	Link to cross-cutting issues
Programme : Community-Based Projects										
E.C.D.E Classroom renovation & Construction	Construction of ECDE across the county	Substructure & Superstructure works & finishes	36	MCG	By June 2028	No. of ECDE classrooms constructed/ Renovated	30	ongoing	Roads Department	Inclusive education
Roads Maintenance	Road maintenance across the county	Opening and maintenance of access roads	490	MCG	By June 2028	Kms of access roads maintained	245	ongoing	Roads Department	Road safety, Accessibility and Sustainability
Dispensary Construction & Renovation	Construction/ renovation of dispensaries across the county	Construction and renovation of dispensaries	15	MCG	By June 2028	No. of dispensaries constructed/ renovated	6	ongoing	Roads Department	Health Equity and Inclusivity
Footbridges/ Drifts	Construction of footbridge and drifts across the county	Construction of footbridge and drifts	56	MCG	By June 2028	No. of footbridge and drifts constructed	70	ongoing	Roads Department	Disaster Risk Reduction and Accessibility

3.7.5 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.42: Linkages of Roads, Housing and Infrastructure Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County government Contributions/ Interventions
SDGs	GOAL 3: Good Health and Well-being	Construct and renovate 6 dispensaries which will lead to improved access to better health care
	GOAL 4: Quality Education	Construct of 30 ECDE classrooms leading to improved learning environment
	GOAL 6: Clean Water and Sanitation	Connection of piped water ensuring access to clean and safe water
	GOAL 7: Affordable and Clean Energy	Rehabilitate of 3 kms of solar powered streetlight
	GOAL 9: Industry, Innovation and Infrastructure	245 kms of road infrastructure development
	GOAL 11: Sustainable Cities and Communities	Under Smart city programme the County plan to supply and install 35,000 square metres of cabros in market centres and upgrade 10 markets
	GOAL 13: Climate Action	Use of solar powered streetlights ensuring use of clean energy
Vision 2030	Social Pillar	Construct of 30 ECDE classrooms leading to improved learning environment
		Construct and renovate 6 dispensaries which will lead to improved access to better health care
		Under Smart city programme the County plan to supply and install 35,000 square metres of cabros in market centres and upgrade 10 markets

3.8 Health and Sanitation

3.8.1 Sector overview

The Department of Health is mandated to provide accessible, equitable, quality, and affordable healthcare services to the residents of Murang’a county. Its core functions include the provision of preventive, promotive, curative, rehabilitative, and palliative health services. The Department is responsible for the management of county health facilities and pharmacies, coordination of county referral health services, implementation of disease prevention and health promotion programmes, health education and behavior change initiatives, environmental health and sanitation, health inspection and public health services, as well as regulation and oversight of primary healthcare services.

3.8.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision: A healthy, productive, and nationally competitive county.

Mission: To provide quality healthcare services that are accessible, equitable, and sustainable to the population of Murang'a County and beyond.

Sector Goal: Better health in a responsive manner.

Sector Objectives:

The following strategic objectives aim to realize the Murang’a County Health Sector Vision:

a) Promote Universal Health Care (UHC).

b) Support optimal health and survival of pregnant mothers and babies.

c) Strengthen advocacy for social health insurance coverage.

d) Strengthen the integrated surveillance and health services automation systems.

e) Adopt and implement nutrition interventions affecting pregnant mothers, school children, and the vulnerable. f) Strengthen community nursing for improved health services.

g) Strengthen collaboration with private and other sectors that impact health.

Sector Strategic Priorities:

a) Eliminate communicable conditions.

b) Halt and reverse the rising burden of non-communicable conditions.

c) Reduce the burden of violence and injuries.

d) Provide essential healthcare services that are affordable, equitable, accessible, and responsive to client needs.

e) Minimize exposure to health risk factors.

f) Strengthen collaboration with private and other sectors that impact health.

3.8.3 Sector Programmes

Table 3.43: Summary of Health and Sanitation Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Programme Name: Administration, Planning and Support services					
Objective: To improve efficiency and effectiveness in health care services					
Outcome: Quality Health Service delivery					
General Administration, Planning, and Support Services	Staff salaries and remunerations paid	Number of staff remunerated	Ongoing	Timely salary payment to all health personnel	3,100
	Goods and services procurement; uninterrupted utility supply	Percentage of planned equipment/services procured; percentage downtime of utility supply	Ongoing	100% of planned goods and services procured. 0% downtime in utility supply	70
Health sector planning, budgeting, monitoring and evaluation	Annual work plans, budgets and performance reports prepared	Number of planning, budgeting, M&E and review reports	Ongoing	4 quarterly review reports 1 sector annual planning 1 mid term performance review 1 annual performance review report	3
	Monthly management and coordination meetings	Number of management meetings minutes/reports	Ongoing	12 monthly management meeting minutes/reports	2
Capacity development for Health workers	Adequately staffed and skilled health workforce	Number of technical/contract staff recruited	1611	1800	-
	Health workers trained on priority health interventions	Skill audit report and training plan. Number of HCWs trained, by cadre and intervention	Training ongoing	1 Skill audit report and training plan.	50

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
				500 HCWs trained as per training plan.	
Enhancing supplies of Pharmaceuticals and Non-Pharmaceuticals	Public health facilities adequately supplied with pharmaceuticals	Health sector Annual Pharmaceutical order. Proportion of public health facilities adequately supplied	167 health facilities plus mobile dialysis truck.	1 Health sector Annual Pharmaceutical order. 100% of public health facilities are adequately supplied.	500
	Public health facilities adequately supplied with non-pharmaceuticals	Health sector Annual non-Pharmaceutical order. Proportion of public health facilities adequately supplied	167 health facilities including the mobile dialysis truck.	1 Health sector Annual non- Pharmaceutical order. 100% of public health facilities are adequately supplied.	200
Procurement and maintenance of medical and other equipment	Essential Medical, and other equipment procured	List of Essential Medical, and other equipment Proportion of facilities fully equipped with essential medical and other equipment	Ongoing	1 List of Essential Medical, and other equipment Proportion of facilities fully equipped with essential medical and other equipment	80
	Medical and other equipment maintained as per established SOPS	Maintenance SOPs and Logs for all medical equipments Proportion of medical and other equipment items with complete maintenance logs.	Ongoing	Annual Maintenance SOPs and Logs for all medical equipments; Percentage of medical and other equipment items with complete maintenance logs.	20
Transport (Ambulance and Utility Vehicles)	Ambulance and utility vehicles available and functional	Number of ambulances procured; proportion of vehicles functional	10 ambulances	2 ambulances procured; 12 ambulances fully operationalised;	20

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
			Utility vehicles	2 utility vehicles procured; All utility vehicles fully operational	5
Sub-Total: Administration, Planning and Support services					**4,045**
Programme Name: Health Facilities Infrastructure development					
Objective: To improve efficiency and effectiveness in health care services					
Outcome: Quality Health Service delivery					
Health Infrastructure development	Ultra-modern central County health products store	Percentage completion / operational status report.	-	Complete pharmacy warehouse.	10
	New Health facility constructed	Number of new facilities constructed	Ongoing	100% completion of 10 facilities constructed	1,700
	Access to quality health services expanded through facility upgrading	Number of facilities expanded/upgraded and renovated	Ongoing	15 facilities upgraded/ expanded	200
Physical infrastructure maintenance	Health facility buildings maintained in good condition	Annual facility buildings status report; Proportion of facilities with well maintained buildings.	Ongoing	1 Annual facility buildings status report; 100% of facilities with well maintained buildings..	70
	Adequate Oxygen cylinders with flow meters	Proportion of priority facilities with oxygen cylinders with flow meters	Ongoing	100% of Priority facilities supplied with oxygen cylinders and flow meters	15
Waste Management Systems in Major Health Facilities	Major facilities have modern incinerators installed and waste segregation bays constructed	Number of main health facilities with modern incinerators	1	5	15

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Health Fund	Health care coverage extended to poor and vulnerable households	Number of households covered with SHIF; Number of new registration unders SHIF.	445,233 (42% of total population)	633,925 (60% of total population); and 188,692 new registrations	18.869
Sub-Total: Health Facilities Infrastructure development					**2,028.869**
Programme Name: Curative and Rehabilitative Health services					
Objective: Provide accessible essential health services					
Outcome: Reduced morbidity and mortality					
Primary Health Facility Services	HCWs trained and implementing BMNOC/EMOC	Number of HCWs trained	150	500 (20per subcounty, per quarter)	30
	HCW trained and implementing comprehensive newborn care	Number of HCW trained on CNC	65	360 (10 per subcounty, per quarter	21
	Health care workers trained on New IMNCI guidlines(Intergrated management of newborn and childhood illnesses	Number of HCW trained on IMNCI	40	200	9
	Laboratories equipped with safety hoods	Proportion of laboratories equipped with functional safety hoods	9	All priority laboratories equipped	30
	Capacity building on TB microscopy conducted	Number of HCWs trained on TB microscopy training	0	35	0.07
	Capacity building on malaria microscopy conducted	Number of HCWs trained on malaria microscopy	0	35	0.07
	Capacity building on laboratory commodity management conducted	Number of HCWs trained on laboratory commodity management	0	35	0.07
	Quarterly supportive supervision on laboratory commodity management conducted	Number of supportive supervision exercises conducted	0	4	0.1
	Quarterly EQA for TB, HIV and malaria conducted	Number of EQA rounds conducted	0	4	0.1

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Hospital Level Services	General outpatient services provided	Number of outpatient clients attended	1,787,513	1,700,000	-
	Mental health hospital/service established and functional	Number of mental health facilities	-	8	5
	Dental services offered in equipped and staffed dental clinics	Number of hospitals and facilities offering dental services	7	15	8
Inpatient	Inpatient services provided	Number of inpatient admissions	47,659	45,277	-
	Oxygen cylinders with flow meters procured	Proportion of Priority inpatient/theatre facilities supplied with oxygen cylinders	-	100% of Priority inpatient/theatre facilities supplied	-
	HCWs trained on emergency care, and Infection Prevention and Control	Number of HCWs trained on on emergency care, and Infection Prevention and Control	- 48 HCWs trained on IPC	100 HCWs trained on emergency care; 100 HCWs trained on IPC	1.75
Rehabilitative services	Rehabilitative department well equipped	Rehabilitative department in every subcounty	7 subcounties	To open rehabilitative departments at Kenneth Matiba Hospital, Nyakianga health centre and Ithanga	150
Sub-Total: Curative and Rehabilitative Health services					**255.16**
Programme Name: Preventive and Promote Health services					
Objective: To Increase Awareness and prevention of Diseases					
Outcome: Reduced Burden of Disease					
Eliminate communicable conditions	New HIV infections reduced	Number of new HIV infections reported annually	947	900	60
	Mother-to-child transmission of HIV reduced	Annual MTCT rate	9%	<5%	65

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
	AIDS-related mortality reduced	Number of AIDS-related deaths			60
	Viral hepatitis burden reduced	Number of viral hepatitis cases reported	19	10	20
	Sexually transmitted infections reduced	Number of STI cases reported annually	4468	4245	42
	Tuberculosis cases reduced	Number of Tuberculosis cases reported	2437	2363	-
	Increased Tuberculosis treatment success rate	Proportion of Patients Successfully treated	89%	90%	-
	Tuberculosis mortality reduced	Proportion of TB patients who died before completion of treatment	9%	<5%	-
	People screened for Tuberculosis and other chronic respiratory conditions in hotspot areas	Number of people screened for TB and other chronic respiratory conditions in hotspot areas	3	10	0.7
School Health Interventions	School children dewormed	Percentage of eligible school-going children dewormed	3%	50%	52
Health promotion services	Awareness on common communicable diseases increased Number of people seeking medical screening services increased.	% of facilities giving health promotion messages. Number of baraza, world health days held, radio talk shows held on common communicable conditions. Number of socio mobilization activities held.	-	-	10

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
		Number of IEC materials developed and disseminated			
Disease Surveillance and response	Public health threats(eg anthrax) response activities coordinated	percentage of ph outbreaks and events responded effectively and documented.	60%	80%	0.6
Control of Non-Communicable Diseases	High-risk groups routinely screened for diabetes and hypertension	Number of people screened for diabetes/hypertension	6053	10,000	30
	HCWs trained on NCD prevention, screening and management	Number of HCWs trained			17
	Capacity building of HCWs on Diagnosis and Management of Chronic respiratory conditions	Number of HCWs trained	155	400	
Immunization Services	Fully immunized children	Percentage of fully immunized children	75%	85%	48
	Children receiving three doses of Penta3	Percentage of children receiving Penta3	71%	85%	27
Prevention,response and treatment outcomes of a GBV survivor.	GBV rescue centres established and supported	Established functional Gbv Rescue Centre	0	1	20
	Prevention strengthened through multi-sectoral collaboration	Have Operationalized 1 County Gbv TWG and (Subcounty Gbv TWG.			10
	Community awareness and reporting mechanisms enhanced	Sensitize CHAs and CHPs on Gbv,	500	2000	5
	Psychosocial support services provided	Follow up all GBV survivors			2

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
	GBV response improved by improving capacity of HCWs in Clinical and Forensic management of GBV survivors	Trained HCWs on GBV Clinical and Forensic Management			10
Reproductive Health	Women of reproductive age receiving family planning commodities/services	Family planning coverage/uptake	28%	50%	100
Community Health Services	CHPs/CHVs providing health services	Number of CHPs/CHVs recruited, trained, and retained in the template.	1,969	1,969	72
Community Outreach Services	Community outreach services conducted	Number of outreaches held	3,392	3,500	20
Public Health Services	Public Health legal/regulatory frameworks enforced.	Percentage of legal/regulatory frameworks enforced.	10%	40%	5.5
	Disease surveillance and outbreak response strengthened		70%	90%	11
	Infection prevention and control promoted		50%	80%	5.5
	Water and food quality control promoted	Percentage of sampled food industries and outputs meeting the required safety and standards.	55%	78%	5.5
	Vector and vermin control enhanced	Percentage of targeted areas covered by vector and vermin control interventions	40%	80%	10
	Community sanitation promoted	Percentage of targeted communities meeting minimum sanitation standards	50%	84%	6.6
Sub-Total: Preventive and Promote Health services					**715.4**

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Program me Name: Nutrition and Dietetics					
Objective: Effective and efficient Nutrition and dietetics service delivery.					
Outcome: A county free of all forms of malnutrition.					
Clinical Nutrition Services	Clinical nutrition services strengthened	Number of health facilities providing comprehensive clinical nutrition services	1	5	12
	Health workers equipped with clinical nutrition skills	Number of health workers trained on clinical nutrition	7	40	4
	Essential nutrition commodities and equipment available	Number of health facilities without stock-outs of essential nutrition commodities	0	6	20
	Prevention, control and management of Micronutrient Deficiencies	Coverage rates of IFAS among pregnant women, VAS among children 6–59 months, and deworming among children 1–5 years	Ifas - 80% VAS- 89% DW- 58%	90%	1.7
Maternal, Infant and Young Child Nutrition (MIYCN)	MIYCN services strengthened	Number of health facilities providing comprehensive MIYCN services	20	50	6
	Community and facility-based MIYCN interventions implemented	Number of health facilities implementing BFHI and community units implementing BFCI	8	15	0.5
Nutrition Support for Vulnerable Groups	Nutrition services for vulnerable groups strengthened	Proportion of vulnerable individuals receiving nutrition assessment, counselling and support	20%	50%	1
	Capacity for nutrition support enhanced	Number of health workers trained on nutrition assessment, counselling and support for vulnerable groups	70	190	0.5

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Nutrition Monitoring	Nutrition surveillance and reporting strengthened	Percentage of health facilities submitting complete and timely nutrition reports	80%	100%	-
	Nutrition data used for decision-making	Number of nutrition review meetings and surveillance reports produced	4	4	0.5
Improved nutritional well-being of older children, adolescents, adults and older persons	Healthy lifestyle knowledge and skills strengthened	Number of sensitization meetings on healthy diets, physical activity and healthy school meals	25	27	2
Prevention, control and management of micronutrient deficiencies	HCW capacity to deliver micronutrient interventions strengthened	Number of capacity-building sessions conducted	6	10	0.5
	Micronutrient supplementation guidelines disseminated	Number of multiple micronutrient supplementation guidelines disseminated	10	12	0.5
	Vitamin A supplementation coverage improved	Proportion of children 6–59 months supplemented with Vitamin A	73.9%	95%	2
	Zinc/ORS management improved	Proportion of children managed with Zinc/ORS	62%	85%	1
	IFAS/MMS coverage among pregnant women improved	Proportion of pregnant women supplemented with IFAS/MMS	58%	86%	1
Prevention, control and management of diet-related NCDs	HCW knowledge, skills and competence strengthened	Number of health workers trained on DRNCD prevention, control and management	0	100	1

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
	Community awareness on DRNCDs increased	Number of community sensitization forums held on DRNCDs	0	100	1
Enhanced Clinical Nutrition and Dietetics across all levels	Clinical nutrition and dietetics guidelines/SOPs disseminated	Number of clinical nutrition and dietetics documents developed and disseminated	0	4	5
	Healthcare providers and nutritionists trained in case management	Number of healthcare providers/nutritionists trained in case-management protocols	0	70	1
	Nutritionists and dietitians with specialized clinical nutrition competencies increased	Number of nutritionists/dietitians trained on specialized clinical nutrition courses	0	10	1
	Competency retained after clinical nutrition training	Number of trained providers passing post-training competency assessment	60	70	1
	Core anthropometric equipment and nutrition therapeutic commodities procured/distributed	Number of facilities receiving core anthropometric equipment and nutrition therapeutic commodities	20	40	5
	World Health Days commemorated	Number of relevant World Health Days commemorated	5	6	2
Enhanced sectoral and multisectoral nutrition governance, planning, partnership, finance and legal framework	Nutrition coordination strengthened	Number of functional multisectoral nutrition coordination platforms conducted	4	4	1

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
	Nutrition financing increased	Percentage increase in annual budget allocation for nutrition programmes	24%	100%	-
	Cross-sector nutrition partnerships strengthened	Percentage of nutrition activities implemented jointly with partner sectors	85%	100%	-
Enhanced sectoral and multisectoral nutrition M&E, research and knowledge management	Nutrition M&E capacity needs assessed	Number of nutrition M&E capacity needs assessments conducted	0	1	0.5
	Nutrition dashboard developed and used	Number of nutrition dashboards developed and in use	0	1	1
	County nutrition research governance strengthened	Number of County Nutrition Research Technical Working Group forums held	0	4	0.5
	Nutrition knowledge management system established	Number of nutrition knowledge management repositories established	0	1	-
Scale up and sustain sectoral and multisectoral nutrition advocacy, communication and community engagement	County/sub-county multisectoral nutrition forums conducted	Number of functional county, sub-county and multisectoral nutrition forums conducted	-	At least 4 county-level and routine sub-county forums	1
	Nutrition messages disseminated through mass/social/local media	Number of nutrition messages disseminated through mass media, social media and local radio	-	At least 12 campaigns/message packages	0.5

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Kshs) M
Strengthen supply chain management for nutrition commodities	Integrated nutrition supply-chain system strengthened	Number of integrated nutrition supply-chain systems operational	0	1	1
	LMIS capacity strengthened	Number of health care providers trained on LMIS	120	100	1
Enhanced capacity to deliver and demand nutrition services across all sectors	Nutrition workforce strengthened	Proportion of nutrition personnel employed against requirements under MOH norms and standards	48%	Progressively improve staffing towards approved norms	-
	Nutrition training database established	Number of nutrition training database systems established	0	1	0.5
	Nutrition-specific and nutrition-sensitive budget allocation tracked	Percentage of county budgets allocated to nutrition-specific and nutrition-sensitive interventions	80%	Maintain/strengthen allocation based on approved nutrition financing framework	-
Sub-Total: Nutrition and Dietetics					**77.2**

3.8.4 Sector Projects

Table 3.44: Health and Sanitation Sector Projects for FY 2027/2028

Project name and location	Description of activities	Green Economy consideration	Estimated cost (Ksh. M)	Sources of funds	Time frame	Targets	Status (Include Milestones)	Implementing Agency
Programme Name: Health Facilities Infrastructure development								
Equiping Kenneth Matiba Hospital	Procurement of equipment to operationalise Kenneth Matiba hospital Emergency block and ward	Building the hospital sustainably by conserving energy, water, and resources while reducing environmental impact.	1,500	MCG & National Government	June 2027 to July 2028	To have a male and female ward, Theatre, Casualty, X ray, CT scan and Laboratory, Rehabilitative departments	Casualty Block Ongoing at 25%	KDF/MoH
Construction of Cancer Centre	40 bed capacity Centre for Chemotherapy at Kenneth matiba hospital grounds	Building sustainably by conserving energy, water, and resources while reducing environmental impact	40	MCG	June 2027 to July 2028	40 bed capacity Chemotherapy ward/block by Dec	Not started	MCG
Mental Health Rehabilitation Centre	Construction of rehabilitation facility with wards, therapy units and diagnostics	Building sustainably by conserving energy, water, and resources while reducing environmental impact	150	MCG	June 2027 to July 2028	Complete by 2028 December	Not started	MCG

Project name and location	Description of activities	Green Economy consideration	Estimated cost (Ksh. M)	Sources of funds	Time frame	Targets	Status (Include Milestones)	Implementing Agency
Programme Name: Health Facilities Infrastructure development								
Neonatal ICU at Muranga Hospital	Neonatal Intensive Care Unit (15 bed) for Newborns at Murang'a Hospital	Building sustainably by conserving energy, water, and resources while reducing environmental impact	80	MCG	June 2027 to July 2028		Not started	MCG
Procurement of 2 Ambulances	Procurement of 2 fully functional basic life support ambulances		20	MCG	June 2027 to July 2028	2 new ambulances in 2028		MCG
New Born Unit at Kirwara Hospital	Construction and Equiping of a new born unit at Kirwara Hospital	Building sustainably by conserving energy, water, and resources while reducing environmental impact.	50	MCG	June 2027 to July 2028	Complete by 2028 June	Not started	MCG
Construction of Theatre and Maternity Ward at Ithanga Health centre	Construction of Theatre and Maternity Ward at Ithanga Health centre	Building sustainably by conserving energy, water, and resources while reducing environmental impact.	50	MCG	June 2027 to July 2028	Level IV hospital status by 2028 June	Not started	MCG
Upgrade 11 dispensaries to Health Centres	Construction of Maternity Units, Laboratories and sanitation infrastructure	Building sustainably by conserving energy, water, and resources while reducing environmental impact	120	MCG	June 2027 to July 2028		Not started	MCG

Project name and location	Description of activities	Green Economy consideration	Estimated cost (Ksh. M)	Sources of funds	Time frame	Targets	Status (Include Milestones)	Implementing Agency
Programme Name: Health Facilities Infrastructure development								
Programme Name: Nutrition and Dietetics								
Lactation Rooms	Renovate and equip lactation rooms to support breastfeeding and MIYCN services.	Building sustainably by conserving energy, water, and resources while reducing environmental impact.	7	MCG / partners	FY 2027/2028	7 facilities	Ongoing	Department of Health and Sanitation
Newborn Unit (NBU)	Renovate/upgrade and equip NBU service areas and procure priority equipment.	Building sustainably by conserving energy, water, and resources while reducing environmental impact	7	MCG / partners	FY 2027/2028	7 facilities	-	Department of Health and Sanitation
BIA machines	Procure and deploy bilirubin measurement equipment for neonatal care.	Energy-efficient equipment and appropriate e-waste management.	27	MCG / partners	FY 2027/2028	9 facilities	-	Department of Health and Sanitation
Food model kits – nutrition services	Procure food model kits for nutrition counselling, MIYCN and healthy lifestyle education.	Reusable and durable materials to minimise waste.	9	MCG / partners	FY 2027/2028	9	-	Department of Health and Sanitation
Nutrition counselling dolls	Procure counselling dolls/models for MIYCN demonstrations and practical training.	Durable, reusable training materials.	2.7	MCG / partners	FY 2027/2028	9	-	Department of Health and Sanitation

3.8.5 Proposed Grants, Benefits and Subsidies to be issued in the FY 2027/2028

Table 3.45: Proposed Grants, Benefits and Subsidies to be Issued under Health and Sanitation in FY 2027/2028

Type of payment	Purpose	Key performance Indicator	Target	Amount (Ksh)
Kang'ata Care- support	Increase access to health insurance	Increase in insured population	50,000 Members	317,023,440
Maternal support care	Increase hospital attendance and reduce home delivery	% Increase in hospital deliveries	70%	21,000,000

3.8.6 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.46: Linkages of Health and Sanitation Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations / Goals	County Government Contributions / Interventions (FY 2027/2028)
Bottom-Up Economic Transformation Agenda (BETA) & MTP IV	Strengthen healthcare delivery, expand access to quality and affordable healthcare, and improve health infrastructure and human resources.	• Equipping and operationalization of Kenneth Matiba Hospital Emergency block and ward • Construction and upgrading of health facilities, including 11 dispensaries. • Recruitment and training of health workers. • Procurement and maintenance of medical equipment and essential medicines. • Procurement of 2 ambulances to strengthen emergency referral services. • Expansion of mental health, neonatal and cancer care services.
Sustainable Development Goals (SDGs) – Goal 3: Good Health and Well-being	Ensure healthy lives and promote well-being for all at all ages.	• Increase immunization coverage, with fully immunized children targeted to rise from 75% to 85% and Penta3 coverage from 71% to 85%. • Increase screening for diabetes and hypertension from 6,053 to 10,000 people. • Reduce mother-to-child transmission of HIV from 9% to below 5%. • Strengthen maternal, newborn and child health through maternity, NBU and NICU infrastructure. • Strengthen nutrition services, including MIYCN, micronutrient supplementation and management of diet-related NCDs.
African Union Agenda 2063	Healthy and well-nourished populations and improved access	• Strengthening primary and hospital-level healthcare services. • Expansion of clinical nutrition and dietetics services to address all forms of malnutrition.

National/ Regional/ International Obligations	Aspirations / Goals	County Government Contributions / Interventions (FY 2027/2028)
	to quality healthcare and social services.	• Improvement of maternal, infant and young child nutrition services in 50 health facilities. • Strengthening prevention and management of micronutrient deficiencies, including Vitamin A and IFAS/MMS supplementation. • Expansion of mental health rehabilitation services. • Strengthening emergency care through functional ambulances and improved hospital infrastructure.
East African Community (EAC) Regional Health Frameworks	Strengthen regional health cooperation, disease surveillance, prevention and control of communicable diseases and health emergencies.	• Strengthening laboratory capacity through TB, HIV and malaria quality assurance and microscopy training. • Conducting quarterly external quality assessments for TB, HIV and malaria. • Strengthening disease surveillance and reporting through improved health information and nutrition surveillance systems. • Strengthening emergency referral and response through procurement of ambulances. • Enhancing HIV, STI, viral hepatitis and malaria prevention and control interventions.
World Health Organization (WHO) / Universal Health Coverage Commitments	Strengthen health systems, achieve universal health coverage and ensure access to quality essential health services.	• Expand health insurance coverage from 445,233 to 633,925 people, representing 60% of the population, through SHIF registration and support. • Ensure 100% of public health facilities are supplied with pharmaceuticals and non-pharmaceuticals. • Strengthen medical equipment procurement and maintenance. • Expand comprehensive clinical nutrition services from 1 to 5 facilities. • Strengthen community health services by maintaining and supporting 1,969 CHPs/CHVs.
United Nations Convention on the Rights of the Child (UNCRC) / Child Health Commitments	Protect children's right to survival, health, adequate nutrition and development.	• Strengthen MIYCN services and BFHI/BFCI interventions. • Improve Vitamin A supplementation coverage from 73.9% to 95% among children aged 6–59 months. • Increase Zinc/ORS management from 62% to 85%. • Strengthen deworming and school health interventions. • Renovate and equip newborn units and establish

National/ Regional/ International Obligations	Aspirations / Goals	County Government Contributions / Interventions (FY 2027/2028)
		a 15-bed NICU at Murang'a Hospital. • Strengthen nutrition assessment, counselling and support for vulnerable children and households.
Paris Agreement / Climate-Resilient and Green Economy Commitments	Promote climate-resilient, environmentally sustainable and resource-efficient development.	• Incorporate energy, water and resource conservation in construction and renovation of health facilities. • Install modern incinerators and strengthen waste segregation systems in major health facilities. • Promote energy-efficient equipment and appropriate e-waste management, particularly for BIA machines. • Incorporate sustainable water and energy management in new health infrastructure. • Strengthen WASH, infection prevention and environmental health measures within health facilities.
Kenya National Nutrition Action Plan (KNAP) / National Nutrition Commitments	Reduce all forms of malnutrition through multisectoral nutrition-specific and nutrition-sensitive interventions.	• Strengthen clinical nutrition and dietetics services across all levels of care. • Scale up MIYCN services to 50 health facilities. • Increase Vitamin A coverage to 95% and IFAS/MMS coverage to 86%. • Strengthen prevention and management of micronutrient deficiencies and diet-related NCDs. • Establish nutrition dashboards, knowledge-management systems and strengthen nutrition surveillance. • Strengthen multisectoral nutrition coordination, partnerships, advocacy and community engagement. • Strengthen nutrition commodity supply-chain management and LMIS capacity.
Universal Health Coverage (UHC) / Kenya Health Policy Commitments	Ensure equitable access to affordable, quality and people-centred healthcare services.	• Increase SHIF coverage to 633,925 people. • Expand access through construction, upgrading and renovation of health facilities. • Strengthen community outreach services to 3,500 outreaches. • Maintain and strengthen the network of 1,969 CHPs/CHVs. • Improve availability of essential medicines, non-pharmaceuticals and medical equipment. • Strengthen referral and emergency services through procurement of two ambulances.

3.9 Education and Technical Training

3.9.1 Sector overview

This department oversees Early Childhood Development Education (ECDE), and Vocational Training. It is mandated to provide quality early learning environments and offer relevant vocational and technical skills to empower the youth economically. Major priorities include scaling up the ECDE school feeding (Uji) programme, modernizing ECDE and VTC infrastructure and providing scholarships and bursaries for bright and needy students.

3.9.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

A. Early Childhood Development Education (ECDE)

Vision: Enhanced Quality Early Childhood Education

Mission: To provide a conducive learning environment in the ECDE centers.

Sub sector Goals:

a) Enhance curriculum implementation and supervision.
b) Improve teachers' skills.
c) Enhance quality teaching/learning in all our centers by maintaining qualified teachers.
d) To provide clean hygienic child friendly classrooms/toilets.
e) Contract/Repair ECDE center classroom and fully equip them.
f) Create a good and safe playing environment for the learners.
g) To ensure children's imagination, physical, cognitive & emotional strength is enhanced.
h) Improve the nutrition value of our ECDE learners
i) Ensure access, retention and completion of our ECDE learners.
j) Improve skills and talents among the young children at this early age.

Sub Sector Priorities and Strategies:

Table 3.47: Early Childhood Development Education (ECDE) Sector Strategic Priorities

Sector Priorities	Strategies
Curriculum implementation and supervision	a) Train ECDE teachers on curriculum development and reforms (CBC). b) Enhance digital learning and implementation c) Provision of adequate and relevant teaching and learning materials d) Enhance monitoring and supervision e) Recruit additional teachers to meet the recommended teacher pupil ratio of 1:25 f) Enhance quality teaching and learning in all ECDE centres g) Ensure Completion, retention, progression and Transition from pre-primary to primary

Sector Priorities	Strategies
Feeding program.	Maintain and improve the feeding program for ECDE learners
Digital learning and TAYARI Program	Integrate digital and Tayari program learning activities
Play and rest materials	Provide play and rest materials in ECDE centres
Absorption of ECDE teachers on permanent and pensionable terms of service	To implement the COG and SENATE recommendations on employment of ECDE teachers
Free ECDE tuition	To establish capitation for ECDE learners to facilitate free pre-primary education
Co-curricular activities	Provide facilitation to ECDE pupils in festivals from Sub County to the national festival
Play and rest materials	Provide play and rest materials to all public ECDE centres to enhance good health and promote talents to the ECDE learners
ECDE Centres of Excellence	Identity and equip ECDE centres of excellence
Infrastructure development	a) Modernize infrastructure such as: i. Construct/renovate and equip classrooms and offices in all wards ii. Provision of child-friendly furniture iii. Construction and renovation of child-friendly toilets and ablution blocks iv. Fencing of ECDE centres b) Build partnerships with relevant stakeholders including UN agencies, UNICEF, UNDP, and financial institutions such as the World Bank and Africa Development Bank c) Education infrastructure to provide for reasonable accommodation of PWDs in its universal design; i. Equip schools to accommodate learners with disabilities through provision of lifts, ramps, sign language interpreters, etc.
Intervention Scholarship program	Enhance the scholarship program to bright and needy students in our primary schools, the best three KCPE students per school, and the 1st semester university students from Murang'a county day secondary schools

B. Vocational Training

Vision: High quality vocational and technical education centres

Mission: To provide relevant, modern vocational and technical skills

Goals:

a) Improve the quality of training.

b) To improve the training environment.

c) To review the development and implementation of the curriculum in VTCs as per the TVETA standards

Sector Strategic Priorities

Table 3.48: Vocational Training Sector Strategic Priorities

Sector Priorities	Strategies
Capitation for VTCs	• Collaboration between the national and county governments to realize national education goals. • Linkages with the concerned stakeholders in technical training to enhance relevance of technical skill • Negotiation between the Executive and Assembly to allocate the capitation money • Ensure completion, retention, progression and transition from secondary to TVETS
Quality Assurance and Standards	• Monitor and evaluate curriculum implementation as per TVET Act 2016 regulation to improve quality of training.
Training of VTCS trainers	• Equipping the trainers with the latest managerial and teaching skills which will help in promotion
Renovation of infrastructure and construction of new ones.	• Construct/renovate and equip workshop, classrooms and offices in all wards • Construction and renovation of hostels and ablution blocks in selected VTCs
Tools and Equipment.	• Collaboration between the national and county governments to Improve the quality of training • Cooperation between the county government and development partners to equip the VTCs
Co-curricular /Skill Competition	• Identification and nurture of talents in youth by creating healthy competition among trainees
Innovative courses and resources	• Partnership with technology companies and institutions such as Huawei, CISCO, Safaricom, etc. • Introduce free WIFI

3.9.3 Sector Programmes

A. EARLY CHILDHOOD EDUCATION

Table 3.49: Summary of ECDE Programmes for fy 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
Sub Sector: Early Childhood Education (ECDE)					
Programme Name: Administration, Planning and Support					
Objective: To promote effective and efficient service delivery					
Outcome: Enhanced Efficiency and effectiveness in service delivery					
Administration Services	Staff remuneration.	Staff remunerated	1040	1150	350
Recruitment of ECDE teachers.	ECDE teachers recruited.	No. of ECDE teachers recruited.	1040	107	35.3
Monitoring Evaluation and reporting of curriculum implementation.	ECDE centres monitored and the monitoring reports of the same.	No. of monitored ECDE centres.	400	669	2.2
Sub Total					**387.2**
Programme Name: Education Support Programmes					
Objective: To enhance access to quality education					
Outcome: An educated society					
Co-curricular / Skill improvement	Drama and music festivals attended	No. of ECDE centres that qualify to the national level in drama and music festivals	9	12	6
Teaching and learning materials	ECDE Centres equipped with curriculum, play and rest materials	No. of ECDE Centres equipped with curriculum, play and rest materials	669	669	17
ECDE centres furniture	ECDE centers equipped with small plastic chairs and tables across the county	No. of ECDE Furniture purchased.	3700	10,000	12
Teacher Refresher courses and curriculum development	Trained ECDE teachers and officers on CBC and E-LEARNING	No. of trained ECDE teachers and officers	0	1040	1.7

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
Scholarship and intervention	Retention of needy and bright students in schools	No. of beneficiaries	50,274	70,000	300
School Feeding Programme	Learners provided with nutritious meals	No. of learners	-	215,000	200
Sub Total					**536.7**
Programme Name: Early Childhood Development Education (ECDE)					
Objective: To enhance access and quality Early Childhood Development Education (ECDE)					
Outcome: Improved Quality of education and Training in Early Childhood Development Education					
ECDE feeding program (Uji Program)	ECDE learners provided with uji	No. of ECDE learners	35,000	36,000	114
Sub Total					**114**
Grand Total					**1037.9**

B. VOCATIONAL TRAINING

Table 3.50: Summary of Vocational Training Programmes for fy 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Status as at 30th June 2026)	Planned Targets	Resource Requirement (Ksh) M
Sub Sector: Vocational Training					
Programme Name: Administration, Planning and Support					
Objective: To promote effective and efficient service delivery					
Outcome: Enhanced Efficiency and effectiveness in service delivery					
Personnel Services	Qualified instructors recruited in identified skills areas	Number of instructors recruited	0	50	18
Capitation	Youth enrolled and trained in technical and vocational courses	Number of trainees enrolled in public VTCs	3,942	3,500	5.25
Quality Assurance and Standards	VTCs monitored for quality assurance and compliance	Number of VTCs monitored	21	33	1

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Status as at 30th June 2026)	Planned Targets	Resource Requirement (Ksh) M
Training of Instructors	VTC instructors trained in pedagogy, CBET, ICT and emerging technical skills	Number of instructors trained	0	180	1
Sub-total					**25.25**
Programme Name: Polytechnic Improvement					
Objective: To improve access to quality training					
Outcome: Skilled manpower for economic empowerment					
Renovation of Infrastructures and construction of new ones	VTC workshops, classrooms and specialized facilities developed or rehabilitated	Number of infrastructure projects completed	1	3	3
Tools and Equipment	Beneficiary VTCs supplied with modern tools and equipment	Number of VTCs equipped and value of equipment supplied	33	Beneficiary VTCs equipped as per approved plan	16.8
Co-curricular / Skill Competition	VTC trainees participating in co-curricular activities	Number of activity levels supported	0	6	2
TOTAL					**21.8**
GRAND TOTAL					**47.05**

3.9.4 Sector Projects

Table 3.51: Vocational Training Sector Projects for FY 2027/2028

Project name and location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time frame	Targets	Status (Include Milestones)	Implementing Agency
Programme Name: Technical and Vocational Training								
Renovation and construction of VTC infrastructure - Countywide	Renovate or construct workshops, classrooms and specialised training facilities in selected VTCs	Apply energy-efficient designs, maximise natural lighting and ventilation, provide water-saving facilities and ensure proper construction-waste management	3,000,000	Murang'a County Government	FY 2027/ 2028	3 infrastructure projects completed	Planning and procurement in Q1; implementation in Q2-Q3; completion, inspection and handover in Q4	Directorate of Technical and Vocational Training
Supply of tools and equipment to beneficiary VTCs - Countywide	Procure, inspect and distribute modern, industry-relevant tools and equipment to beneficiary VTCs	Prioritise energy-efficient equipment, durable tools, responsible packaging and disposal of obsolete equipment through approved procedures	16,800,000	Murang'a County Government	FY 2027/ 2028	Beneficiary VTCs equipped in accordance with the approved procurement and distribution plan	Specifications and procurement in Q1-Q2; inspection, delivery and distribution in Q3-Q4	Directorate of Technical and Vocational Training

3.9.5 Proposed Grants, Benefits and Subsidies to be issued in the FY 2027/2028

Table 3.67: Proposed Grants, Benefits and Subsidies to be Issued under Library in FY 2027/2028

Type of payment	Purpose	Key performance Indicator	Target	Amount (Ksh M)
Ecde Feeding Programme	Ecde Learners provided with Uji	No of Ecde Learners	40,000	114
School feeding Programme	Learners Provided with Meals	No. of learners	215,000	200
Scholarship	Retention of needy and bright students in school	No. of beneficiaries	70,000	300

3.9.6 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.52: Linkages of Vocational Training Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
Kenya Vision 2030	Social Pillar	The Uji feeding program plan to benefit 36,000 learners contributing to the national development agenda by improving school enrolment and retention, helping build a skilled workforce, contributing to the country's economic growth. The county scholarship program will benefit 70,000 students, which will support the national development agenda by ensuring that financial barriers do not prevent bright needy students from getting an education. This promotes social equity and helps the country develop its human capital, a critical component of Vision 2030. Offering free Early Childhood Development and Education (ECDE) and employing teachers for the program aligns with the national development agenda by laying a strong foundation for lifelong learning. This is a core component of Kenya's National Education Sector Plan and supports Vision 2030's goal of providing quality education for all. The monitoring and evaluation (M&E) exercise conducted with the Technical and Vocational Education and Training Authority (TVETA) directly supports the national development agenda by ensuring accountability and quality assurance in vocational training.

National/ Regional/ International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
Africa agenda 2063	A prosperous Africa based on inclusive growth and sustainable development: Ensuring well-educated citizens and a skills revolution underpinned by science, technology and innovation.	In line with the African Union's Agenda 2063, which prioritizes a "skilled and educated population." The scholarship program, boosts student retention rates, reduces dropout numbers, and improves overall academic performance. Training and infrastructure development strengthens vocational education and training, making it a viable alternative to traditional academic paths and better aligning education with labor market needs.
SDGs	Goal 2: Zero Hunger	The Uji feeding program intending to benefit 36,000 learners will ensure children learn without the distraction of hunger, a fundamental requirement for achieving universal education.
	Goal 4: Quality Education	The Uji feeding program will ensure children can learn without the distraction of hunger, a fundamental requirement for achieving universal education. Increasing primary school transition rates, strengthens the entire educational pipeline. The scholarship program advances the principles of SDG 4 (Quality Education) by reducing inequalities in access to education. The collaboration with EIDU to integrate digital learning, CBC (Competency-Based Curriculum), and the TAYARI Program helps the country achieve its digital transformation goals. This initiative directly contributes to SDG 4 (Quality Education) by ensuring early learners are prepared for the modern educational environment. The M&E exercise reinforces compliance with national standards, enhances institutional quality, and improves the overall reputation and effectiveness of vocational training centers. This ensures that the skills being taught are relevant, up-to-date, and meet the needs of the industry.

3.10 Youth, Sports, Culture, Gender and Social Services

3.10.1 Sector overview

Subsectors include Youth Development, Sports, Culture, Gender and Social Services, and Library Services. The department is mandated to empower youth, develop sports and arts talent, preserve cultural heritage, and provide social protection for marginalized groups. Priorities focus on the Murang'a Youth Service (MYS) program for skills and employment, organizing ward-based sports tournaments, documenting heritage sites, and providing assistive devices for Persons with Disabilities (PWDs)

3.10.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

A. Youth

Vision: To create a self-reliant and empowered youth population that contributes positively to the socio-economic development of Murang'a County and beyond.

Mission: Empower youth through skills development, capacity building and community service, Provide the youth with opportunities to enhance their employability, promote entrepreneurship, and engage in activities that contribute to the overall well-being and development of their communities

Table 3.53: Summary of Youth Programmes for fy 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
Programme Name: Youth Empowerment					
Objective: To Promote holistic empowerment and participation of the youth in socio-economic activities and skills acquisition					
Outcome: increased self-employment and, increased skills achievement					
Murang'a Youth Service (MYS)	Youth enrolled in community service.	No. of youths Recruited	9,450	3,150	194.5
	Youths Trained in VTC	No. of youths who joined VTC	3147	2100	
	Youth Granted start-up capita	Number of youths who completed the program and awarded Grant	1478	2100	
	Motorbikes Procured for Supervisors	No. of motorbikes procured	0	20 (Phase 1)	
Boda-Boda	Trained youth on Motor cycle riding	No. of Youths	350	350	6
Admin Planning & Support	Well-coordinated youth programs Pending bills paid	No. of programs coordinated Amount of pending bills paid			13.5
TOTAL					**214**

B. Culture

Vision: A vibrant society thriving in rich cultural heritage

Mission: To promote, preserve, revitalize and develop culture

Table 3.54: Summary of Culture Programmes for fy 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
Programme Name: CULTURE					
Objective: To promote and preserve all functional aspects of culture for sustainable development					
Outcome: Empowered cultural practitioner, conserved heritage sites and functional cultural facilities					
Kikuyu Music Festival	Festivals held	No. of participants attending	1 Annually	1	6.4
Conservation of Heritage sites	Perimeter wall & Renovation of Mukurwe wa Nyagathaga	% of completion	0	100%	
Administration & Support	Culture services well-coordinated Heritage sites documented	No. of new sites and assets documented	Portion of Heritage sites documented	100%	1.5
TOTAL					**7.9**

C. Sports

Vision; Sports promotion for all for economic development and healthy living

Mission: Be a leader in sports Development

Table 3.55: Summary of Sports Programmes for fy 2027/2028

Program Name: SPORTS AND TALENT DEVELOPMENT					
Objective: Promotion of sports and Talent					
Outcome: A healthy, socially fit and economically empowered society					
Sub Programme	**Key Outputs**	**Key Performance indicators**	**Baseline (Current Status)**	**Planned Targets**	**Resource Requirement (Ksh) M**
Community Sports and Talents	Tournaments and Competitions held	No of tournaments held	35	35	42
Sports & Talent Development	Youths identified & trained in sports	No. of youths identified & trained			32.8
Provision of Sports equipment and uniform	Sports equipment and uniforms issued	Number of teams benefiting with the equipment and uniforms	280	280	1.6
KICOSCA	Attend KICOSCA in Kakamega	No of county employees /Disciplines participating		12 disciplines	22
ELASCA	Attend ELASCA in Uganda	No of employees participating		Qualifying	1.4
Administration and Support	Well-Coordinated sports activities	No. of Administrative activities and materials procured			3
TOTAL					**102.8**

D. Gender and Social Services

Vision: A competitive and empowered society

Mission: To promote and develop gender and social inclusivity for socio-economic empowerment

Table 3.56: Gender and Social Services Programmes Summary

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh.) M
Programme Name: Social development program					
Objective: To improve the capacity of marginalized groups					
Outcome: Improved livelihood, gender equality and social inclusion					
Group Registration	Groups Registered	No. of Groups Registered	2,000	300	0.5
Persons with disabilities-PWD	Assistive devices provided PWD identified	No. of devices and types Number of new PWD identified	1333	500 In all 35 wards	8.2
Prevention of GBV	Kandara Children Home Hall renovated to be a rescue center	1 No. Rescue center renovated	0	1	5
Children Welfare	Food stuff to children's homes	No. of children homes benefiting	2	2	3
Child care facilities improvement	Child care facilities supervised, licensed and capacity built	No of child care facilities	-	50	5
Capacity building	Groups capacity building Meetings held	No of groups attended No of meetings held	-	500	1
Capacity building on gender issues	Capacity building workshops held	No. of workshops held. No. of participants	5 workshops annually	9 workshops (1 workshop in each subcounty)	2
Administration and support	Gender activities coordinated	No. of gender activities coordinated. Materials procured. Documents prepared			2
Sub Total					**26.7**

E. Library

Vision: The hub of information and knowledge for empowerment

Goal: Promote Literacy and Lifelong Learning, Enhance Access to Information and Technology, Expand and Improve Library Services.

Objective: Literacy and Educational Development, ICT Integration and Digital Inclusion

Strategic priorities: Literacy and Educational Development

3.10.3 Sector Programmes

Table 3.57: Summary of Library Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh.) M
Programme Name: Library Services					
Objective: Literacy and Educational Development, ICT Integration and Digital Inclusion					
Outcome:					
Books loaning	Books borrowed	Number of the junior and adult books borrowed	826	5,000	No funds needed
	Library attendance	Number of library attendees	1,554	7,000	No funds needed
Registration of new patrons	New members registered	Number of new library members	436	4,500	No funds needed
Outreach programs	School & institution registered	Number of school & institution registered	7	45	0.5
Basic computer training	Library users trained	Number of students who complete the course	0	450 trainees	0.4
Book clubs	Library users attending the sessions	Number of patrons who attends reading sessions	3	10 book clubs	0.1
Construction of ICT center	ICT center constructed	Status of ICT center construction	0	100% complete	2
Administration & Support	Smooth running of library services	No. of library services activities coordinated		100%	1
Sub Total					4

3.10.4 Sector Projects

Table 3.58: Library Sector Projects for FY 2027/2028

Sub Programme	Project name and Location (Ward/ Sub county/ county-wide	Description of activities	Estimated cost (Kshs. Millions)	Source of funds	Time frame (Q1, Q2, Q3, Q4)	Performance Indicator	Targets	Status(New /ongoing)	Implementing Agency	Link to cross-cutting issues (Green economy , PWDs etc.
Construction of ICT Center	HQ	Construction	2 M	MCG	1 Year	Status of construction	100%	New	Library/Infrastructure	Digitization
IUpgrading Mukurwe wa Nyagathaga	Gatanga	Barbed wire installation and green fence Rehabilitation of 9 huts and hall		MCG	2026-2028	Status of fence	100%	New	Culture/Infrastructure	Environment conservation

3.10.5 Proposed Grants, Benefits and Subsidies to be issued in the FY 2027/2028

Table 3.59: Proposed Grants, Benefits and Subsidies to be Issued under Library in FY 2027/2028

Type of payment	Purpose	Key performance Indicator	Target	Amount (Ksh)
MYS Grant	Start-up capital	MYS participants	3150	31,500,000

3.10.6 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.60: Linkages of Library Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/ Goals	County Governmental Contributions/ Interventions in the last CADP
Vision 2030, BETA	Human Capital Development and TVET integration	MYS-Fully funded vocational training & certification
	Supporting infrastructure & environmental pillars	MYS youth provide labor for town cleaning, drainage clearing & infrastructure maintenance in all 35 wards
	Promoting the MSME economy & Interpreneurship	Seed capital injection; upon graduation, each youth receives KSh 15,000 seed capital to start a small business and 1-year tax exemption A wheelchair provided allows PWD to open a local micro-enterprise
	NYOTA project- Enhancing bottom-up financial inclusion	MYS fosters immediate grassroot capital injection
	Enhancing Universal Healthcare (UHC) & welfare	Decentralized disability assessment to subcounty hospitals ensuring PWD identified are registered and enabling transition to national cushions like free healthcare and assistive devices under SHA
SDGs	SDG 1- No poverty SDG 8 - Decent work and economic growth	KSh 400 daily stipend provides immediate social safety net to vulnerable youth
	SDG 4 - Quality Education & Lifelong learning SDG 5 - Gender equality	MYS covers TVET tuition fees for youth, bridging the gap between basic education & market demanded technical skills fulfilling the SDG target of increasing the number of youth with relevant technical skills.
	SDG 10 - Reduced Inequalities	MYS acts as an equalizer deliberately absorbing marginalized demographics across all 35 wards of the county

3.11 Water, Irrigation, Environment and Natural Resources

3.11.1 Sector overview

The department comprises Water and Sewerage, Irrigation, Drainage and Water Storage, and Environment and Natural Resources. Its mandate is to manage domestic water supply, increase land under irrigation for agricultural growth, and sustainably conserve the environment and natural resources. Key priorities include expanding last-mile water connectivity, developing flood water storage (dams and pans), solarizing boreholes, and implementing climate change mitigation and adaptation strategies

3.11.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

A. Water Services

Vision: A county with well-connected water and sewerage systems which are efficiently run for sustainable social economic growth

Mission: To develop and manage domestic water and sewerage infrastructure for effective service delivery

Sub Sector Goals:

Achieve universal access to affordable, reliable and sustainable water and sewerage services

The Strategic Objectives are:

a) To develop and sustainably maintain new water production and distribution infrastructure to accelerate improved water and sanitation services in the county

b) Rehabilitation and upgrading abandoned or dilapidated domestic water utilities to make them usable and beneficial again

c) Providing oversight for all water supply providers within the county for coordinated water service provision

d) Improving domestic water storage capacities to needy communities and institutions

e) Increase domestic water supply coverage for better socio-economic development of Murang'a County

f) Increase the proportion of urban population accessing improved sewerage

g) Provide oversight for all water supply providers within the county for coordinated water service provision

Sub Sector Strategic priorities

Table 3.61: Water Services Sub Sector Strategic Priorities

Priorities	Strategies
Increase domestic water supply coverage for better socio-economic development of Murang'a County	a) Enhance the coordination role of water service providers b) Map out unserved and underserved areas in Murang'a County c) Identify viable water supply sources to cover those areas.

Priorities	Strategies
	d) Plan and design viable projects to meet water demand e) Budgeting and implementation (through the construction of water intake structures, drilling of boreholes, laying of water mainlines, storage tanks and distribution networks for identified projects) f) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in water project development activities
Improve sewerage services coverage for better socio- economic development of Murang'a County	a) Map out unserved and underserved areas in the County b) Identify viable sewerage construction sites and sewer line routes to serve those areas c) Plan and design identified projects to meet the sewerage disposable needs for those areas. d) Budgeting and implementation of identified projects. e) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in sewerage project development activities
Improving domestic water access points to hygienically acceptable levels for reduction/ eradication of water-borne diseases.	a) Identify all communal water points where access to water is unhygienic. b) Plan and design for suitable water access points/ kiosks. c) Budget and implement identified water access points. d) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in upgrading of water points development activities.
Improving domestic water storage capacities to needy communities and institutions	a) Identify needy communities and institutions for supply of water storage facilities. b) Procure and construct water storage tanks of various capacities for needy communities. c) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in construction of water storage facilities
Providing oversight for all water supply providers within the county for coordinated water service provision	a) Regular monitoring and evaluation of their water supply processes b) Holding regular consultative meetings
Rehabilitation and upgrading abandoned or dilapidated domestic water utilities to make them usable and beneficial again	a) Mapping and identifying all abandoned or dilapidated viable projects for rehabilitation e.g., boreholes. b) Planning, designing and budgeting for rehabilitation works. c) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in water projects rehabilitation works.

Priorities	Strategies
Promoting use of modern technologies for better and efficient water services delivery	a) Identifying technological gaps to be addressed e.g., installation of solar power systems, digital metering, water bottling etc. b) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in new technology development.
Mitigating effects of climate change	a) Water conservation efforts such as planting trees in water catchment areas b) Reduction of water wastage through modern technology measures c) Capacity building of water stakeholders on climate change mitigation measures
Gender mainstreaming and involvement of youth, women and physically challenged people in project implementation and management.	a) Involving them in project development and management b) Capacity building in domestic water use, conservation and recycling
Promote water harvesting and storage	Water harvesting through Water tanks
Water master plan formulation	Develop a Murang'a water master plan

B. Irrigation, Drainage and Water Storage

Vision: Irrigation, Drainage and Water Storage Service provider of choice

Mission: To provide quality Irrigation, Drainage and Water storage technical services fairly and efficiently.

Sub Sector Goals:

To increase the area under irrigation for increased agricultural production and productivity

Sector Objectives:

a) To increase utilization of land through irrigation.
b) To mobilize and promote efficient utilization of resources.
c) To strengthen institutional capacity.
d) To promote participation of various stakeholders in planning, implementation and management of irrigation
e) To mainstream governance, HIV/AIDS and gender in irrigation schemes.
f) To provide monitoring and evaluation.

Sub Sector Strategic priorities

Table 3.62: Irrigation, Drainage and Water Storage Sub SectorStrategies and Priorities

Priority	Strategy
Increase area under irrigation	a) Identify new irrigation schemes where the community has expressed need. b) Conducting feasibility studies to determine the technical and socioeconomic viability of schemes. c) Survey, plan and design the identified irrigation schemes. d) Budgeting and implementation through intake construction, laying of pipelines and distribution network. e) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in irrigation.
Development of water harvesting and storage infrastructure for irrigation.	a) Mapping areas for construction of irrigation storage facilities e.g., dams, water pans and water tanks. b) Plan and design irrigation water storage facilities. c) Construction of the required storage facilities. d) Enhancing Public-Private Partnerships by encouraging private sector players to invest and participate in irrigation.
Enhancing ownership by the beneficiaries for schemes sustainability	a) Involving beneficiaries and other stakeholders in all irrigation schemes development stages b) Training of irrigation schemes management committees on leadership skills, record keeping and basic financial management c) Benchmarking tours of other well managed irrigation schemes. d) d) Establishment and legalization of Irrigation Water Users' Associations (IWUAs) at scheme level to oversee water use and equitable distribution, undertake operation and maintenance, and resolve conflicts.
Capacity building for sustainable management of developed irrigation schemes	a) Enhancing farmer education and awareness, and improving communication and information flow. b) Ensuring compliance with environmental, statutory and legal requirements c) Training on efficient utilization and management of irrigation water. d) Improving irrigation technology such as the use of solar energy and other renewable energy in pumping. e) Assisting the irrigation farmers in market identification. f) Public-Private Partnerships by encouraging private sector players to invest and participate in irrigation
Rehabilitation and upgrading of existing under-utilized irrigation systems.	a) Mapping areas for rehabilitation and upgrading of irrigation structures. b) Plan, design and budget for rehabilitation works.

Priority	Strategy
Adopting modern irrigation technologies	a) Adopting new irrigation technologies such as the use of solar energy and other renewable energy in pumping. b) Training irrigation water users on emerging new technologies such as use of pipe detectors & underground pipe leakages c) Partnering with manufacturers in on-farm demonstrations for the new technologies
Gender mainstreaming and involvement of youth, women and physically challenged people in irrigation development and management.	a) Involving them in irrigation schemes development and management. b) Capacity building in irrigation emerging issues
Mitigating effects of climate change and disaster management	a) Enhancing compliance with environmental, statutory and legal requirements b) Construction of small dams and water pans to collect flood water flows c) Use of climate smart agriculture by use of water conserving irrigation methods such as drip irrigation, digging of terraces, planting water friendly trees along the river banks

C. Environment and Natural Resources

Sector Vision, Mission and Goals

Vision: A clean, secured and sustainably managed environment and natural resource conducive to county prosperity

Mission: To promote, monitor, conserve, protect and sustainably manage the environment and natural resources for county development

Sub Sector Goal: To ensure sustainable exploitation, utilization, management and conservation of the environment and natural resources.

Sector Priorities and Strategies

Table 3.63: Environment and Natural Resources Sub-Sector Priorities and Strategies

Sector Priorities	Strategies
Enhance environmental planning	a) Strengthen the environmental planning and coordination committee b) Develop a county-based environmental policy, legislation and regulations for mainstreaming environment into development c) Build capacity for environmental planning d) Support mainstreaming on environmental planning.

Sector Priorities	Strategies
Efficient waste management mechanisms	a) Lease/procure waste collection vehicles b) Mounting of litter bins c) Construction of refuse chambers d) Improvement of waste disposal sites e) Provision of waste collection tools f) Development of solid waste laws g) Provision of PPEs for casual workers in the department h) Construction and operationalization of sanitary land fill. i) Preparation of policies, legislation and regulations on waste management
Prevention of noise and air pollution	a) Acquisition of noise meters b) Preparation of policies, legislation and regulations on noise control
To increase farm forest cover	a) Establishment of tree nurseries b) Procure and distribute tree seedlings c) Preparation of policies, legislation and regulations on forestry
To rehabilitate degraded sites	a) Identification and mapping of degraded sites and landscapes b) Rehabilitation of degraded sites and landscapes c) Water catchment areas protection
Promotion of clean energy	a) Promotion of commercial agro-forestry for wood fuel (firewood and charcoal) b) Promotion of energy saving technologies e.g., jikos and kilns
Integrate climate change measures into county policies strategies and planning	a) Development of climate change policy and action plans
Capacity building on environmental issues	a) Sensitization of the public on environmental issues b) Staff training on short courses and emerging issues
Promotion economic valuation of county's natural capital	a) Identify and assess major landscape degradation for restoration b) Identify natural capital resources for valuation

3.11.3 Sector Programmes

A. Water Services

Table 3.64: Summary of Water Services Sub Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline as at June 2025	Planned Targets	Resource Requirement (Ksh) M
Programme Name: Administration, Planning and Support Services					
Objective: To enhance coordination, efficiency and service delivery					
Outcome: Enhanced customer satisfaction					
Administration Services	Vehicles Procured	No. of vehicles procured and maintained	0	0	0
	Salaries and Allowances	No. of Staff on Payroll	18	22	1.5
	Construction of new office building	No. of offices constructed	0	0	0
	Well-equipped administrative water offices	No. of administrative water offices well equipped	1	8	2
	Procured survey equipment, water quality monitoring equipment	No. of survey equipment/ water surveillance sets procured	0	2	0.55
Personnel Services	Trained staff	No. of staff trainings held	0	5	0.42
	Recruitment of new staff	No. of new staff recruited		5	3
Sub Total					**7.47**
Programme Name: Water and Sewerage					
Objective: To provide domestic water and sewerage services through development of related infrastructure					
Outcome: Increased coverage of domestic water supply					
Domestic Water Supply	Drilled and equipped of Boreholes	No. of H/H connected with water	58,400	59,200	10.5
	Boreholes Rehabilitated	No. of H/H connected with water	10,500	11,250	6.3

Sub Programme	Key Outputs	Key Performance indicators	Baseline as at June 2025	Planned Targets	Resource Requirement (Ksh) M
	Last Mile Pipeline Connectivity	No. of H/H connected with water	158,581	161,531	35
	Water Storage to ECDE Centres	No. of ECDE centers installed with water tanks and water harvesting facilities.	140	175	8.4
	Construction of new River intake structures	No. of Households connected with water	350	17,000	40 (Funded under Flloca)
	Digital meters installed	No. of consumer water meters installed	0	0	0
		Reduction of NRW by 10 %	0	0	
Improving hygiene standard in domestic water access points	Construction of modern Water Kiosks	No. of modern water kiosks constructed	2	2	0.4
Sub Total					**100.6**
Grand Total					**108.07**

B. Irrigation, Drainage and Water Storage

Table 3.65: Summary of Irrigation, Drainage and Water Storage Sub Sector Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
Programme 1: Administration, Planning and Support Services					
Objective: To enhance coordination, efficiency and service delivery					
Outcome: Enhanced customer satisfaction					
Administration Services	Vehicles Procured	No. of vehicles procured	0	1	12
	Construction/repair irrigation office with Well-equipped administrative irrigation offices	No. of offices constructed /repaired and well-equipped	0	1	8.5

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
	Procured current survey equipment and tools	No. of survey equipment procured	0	1 RTK	5.6
Personnel Services	Training of staff	No. of staff trained	0	5	1.5
	Recruitment of new staff	No. of new staff recruited	0	6	6.6
	Staff Remuneration	No. of staff remunerated	2	3	5
Sub Total					**39.2**
Programme 2: Water Resources Management					
Objective: To increase access to irrigation water					
Outcome: Increased household incomes and food security					
Irrigation Policy Development and Management	Developed policy document	No. of developed policy documents made No. of irrigation act developed	1 1	2	2.5
Irrigation Development and Management	Households with access to irrigation water	No. of households irrigating	3,580	3400 household	220
	Procured drip irrigation kits	No. of drip kits procured kits	0	2	1.5
Drainage Development	Household incomes and food security	No. of households with increased incomes	230	100	15
Irrigation Water Storage and Flood Control	Household with Irrigation Water Storage and Flood Control	No. of households	1000	500	120
Institutional strengthening and capacity building	Knowledge and skills of farmers on irrigation technologies	No. of farmers with increased knowledge and skills on irrigation technologies	1500	500	1.5
	Increased knowledge and skills of stakeholders on irrigation technologies	No. of farmers more knowledgeable on best practices, community priorities etc	120	250	2.5
		No. of staff more knowledgeable on best	3	10	0.32

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
		practices, community priorities etc			
Establishment of County Irrigation Development Unit (CIDU) TEAM/OFFICE	Recruitment of new staff required and promotion of existing ones	No. of staff recruited	0	6	8
		No. of staff promoted	2	3	7.6
	Capacity building of all staff on purpose and function of CIDU members	No. of staff trained on function of CIDU	10	6	2.3
Sub Total					**381.22**
Grand Total					**420.42**

C. Environment and Natural Resources

Table 3.66: Summary of Environment and Natural Resources Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance Indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
Programme Name: Administration, Planning and Support Services					
Objective: To enhance coordination, efficiency and service delivery					
Outcome: Enhanced customer satisfaction					
Administration Services	Office equipped	No. of office equipped	0	10	5
	General administration	Utility bills paid	10	10	1
Personnel Services	New personnel recruited	No. of new personnel recruited	0	10	8
	Trained/capacity build staff	No. of staff trained	20	20	2
Sub Total					**16**
Programme Name: Environment Management and Protection					
Objective: To attain clean and healthy environment					
Outcome: An improved and sustainably managed environment					
	Litterbins acquired	No. of litterbins acquired	1000	1000	2

Sub Programme	Key Outputs	Key Performance Indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
County Environmental Monitoring and Management	Inspectorate vehicles procured	No. of Inspectorate vehicles	0	1	5
	PPE sets acquired	No. of PPE sets acquired	1000	1000	5
	waste collection vehicles procured	No. of waste collection vehicles procured	1	1	10
	Waste collection tools acquired	No. of Waste collection tools acquired	1000	1000	9
	Excavator acquired	No. of excavator acquired	0	1	15
	Dozer acquired	No. of dozer acquired	0	1	15
	Youths sensitized on 3Rs	No. of youth sensitized on 3Rs	0	4	2
	Waste transfer stations improved	No. of Waste transfer stations improved	2	5	5
	Incinerator construction	No. of incinerators constructed	1	1	5
	Drop off points constructed	No. of drop off points constructed	0	5	5
	Noise monitoring equipment acquired	No. of noise monitoring equipment acquired	0	1	2
	beatification of towns, recreation sites and greening programs done	No. of beatification of towns, recreation sites and greening programs done	0	2	9
	Environment committee members trained	No. of environment committee members trained	35	35	2
Sub Total					**91**
Programme Name: Natural Resources Conservation and Management					
Objective: To increase the tree cover, conserve resources and rehabilitate degraded ecosystems					
Outcome: Conserved resources					
Forest Conservation and Management	Tree seedlings planted	No. of tree seedlings planted	200,000	200,000	20
	Nurseries established	No. of Nurseries established	0	9	2
	County Annual State of Environment report developed	No. of Annual State of Environment reports developed	1	1	5

Sub Programme	Key Outputs	Key Performance Indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh) M
	County forest rehabilitated	No. of County forest rehabilitated	0	1	3
	Schools provided with energy saving jikos	No. of schools provided with energy saving jikos	0	5	7
Water catchment area protection, rehabilitation, and conservation	Kilometre of riparian areas rehabilitated	No. of Kilometres of riparian areas rehabilitated	10	10	5
	Dams desilted	No. of dams desilted	0	1	7
Water resources conservation and protection	Promote water harvesting and storage infrastructure	No. of schools supported with water harvesting infrastructure	0	8	9
Sub Total					**58**
Programme Name: Climate Change Governance And Coordination					
Objective To Increase Resilient Of Changing Climate					
Outcome: Adaptation Strategies					
Climate change policies and Bills	Climate change policy and Bill developed	No. of Climate change policy and Bills developed	1	1	5
Capacity building and Public Awareness	Capacity build/Sensitized community members on climate change and enhanced institutional capacity	No. of community members trained on climate change and enhanced institutional capacity	35	35	12
Mitigation against drought	Promotion of drought mitigation projects [fodder]	No of projects	-	2	15
Renewable energy	Solarization of community projects	No of projects	-	40	60
Agroforestry programs	nurseries to be initiated	No of projects	-	2	40
Rehabilitation of water catchment areas	Protection of wetland areas	No of projects	-	5	20
Water projects	Community conservation projects water imitated	No of projects	-	10	100
Sub Total					**252**
Grand Total					**417**

3.11.4 Sector Projects

A. Water Services

Table 3.67: Water Services Sub Sector Projects for FY 2027/2028

Sub Programme	Project name and Location (Ward/ Sub County/ county-wide	Description of activities	Estimated cost (Kshs. Millions)	Source of funds	Time frame (Q1, Q2, Q3, Q4)	Performance Indicator	Targets	Status(New /ongoing)
Lower kigumo bulk water project	Construction of intake, gravity mailines and treatment works	Gravity flow	40 million	Flloca	6 months	7200 HH	Ongoing	Murang'a water department
Last mile water projects	Laying water distribution pipelines in all the 35 wards	Gravity flow	35 m	CGM	6 Months	3200 H/H	Procurement stage	Murang'a water department
Drilling and equipping of boreholes	Drilling, development, equipping and installation of water storage tanks	Solar power Pumping	12 m	CGM	3 Months	260 H/H	Procurement stage	Murang'a water department
Kamagoko - Gakurwe Water project	Laying a 20 km long DN 200 mm pipeline to serve lower Gaturi area	Gravity flow	100 m	K-Wash	6 months	9,450 H/H	Design stage	Murang'a water department
ECDE water tanks installation	Installation of rainwater harvesting facilities and water tanks for 40 ECDE Centres	Gravity flow	9 m	CGM	3 Months	2400 ECDE learners	Procurement stage	Murang'a water department
Borehole rehabilitaion proram	Instalaltion of solar power sytems and replacement of faulty water pumps	Solar pumping	7.2 m	CGM	4 Months	650 H/H	Procurement stage	Murang'a water department-WASH

B. Irrigation, Drainage and Water Storage

Table 3.68: Irrigation, Drainage and Water Storage Sub Sector Projects for FY 2027/2028

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Mukurwe wa nyagathanga Gaturi ward, Kiharu Sub-County	Deriver pipes and installation of pipes for the conveyance/mainlines and distribution system	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environ ment conservation	750 million	N.I.A/MCG	2027 to 2028	1000 farmers	Intake complete,sediment ation tank complete Project at 30%	N.I.A/S.D.I/MCG
Marigu irrig.ithiru ward kandara sub couty	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 154 households to irrigate 16 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture	80 million	MCG /NIA/SDI	2027 to 2028	154	New Very active members using gunny bags as intake	MCG.SDI, NIA
Ajibika-Ruchu and ithiru wards-kandara sub county	Constructionof phase 2-construction of new intake and entire infrustructure in chathanda river To supply water for irrigation to 400 households to irrigate 40 Ha.	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environ ment conservation	550 million	N.I.A/S.D.I/MCG	2027 to 2028	1,000	Phase1 complete phase2. 60% complete	N.I.A/SDI MCG

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Nyanjigi Muguru Ward, Kangema Sub-County	Phase 2-Extension of main and sub main ,distribution pip Construction pipeline Construction of 42.9 Km of distribution lines. 1170 No. Infield es To supply water for irrigation addition 1,000 households to irrigate 200 Ha.	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	250	N.I.A/S.D.I/MCG	2027 to 2028	Additional 1,000 farmers	Phase1 complete with intake and other infrastructure 80% complete	N.I.A/MCG
Rwathia munyaga RWa thia Kangema Sub-County	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 200 households to irrigate 50 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	50	N.I.A/MCG	2027 to 2028	600	New projects with very active farmers	N.I.A/S.D.I/MCG
Kayu kiawambogo Rwathia Ward, Kangema Sub-County	Upgrading the conveyance from 6inch to8inch,laying of sub mains,and distribution system	Use of new technology in irrigation application i.e drip irrigation,smart agriculture,environment conservation	87	N.I.A/S.D.I/MCG	2027 to 2028	350	Incomplete stalled project 40% done	N.I.A/S.D.I/MCG

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Mirira Mbiri ward, Kiharu Sub-County	Construction pipeline appurtenances. Construction of 15.41 Km of distribution lines. 2300No. Infield connections System testing	Use of new technology in irrigation application i.e drip irrigation,smart agriculture,environment conservation	320	N.I.A/S.D.I/MCG	2027 to 2028	2300	63%. Stalled	N.I.A/S.D.I/MCG
Marimira /gakimaki Muguru Ward, Kangema Sub-County	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 100 households to irrigate 10 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	290million	MCG & community	2027 to 2028	100	new	MCG & community
Nginda irri. Nginda ward Maragua sub county	Pending works: 4km conveyance construction. Construction of pipeline appurtenances, implementation of 1350 No. Infield connections. System testing.	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	110	N.I.A/MCG	2027 to 2028	1350	stalled	N.I.A/MCG

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Karungangi Wempa ward, Maragua Sub-County	Construction of intake,solarised pump,laying of conveyance,main lines and distribution pipesTo supply water for irrigation to 200 households to irrigate 20 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	50	MCG & community	2027 to 2028	200	new	MCG & community
Mathareini – Ndonga Kigumo & Kahumbu wards, Kigumo Sub-County	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 2000 households to irrigate 200 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	350	N.I.A/S.D.I/MCG	2027 to 2028	2000	Office constructed already	N.I.A/S.D.I/MCG
Kahumbu ichagaki Kahumbu ward & ichagaki	Construction of intake,conveyance,main lines and distribution pipes and installation of hydrum to supply water for irrigation 250 households to irrigate 25 Ha	Use of new technology in irrigation application i.e drip irrigation,smart agriculture,environment conservation	13million for phase one	MCG, frigoken & community	2027 to 2028	250	new	MCG, frigoken & community
Iharu irrigation Kinyona ward	Upgranding piping system-conveyance,mainline and submain,distribution system and infields	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	10 phase one	MCG & community	2027 to 2028	360	Existing and well managed but poor infrastruct	MCG & community

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Kariu-kairini Njumbi Ward, Mathioya Sub-County	Construction of intake,conveyance,main lines and distribution pipes and installation of hydrum To supply water for irrigation 300 households to irrigate 25 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	3 phase one	MCG & community	2027 to 2028	300	New but very active members	MCG & community
Gigakima irrig.kangari ward kigumo subcounty	Inter basin river transfer from githika river to gathika to increase quantity of water at intake-construction of intake,conveyance,relocate main line	Use of new technology in irrigation application i.e drip irrigation,smart agriculture,environment conservation	8 million	MCG & community	2027 to 2028	1500	Project infrastructure complete but has little water at intake	MCG & N.I.A PLUS community
Kahaini punda milia Makuyu ward maragua	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 600 households to irrigate 200 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	100	N.I.A/S.D.I/MCG	2027 to 2028	600	New project	N.I.A/S.D.I/MCG
Gaimbuga karurumo & nginda waard Maragua Sub-County	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 500 households to irrigate 50 Ha	Use of new technology in irrigation application i.e drip irrigation,smart agriculture,environment conservation	250	N.I.A/S.D.I/MCG	2027 to 2028	500	New project but designed	N.I.A/S.D.I/MCG

Project Name and Location	Description of activities	Green Economy consideration	Estimated cost (Ksh.)	Sources of funds	Time Frame	Targets	Status (Include Milestones)	Implementing Agency
Gatunguru Njumbi Ward, Mathioya Sub-County	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 500 households to irrigate 50 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	300	N.I.A/S.D.I/MCG	2027 to 2028	500	New project	N.I.A/S.D.I/MCG
Mirichu murika, Mugoiri ward, Kahuro Sub-County	Extension of sub main,distribution piping system and installation on infields	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	518	N.I.A/S.D.I/MCG	2027 to 2028	2000	Stalled project	N.I.A/S.D.I/MCG
Gikindu irrig. Kambirwa and gikindu ward kiharu sub county	Extension of min line phase 2, construction of valve chambers,and distribution system,infields to1200 farmes not coverd in 1st phase	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	40	N.I.A/S.D.I/MCG	2027 to 2028	1200	1st phase complete serving 500 farmers	N.I.A/S.D.I/MCG
Gakima Murarandia ward, Kahuro Sub-County	Construction of intake,conveyance,main lines and distribution pipesTo supply water for irrigation to 800 households to irrigate 80 Ha	Use of new technology in irrigaton application i.e drip irrigation,smart agriculture,environment conservation	530	N.I.A/S.D.I/MCG	2027 to 2028	800	New project	N.I.A/S.D.I/MCG

3.11.5 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.69: Linkages of Sector Programmes with National, Regional and International Development Frameworks

National / Regional /International Obligations	Aspiration Goals	County Government contributions / Interventions
Water		
Bottom-Up Economic Transformation Approach (BETA) and MTP IV	Water harvesting	A total of 25,000 liters of water storage capacity to be installed in 35 Early Childhood Education centers.
	Drilling and equipping of boreholes	1200 new households to be connected with safe domestic water supply in the county.
Sustainable Development Goals (SDG)	Goal 6: Clean water and sanitation	1200 new households to be connected with safe domestic water supply in the county.
		A total of 25,000 liters of water storage capacity to be installed in 35 Early Childhood Education centers.
		About 5,000 ECDE learners benefited through accessibility of reliable domestic water supply.
Irrigation		
Bottom-Up Economic Transformation Approach (BETA) and MTP IV	Construction of new irrigation schemes	New irrigation projects constructed in partnership with National Irrigation Authority
	Expansion of existing irrigation schemes	Irrigation projects expansion in partnership with NIA
Sustainable Development Goals (SDG)	Goal 1: No poverty	Trained of irrigation groups
	Goal 2: Zero hunger	Hold stakeholders' forums through the community initiatives. Conveyed irrigation water to individual farms to enable farmers to undertake intensive horticultural farming.
Environment and Natural Resources		
Bottom-Up Economic Transformation Approach	Sustainable waste management	Construction of 50 waste collection chambers across the county
		Procurement of truck of garbage collection

National / Regional /International Obligations	Aspiration Goals	County Government contributions / Interventions
(BETA) and MTP IV		Planting of over 200,000 tree seedlings in schools and various public sites across the county
	Environment protection	Sensitization forum and training on climate change
		Over 10 kms of riparian areas to be protected
		Planting of over 200,000 tree seedlings in schools and various public sites across the county
Africa Agenda 2063	Bio-diversity, conservation and Sustainable natural resource management.	Over 10 kms of riparian areas to be protected
		Sensitization forum and training on climate change
	Climate resilience and natural disasters preparedness	Development the county climate change policies
Sustainable Development Goals (SDG)	Goal 13: Climate Action	Sensitization forum and training on climate change
		Planting of over 200,000 tree seedlings in schools and various public sites across the county
		Over 10 kms of riparian areas to be protected
		Construction of 50 waste collection chambers across the county

3.12 Devolution and External Linkages

3.12.1 Sector overview

The department plays a critical role in promoting socio-economic development through effective coordination of devolved units, intergovernmental relations, and strategic partnerships. Its mandate includes overseeing service delivery at the grassroots, fostering public participation, enhancing civic education, and building external relationships with development partners, investors, and other counties. Through structured engagement and resource mobilization, the sector supports the implementation of key projects in all other government sub sectors and departments. It also enhances transparency, accountability, and inclusivity by ensuring that citizens are actively involved in decision-making processes.

3.12.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision:

Excellence in management of devolution in Murang'a County

Mission:

To provide leadership and policy direction in the management of devolution and special programmes for improved quality of life in Murang'a County.

Goal:

To coordinate devolution and external linkage services for improved service delivery, citizen participation, resource mobilisation and inclusive development in Murang'a County.

Sector Objectives:

a) To coordinate and facilitate effective intergovernmental relations between the National and County Governments.

b) To facilitate integration of the objectives, values and principles of devolution into the County's development process.

c) To strengthen monitoring, evaluation and oversight of devolved functions and externally supported programmes.

d) To mobilise financial and technical resources from development partners and other external sources.

e) To establish and strengthen external linkages nationally, regionally and internationally.

f) To enhance citizen participation and engagement in county governance and development.

g) To strengthen institutional capacity for effective implementation of devolution programmes.

h) To promote gender-responsive planning, budgeting and service delivery.

i) To promote digital governance and improve access to county information and services.

Sector Priorities and Strategies:

Table 3.70: Devolution and External Linkages Sub-Sector Priorities and Strategies

Sector Priorities	Strategies
Strengthen devolution coordination	a) Strengthen coordination of devolved functions; b) Facilitate devolution forums and stakeholder engagements; c) Promote sharing of best practices on devolution; d) Strengthen coordination between county and national government institutions.
Strengthen intergovernmental relations	a) Facilitate intergovernmental consultations and engagements; b) Participate in intergovernmental forums; c) Strengthen coordination of national government programmes implemented within the County.
Enhance citizen participation and engagement	a) Strengthen public participation mechanisms; b) Conduct citizen sensitisation and engagement forums; c) Strengthen ward and sub-county engagement structures; d) Promote inclusive participation of women, youth, persons with disabilities and other vulnerable groups.
Promote digital governance	a) Enhance utilisation of the MyMurang'a Mobile Application; b) Promote digital access to county information and services; c) Strengthen digital citizen feedback mechanisms; d) Build staff capacity in digital governance.
Strengthen external linkages and partnerships	a) Establish strategic partnerships with development partners; b) Strengthen collaboration with non-state actors, private sector and academic institutions; c) Develop and implement partnership frameworks and MoUs; d) Mobilise financial and technical resources.
Enhance resource mobilisation	a) Develop resource mobilisation strategies; b) Coordinate donor conferences and investment forums; c) Develop project proposals for external financing; d) Strengthen coordination and reporting of externally financed programmes.
Strengthen institutional capacity	a) Recruit additional technical and specialised staff; b) Conduct capacity-building programmes; c) Strengthen programme management and coordination structures; d) Promote continuous professional development. e) Pursue leadership, relations and presence in food systems transformation at all levels
Promote gender-responsive governance	a) Conduct Gender and Gender Responsive Management training; b) Mainstream gender in planning and budgeting; c) Strengthen gender-responsive service delivery; d) Develop gender-responsive monitoring and reporting mechanisms.

Sector Priorities	Strategies
Strengthen monitoring and evaluation	a) Conduct regular monitoring of programmes and projects; b) Strengthen reporting systems; c) Undertake programme evaluations; d) Use monitoring information to improve implementation and decision-making.
Promote inclusive and sustainable development partnerships	a) Strengthen collaboration with development agencies; b) Support implementation of SDGs and other development frameworks; c) Promote partnerships that address county development priorities.

3.12.3 Sector Programmes

Table 3.71: Summary of Devolution and External Linkages Sector Programmes for FY 2027/2028

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh. M)
Programme 1: Devolution Coordination and Intergovernmental Relations					
Objective: To strengthen coordination of devolved functions and intergovernmental relations for effective service delivery.					
Outcome: Enhanced coordination of devolved functions and strengthened intergovernmental relations.					
Devolution Coordination	Devolution coordination forums conducted	No. of conference, coordination forums & treaties conducted	1	2	20
Intergovernmental Relations	Intergovernmental engagements facilitated	No. of intergovernmental forums/consultations facilitated	1	1	1
Best Practice Sharing	Knowledge-sharing initiatives implemented	No. of benchmarking and knowledge-sharing forums conducted	1	2	0.5
Sub Total					**21.5**
Programme 2: Citizen Participation and Digital Governance					
Objective: To strengthen citizen engagement and improve access to county information and services through digital platforms.					
Outcome: Increased citizen participation, transparency and access to county services.					
Public Participation	Citizen engagement forums conducted	No. of public participation forums conducted	5	7	2
Inclusive Participation	Vulnerable groups engaged in governance processes	No. of targeted engagements involving women, youth and PWDs	0	2	0.5
Digital Governance	MyMurang'a App enhanced and operationalized	No. of digital governance platforms operational	1	2	1
Citizen Feedback Mechanisms	Citizen feedback issues received and addressed	% of citizen feedback cases resolved	30%	40%	0.2
Sub Total					**3.7**
Programme 3: External Linkages, Partnerships and Resource Mobilisation					
Objective: To strengthen partnerships and mobilize resources for county development.					

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh. M)
Outcome: Increased partnerships and mobilized financial and technical resources.					
Strategic Partnerships	Partnership agreements developed and operationalized	No. of active partnership agreements/MoUs	4	5	0.5
Development Partner Coordination	Development partner forums coordinated	No. of partner coordination forums conducted	2	3	1.5
Resource Mobilisation	Resource mobilization initiatives undertaken	Value of resources mobilized (Ksh. Million)	45	70	2.5
Sustainable Development Partnerships	SDG-focused partnerships supported	No. of SDG-related partnership initiatives implemented	2	3	1.5
Sub Total					**6**
Programme 4: Institutional Capacity Building, Gender Mainstreaming and Monitoring & Evaluation					
Objective: To strengthen institutional capacity, gender-responsive governance and evidence-based decision-making.					
Outcome: Improved institutional performance, gender-responsive governance and accountability.					
Capacity Building	County staff trained	No. of officers trained	28	50	2
Agroecology development	Programs and partnerships developed in food systems transformation	No. of working multisectoral platforms (MSP) supported	4	6	1
Programme Management	Programme coordination structures strengthened	No. of programme coordination meetings conducted	6	10	2
Gender Mainstreaming	Officers trained on Gender Responsive Management	No. of officers trained on GRM	35	50	2
Monitoring and Evaluation	Programme monitoring and evaluation reports produced	No. of M&E reports produced	4	4	1
Programme Evaluation	Programme evaluations conducted	No. of evaluations conducted	1	1	1
Sub Total					**9**
Programme 5: Kenya Devolution Support Programme II (KDSP II)					
Objective: To strengthen county performance in financing, management, coordination and accountability for resources.					

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh. M)
Outcome: Improved county institutional performance, accountability and service delivery.					
KRA 1: Sustainable Financing and Expenditure Management	Improved revenue and expenditure management	Amount of own-source revenue collected (Ksh. Billion)	1.7B	1.9B	10
KRA 2: Intergovernmental Coordination, Institutional Performance and HR Management	Institutional performance strengthened	No. of institutional reforms implemented	5	8	12.5
KRA 3: Oversight, Participation and Accountability	Citizen participation and oversight strengthened	No. of monitoring, participation and accountability interventions implemented	5	5	20
Sub Total					**42.5**
Grand total					**84.7**

3.12.4 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.72: Linkages of Devolution and External Linkages Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/Goals	County Government Contributions/ Interventions
Constitution of Kenya, 2010 – Devolution	Democratic and accountable governance; citizen participation; equitable development and accessible services.	Strengthen devolution coordination and intergovernmental relations; facilitate devolution forums; coordinate devolved functions and strengthen collaboration between the two levels of government.
Kenya Vision 2030 / MTP IV	Inclusive socio-economic development, effective governance and improved public-sector performance.	Strengthen institutional capacity, programme management, monitoring and evaluation, gender-responsive governance and evidence-based decision-making.
Bottom-Up Economic Transformation Agenda (BETA)	Inclusive economic growth, improved livelihoods and enhanced opportunities for citizens.	Strengthen external partnerships and resource mobilisation; develop project proposals; engage development partners, private sector, academia and non-state actors in supporting county priorities.
Sustainable Development Goals (Agenda 2030)	Inclusive, sustainable and people-centred development and leaving no one behind.	Promote inclusive citizen participation; support SDG localisation and reporting; strengthen sustainable development partnerships and mainstream relevant SDGs into county programmes.
African Union Agenda 2063	Inclusive and sustainable development, good governance and people-centred development.	Promote participatory governance, institutional strengthening, accountability, partnerships and inclusive development initiatives.
Kenya Devolution Support Programme II (KDSP II)	Strengthened county performance in financing, management, coordination and accountability for resources.	Implement KDSP II interventions under sustainable financing and expenditure management; intergovernmental coordination, institutional performance and HR management; and oversight, participation and accountability.

3.13 Lands, Physical Planning and Urban Development

3.13.1 Sector overview

The Lands, Physical Planning and Urban Development comprises of three subsectors; Lands and survey, Urban and Regional Planning, Urban development.

This department consists of Lands and Survey, Urban and Regional Planning, and Urban Development (overseeing municipalities). It is mandated to ensure effective land management, facilitate secure land ownership information, and promote safe, sustainable urban services. Key priorities include the digitization of land records and development applications (eDAMS), completion of the County Spatial Plan, replanning urban centers, and supporting the development of the Murang'a, Kenol, and Kangari municipalities

3.13.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision: Sustainable utilization of land, sustainable land management for all and controlled planned areas within the county.

Mission: To provide an integrated spatial framework for coordinating development efforts by promoting efficiency in land administration within the county.

Sub-sector goals and targets

Lands and survey: Ensure effective management of land and easy access to land ownership information

Urban and Regional Planning: Ensure controlled development in urban and market centres

Urban development: Ensure safe, accessible and sustainable services for urban populations.

3.13.3 Sector Programmes

Table 3.73: Summary of Lands, Physical Planning and Urban Development Sector Programmes for FY 2027/2028

Sub Program	Key Outputs	Key performance indicators	Baseline (current status)	FY 2027/28 Target	Resource Requirement (Ksh) M
Programme I: Administration, Planning and Support Services					
Objective: To improve administrative services.					
Outcome: Improved efficiency and effectiveness in service delivery					
Administration Planning and Support	Remunerated staff	Employees on payroll	35	Maintain approved establishment	77.7
	Capacity building	Trainings conducted	5	6	
	Public awareness	Publications/notices	5	6	
	Public participation	Forums conducted	5	6	
	Policy/research	Policy/research outputs	1 draft policy	1 output	
	Technical coordination	Committee/technical meetings	44	At least 48	
	Fleet support	Vehicles serviced/available	3 serviced	Maintain serviceability	
Programme II: Physical Planning and Development Control					
Objective: To have all urban and rural areas planned.					
Outcome: Planned urban and rural areas.					
Physical Planning and Development Control	Development plans	Plans prepared/reviewed	-	20	10.5
	Public participation	Forums	-	10	
	Spatial plans	Plans prepared/reviewed	-	3	
	Development applications	Applications processed	-	1,200	
	Building plans	Approvals	-	250	
	Change of user	Approvals	-	125	
	Subdivision	Approvals	-	390	
	Enforcement	Notices/inspections	-	60 notices + regular inspections	

Programme III: Land Survey and GIS					
Objective: Increase access to ownership of land and ensure well-surveyed public land.					
Outcome: Surveyed Land, adjudicated land and digitization of land information, Accessible digital land information					
Land Survey and GIS	Access roads	Roads demarcated	23	30	3.2
	Disputes	Disputes resolved	27	30	
	Public land	Parcels surveyed	16	25	
	GIS	Datasets/modules	2	4	
	Digitization	Plot files/records	1,876 plot files	2,500	
Program IV: Land Administration and Valuation					
Objective: To appraise land and add value to land and other related assets					
Outcome: Efficient management of leasehold land and Revenue Enhancement					
Land Administration and Valuation	Valuation	Urban centers valued	18	20	4.2
		Inspections	583	650	
	Lease preparation	Leases prepared	472	550	
		Leases registered	418	500	
	Land records	Records updated	2,645	3,000	
	Digitization	Plot files digitized	1,876	2,500	
	Public land	Parcels verified	96	120	

3.13.4 Sector Projects

Table 3.74: Lands, Physical Planning and Urban Development Sector Projects for FY 2027/2028

Sub-Programme	Project	Location	Description of Activities	Estimated Cost (Kshs.)	Source of funds	Time Frame	Performance Indicators	Targets	Status	Implementing Agency
Physical Planning and Development Control	Physical Planning and Survey	County-wide / priority centres	Prepare/review plans; survey; field verification; spatial planning support.	10,500,000	MCG	FY 2026/27	No of spatial plans prepared and reviewed	20	New	Lands, Physical Planning & Urban Development

Sub-Programme	Project	Location	Description of Activities	Estimated Cost (Kshs.)	Source of funds	Time Frame	Performance Indicators	Targets	Status	Implementing Agency
							No of spatial plans prepared and reviewed			
Land Administration and Valuation	Valuation Roll	Municipalities and selected urban/trading centres	Property valuation, inspections, data verification and updating.	3,150,000	MCG	FY 2026/27	No of property valuation roll done	20		
Land Survey and GIS	GIS	County GIS/Planning Offices	GIS infrastructure, mapping, spatial datasets, data integration and digitization.	4,200,000	MCG	FY 2026/27	No of GIS infrastructure map	4 Data sets		

3.13.5 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.75: Lands, Physical Planning and Urban Development Programmes Summary

National/ Regional/ International Obligations	Aspirations/Goals.	County Government Contributions/Interventions
BETA – Bottom-Up Economic Transformation Agenda	Housing and Settlement: Promote planned, affordable and sustainable human settlements. Infrastructure and Governance: Strengthen infrastructure, institutions and service delivery.	Prepare/review 20 development plans and 3 spatial plans to guide orderly settlements and investment; process 1,200 development applications, approve 250 building plans, 125 change-of-user applications and 390 subdivision applications; conduct 10 public participation forums; develop 4 GIS datasets/modules and digitize 2,500 plot files/records;
Kenya Vision 2030	Social Pillar: Sustainable human settlements and improved quality of life. Economic Pillar: Improved investment environment and infrastructure. Political/Governance Pillar: Effective, accountable and participatory institutions.	Prepare/review development and spatial plans; undertake development control and regular inspections; conduct 10 public participation forums; demarcate 30 access roads; survey 25 public land parcels; resolve 30 land disputes; prepare 550 leases and register 500 leases; update 3,000 land records and value 20 urban centres to support sustainable development and revenue enhancement
EAC Vision 2050	Infrastructure Development: Improve regional infrastructure and connectivity. Urbanization and Human Settlements: Promote sustainable and inclusive urban development. Natural Resources and Environment:	Demarcate 30 access roads; prepare/review 20 development plans and 3 spatial plans; strengthen development control through 60 enforcement notices and regular inspections; survey 25 public land parcels; develop 4 GIS datasets/modules; digitize 2,500 plot files/records
Africa Agenda 2063	Aspiration 1A Prosperous Africa: Improve living standards, quality of life and access to basic services; promote sustainable and climate-resilient communities.	Prepare/review 20 development plans and 3 spatial plans to promote orderly and sustainable settlements; strengthen development control; demarcate access roads; protect public land; undertake valuation and land administration activities that

National/ Regional/ International Obligations	Aspirations/Goals.	County Government Contributions/Interventions
		support investment and improved urban environments.
SDGs	SDG 1Ensure equal rights to economic resources, including access to land and property	Prepare 550 leases, register 500 leases, update 3,000 land records, digitize 2,500 plot files and verify 120 public land parcels, i Prepare/review 20 development plans, process 1,200 development applications, approve 250 building plans and 125 change-of-user applications, Conduct 10 public participation forums

3.14 Municipalities

3.14.1 Sector overview

The municipal mandate centers on driving urban transformation through integrated planning, modern infrastructure development, and enhanced administrative capacity. A primary priority is the modernization of the physical environment, which involves upgrading municipal roads to bitumen or cabro standards, integrating non-motorized transport and drainage systems, and expanding essential amenities such as bus parks and parking spaces. This is supported by strategic town planning, including the review of Integrated Strategic Development Plans for Murang'a, Kenol, and Kangari, and the preparation of development plans for satellite towns. To ensure sustainability, municipalities prioritize financial institutionalization through updated valuation rolls, mapping revenue streams, and fostering public participation in the budgeting and strategic planning processes.

Furthermore, the mandate extends to promoting socio-economic welfare and safeguarding public health and the environment. Key initiatives include the modernization of major trade hubs like Kayole, Marigiti, and Mukuyu markets, the formalization of Jua-kali activities, and the preservation of local heritage through projects like the Agikuyu Cultural and Heritage Centre. Public health and environmental management are prioritized through the pursuit of 100% domestic water connections in collaboration with MUWASCO, the extension of sewer reticulation, and the transition of the Karii dumpsite into a modern transfer station. These efforts are bolstered by the establishment of community health units, the enforcement of food safety laws, and strict adherence to environmental and social safeguards, such as NEMA certification and the institutionalization of Grievance Redress Mechanisms for all capital projects.

Provision of adequate infrastructure and the necessary social services— education, health, recreation, safety and security, improve the quality of life of urban citizens.

3.14.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision: A commercially vibrant municipalities providing safe environment for sustainable development

Mission: To provide sustainable and efficient service infrastructure for holistic social and economic growth of urban areas

Strategic Priorities and Strategies

To realize its broad objective of commercially vibrant municipalities providing safe environment for sustainable development, the sector will prioritize the following specific strategies:

A. Murang'a Municipality

Table 3.76: Murang'a Municipality Sector priorities and strategies

Strategic Priorities	Strategies
Department: Finance, Administration, Human Resource, ICT and Economic Planning	
Revenue Enhancement and Management	a) Train staff on revenue management, best practices in financial management b) Institutionalize public participation in the budget process c) Fast track approval of Municipal by-laws d) Complete the valuation roll to guide rating and property valuation
Institutional Capacity and Public Participation	a) Institutionalize quarterly public participation fora and mechanisms for integrating public participation fora submissions b) Provide adequate office space and accompanying infrastructure including internet access c) Map municipal stakeholders for active engagement d) Develop framework for public private partnership e) Train staff on public participatory processes, community score cards and report writing
Participatory budgeting process	a) Timely preparation, submission and approval of Municipal Integrated Development Plan (IDeP), Strategic Plan, Municipal budget and other Municipal policy documents b) Establish municipal database/fact sheet c) Map municipal revenue sources/streams with projections d) Institutionalize public participation on strategic planning and budget process e) Train staff on public budget process f) Institutionalize framework for monitoring and evaluation, data dissemination and feedback
Department: Public Works, Infrastructure, Housing and Urban Planning	
Enhance town planning and development control	a) Prepare part development plans for satellite towns b) Fast track approval of Municipality By-laws c) Review Integrated Strategic Development Plan for Murang'a Municipality to accommodate reviewed boundary d) Rehabilitate government houses under the management of the Municipality
Service Infrastructure Development	a) Provide robust transport, drainage and sanitation service infrastructure b) Upgrade Municipal roads to bitumen/cabro standards c) Pave and continuously maintain town access roads d) Integrate drainage systems with road networks e) Integrate NMT with road networks f) Upgrade bus parks, streets and walkways g) Increase provision of parking spaces

Strategic Priorities	Strategies
	h) Provide street furniture within towns i) Increase streetlighting
Safeguard against encroachment and damage to service infrastructure	a) Complete formulation and approval of physical development by-laws b) Enhance maintenance of established service infrastructure
Enhance accessibility and town aesthetics	a) Improve street naming and addressing b) Sensitize developers as part of development plan approvals on need to observe adequate road reserves and building lines c) Expand existing bus parks to accommodate more vehicles
Department: Legal, Social Services, Education, and Partnerships	
Integrate recreational and cultural services to enhance local tourism	a) Construct Agikuyu Cultural and Heritage centre (Opposite Murang'a University) containing a library, exhibition hall for kikuyu cultural artefacts, a hero's corner and a social hall b) Zone and develop Migingo area as an urban park
Develop sustainable infrastructure service	a) Develop markets to promote local economic development b) Upgrade Kayole, Marigiti and Mukuyu markets to modern markets to accommodate more traders. c) Provide support infrastructure in markets including piped water, public conveniences as well as solid waste management d) Improve access roads and accessibility within market places e) Establish/improve livestock markets and abattoirs f) Develop jua-kali sheds to increase and formalize the jua-kali activities
Develop sustainable social amenities and facilities	a) Maintain and protect social recreational parks and open spaces within the Municipality b) Improve/upgrade social halls within the Municipality c) Beautify social parks and open spaces within the Municipality d) Improve all public open spaces within the Municipality
Department: Health, Sanitation, Water and Environment	
Environment Protection and Conservation	a) Provide sustainable, efficient and effective solid waste management services b) Formulate waste management policy c) Develop and implement municipality waste management plan d) Rehabilitate/improve the Karii dumpsite to a Transfer Station as identified in the integrated waste management plan for transfer to Mitubiri sanitary landfill. e) Capacity build stakeholders on solid waste management

Strategic Priorities	Strategies
	f) Enhance PPP in waste collection in order to increase waste collection coverage and frequency. g) Enhance capacity of waste management department to improve waste collection systems, supplying it with appropriate easy to service equipment h) Install street bins in appropriate locations in town. i) Designate neighbourhoods' solid waste transfer stations. j) Involve public and private developers and businesses in clean-up activities as an effective way in solid waste management.
Provide sustainable, efficient and effective liquid waste management services	a) Construct/maintain storm water drains along all roads within the town. b) Partner with MUWASCO to develop and extend the sewer reticulation to cover the entire Municipality. c) Advocate for and enforce fencing of the shallow wells to protect them from pollution.
Enhance environment and social safeguards protection within the Municipality	a) Increase inspection and licensing of quarries within the Municipality b) Institutionalize Grievance Redress Mechanism framework c) Institutionalize and enforce OSHA standards d) Undertake ESSIA and NEMA certification before initiating any capital project e) Enforce NEMA, WaRMA and other environment regulations
Enhance landscaping, beautification and greening of public open spaces	a) Integrate street furniture along the town streets b) Control illegal structures and building materials c) Enhance greenery and town beautification
domestic water within the Municipality	a) Collaborate with MUWASCO and other development partners to ensure 100% domestic water connections to households b) Promote water harvesting at the household and institutional levels
Enhance integrated disease surveillance, improve food and water quality control services and promote community health	a) Establish community health units b) Engage community health volunteers c) Train community health volunteers d) Establish community-based health information e) Sensitize staff on priority disease surveillance areas f) Increase inspection and licensing of food establishments g) Enforce food safety laws and prosecute offenders
Improve sanitation	a) Construct toilets within commercial areas

Strategic Priorities	Strategies
standards within the town CBDs	b) Conduct regular public cleaning campaigns c) Enhance waste recycling techniques

B. Kenol Municipality

Table 3.77: Kenol Municipality Programmes Sector priorities and strategies

Strategic Priorities	Strategies
Department: Finance, Administration, Human Resource, ICT and Economic Planning	
Programme: General administration, Planning and Support Services	
Institutional Capacity and Public Participation	Institutionalize quarterly public participation fora and mechanisms for integrating public participation fora submissions Provide adequate office space and accompanying infrastructure including internet access Map municipal stakeholders for active engagement Develop framework for public private partnership Train staff on public participatory processes, community score cards and report writing
Revenue Enhancement and Management	Train staff on revenue management, best practices in financial management Institutionalize public participation in the budget process Fast track approval of Municipal by-laws Complete the valuation roll to guide rating and property valuation
Participatory budgeting process	Timely preparation, submission and approval of Municipal Integrated Development Plan (IDeP), Strategic Plan, Municipal budget and other Municipal policy documents Establish municipal database/fact sheet Map municipal revenue sources/streams with projections Institutionalize public participation on strategic planning and budget process Train staff on public budget process Institutionalize framework for monitoring and evaluation, data dissemination and feedback
Department: Public Works, Infrastructure, Housing and Urban Planning	
Programme: Development Control	
Enhance town planning and development control	Prepare part development plans for satellite towns Develop municipal zoning regulations Review Integrated Strategic Development Plan for Kenol Municipality to accommodate reviewed boundary
Service Infrastructure Development	Provide robust transport, drainage and sanitation service infrastructure Upgrade Municipal roads to bitumen/cabro standards

Strategic Priorities	Strategies
	Pave and continuously maintain town access roads Integrate drainage systems and NMT with road networks Upgrade streets and walkways Increase provision of parking spaces Increase streetlighting
Safeguard against encroachment and damage to service infrastructure	Complete formulation and approval of physical development by-laws Enhance maintenance of established service infrastructure
Enhance accessibility and town aesthetics	Improve street naming and addressing Sensitize developers as part of development plan approvals on need to observe adequate road reserves and building lines Construct bus parks to accommodate more vehicles
Department: Legal, Social Services, Education, and Partnerships	
Programme: Social Infrastructure Service and Welfare	
Develop sustainable infrastructure service	Develop markets to promote local economic development Upgrade existing markets to accommodate more traders. Provide support infrastructure in markets including piped water, public conveniences as well as solid waste management Improve access roads and accessibility within market places Establish/improve livestock markets and abattoirs Develop jua-kali sheds to increase and formalize the jua-kali activities
Develop sustainable social amenities and facilities	Maintain and protect social recreational parks and open spaces within the Municipality Improve/upgrade social halls within the Municipality Beautify social parks and open spaces within the Municipality Improve all public open spaces within the Municipality
Department: Health, Sanitation, Water and Environment	
Programme: Public health, sanitation, water and Environment	
Environment Protection and Conservation	Provide sustainable, efficient and effective solid waste management services Formulate waste management policy Develop and implement municipality waste management plan Capacity build stakeholders on solid waste management Enhance PPP in waste collection in order to increase waste collection coverage and frequency. Enhance capacity of waste management department to improve waste collection systems, supplying it with appropriate easy to service equipment Install street bins in appropriate locations in town. Designate neighbourhoods' solid waste transfer stations.

Strategic Priorities	Strategies
	Involve public and private developers and businesses in clean-up activities as an effective way in solid waste management.
Enhance environment and social safeguards protection within the Municipality	Increase inspection and licensing of quarries within the Municipality Institutionalize Grievance Redress Mechanism Institutionalize and enforce OSHA standards Undertake ESSIA and NEMA certification before initiating any project Enforce NEMA, WaRMA and other environment regulations
Enhance landscaping, beautification and greening of public open spaces	Integrate street furniture along the town streets Control illegal structures and building materials Enhance greenery and town beautification
domestic water within the Municipality	Collaborate with MUWASCO and other development partners to ensure 100% domestic water connections to households Promote water harvesting at the household and institutionallevels
Enhance integrated disease surveillance, improve food and water quality control services and promote community health	Establish community health units Engage community health volunteers Train community health volunteers Establish community-based health information Sensitize staff on priority disease surveillance areas Increase inspection and licensing of food establishments Enforce food safety laws and prosecute offenders
Improve sanitation standards within the town CBDs	Construct toilets within commercial areas Conduct regular public cleaning campaigns Enhance waste recycling techniques

C. Kangari Municipality

Table 3.78: Kangari Municipality Programmes Sector priorities and strategies

Strategic Priorities	Strategies
Department: Finance, Administration, Human Resource, ICT and Economic Planning	
Programme: General administration, Planning and Support Services	
Institutional Capacity and Public Participation	a) Institutionalize quarterly public participation fora and mechanisms for integrating public participation fora submissions b) Provide adequate office space and accompanying infrastructure including internet access c) Map municipal stakeholders for active engagement d) Develop framework for public private partnership e) Train staff on public participatory processes, community score cards and report writing
Revenue Enhancement and Management	a) Train staff on revenue management, best practices in financial management b) Institutionalize public participation in the budget process

Strategic Priorities	Strategies
	c) Fast track approval of Municipal by-laws
Participatory budgeting process	a) Timely preparation, submission and approval of Municipal Integrated Development Plan (IDeP), Strategic Plan, Municipal budget and other Municipal policy documents b) Establish municipal database/fact sheet c) Map municipal revenue sources/streams with projections d) Institutionalize public participation on strategic planning and budget process e) Train staff on public budget process f) Institutionalize framework for monitoring and evaluation, data dissemination and feedback
Department: Public Works, Infrastructure, Housing and Urban Planning	
Programme: Development Control	
Enhance town planning and development control	a) Prepare part development plans for satellite towns b) Develop municipal zoning regulations c) Review Integrated Strategic Urban Development Plan (ISUDP) for Kangari Municipality
Service Infrastructure Development	a) Provide robust transport, drainage and sanitation service infrastructure b) Upgrade Municipal roads to bitumen/cabro standards c) Pave and continuously maintain town access roads d) e) Integrate drainage systems and NMT with road networks f) Upgrade bus parks, streets and walkways g) Increase provision of parking spaces h) Increase streetlighting
Safeguard against encroachment and damage to service infrastructure	a) Complete formulation and approval of physical development by-laws b) Enhance maintenance of established service infrastructure
Enhance accessibility and town aesthetics	a) Sensitize developers as part of development plan approvals on need to observe adequate road reserves and building lines b) Expand bus parks to accommodate more vehicles
Department: Legal, Social Services, Education, and Partnerships	
Programme: Social Infrastructure Service and Welfare	
Develop sustainable infrastructure service	a) Develop markets to promote local economic development b) Provide support infrastructure in markets including piped water, public conveniences as well as solid waste management c) Improve access roads and accessibility within market places d) Establish/improve livestock markets and abattoirs e) Develop jua-kali sheds to increase and formalize the jua-kali activities

Strategic Priorities	Strategies
Develop sustainable social amenities and facilities	a) Maintain and protect social recreational parks and open spaces within the Municipality b) Improve/upgrade social halls within the Municipality c) Beautify social parks and open spaces within the Municipality d) Improve all public open spaces within the Municipality
Department: Health, Sanitation, Water and Environment	
Programme: Public health, sanitation, water and Environment	
Environment Protection and Conservation	a) Provide sustainable, efficient and effective solid waste management services b) Formulate waste management policy c) Develop and implement municipality waste management plan d) Capacity build stakeholders on solid waste management e) Enhance capacity of waste management department to improve waste collection systems, supplying it with appropriate easy to service equipment f) Install street bins in appropriate locations in town. g) Designate neighbourhoods' solid waste transfer stations. h) Involve public and private developers and businesses in clean-up activities as an effective way in solid waste management.
Enhance environment and social safeguards protection within the Municipality	a) Increase inspection and licensing of quarries within the Municipality b) Institutionalize Grievance Redress Mechanism c) Institutionalize and enforce OSHA standards d) Undertake ESSIA and NEMA certification before initiating any project e) Enforce NEMA, WaRMA and other environment regulations
Enhance landscaping, beautification and greening of public open spaces	a) Integrate street furniture along the town streets b) Control illegal structures and building materials c) Enhance greenery and town beautification
Enhance integrated disease surveillance, improve food and water quality control services and promote community health	a) Establish community health units b) Engage community health volunteers c) Train community health volunteers d) Establish community-based health information e) Sensitize staff on priority disease surveillance areas f) Increase inspection and licensing of food establishments g) Enforce food safety laws and prosecute offenders
Improve sanitation standards within the town CBDs	a) Construct toilets within commercial areas b) Conduct regular public cleaning campaigns c) Enhance waste recycling techniques

3.14.3 Sector Programmes

Table 3.79: Summary of Municipalities Programmes for FY 2027/2028147155

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
MURANG'A MUNICIPALITY					
Programme 1: General administration, Planning and Support Services					
Objective: To enhance administration and service delivery within the Municipality					
Outcome: Enhanced service delivery infrastructure and coordination					
Administration Services	Public Fora convened	No. of public fora convened	4	4	0.5
	Office equipment procured	No. of assorted office equipment procured		100	6
	Board meetings convened	No. of Board meetings	20	20	2
	Renovated/ improved offices	No. of office units renovated	1	1	4
Personnel Services	Remunerated Staff	No. of staff in the payroll system		350	14
	New staff recruited	No. of new staff recruited		5	3
Programme 1 Total					**29.5**
Programme 2: Financial Management and Reporting					
Objective: Establish efficient, prudent and sound financial systems					
Outcome: Prudent, sound and accountable financial systems					
Budget Management	Budget process public participation fora	No. of budget public fora held	1	1	0.25
	Quarterly Financial and non-financial reports	No. of quarterly financial reports prepared	4	4	0.25
Resource mobilization and revenue	Operational automated revenue system maintained	Revenue system operational maintained	1	1	0.3
Programme 2 Total					**0.8**
Programme 3: Performance Management					
Objective: Institutionalize capacity and quality public services					
Outcome: Increased community satisfaction in Municipal services					

Sub Programme	**Key Outputs**	**Key Performance indicators**	**Baseline (Current Status)**	**Planned Targets**	**Resource Requirement (Ksh M)**
Performance Management	Trained staff	No. of staff trained disaggregated by section and gender		20	6
	Twinning/Exchange programme/ Peer Learning	No. of twinning, exchange programmes/ peer learning		1	3
Programme 3: Total					**9**
Programme 4: Economic Policy formulation, planning and reporting					
Objective: Provide framework for evidence-based budgeting and decision making					
Outcome: Community based project identification and prioritization					
Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
Policy formulation, planning and reporting	Review the Murang'a Integrated Development Plan	No of reviewed IDEP 2023-2027	1	1	0.2
	Approved Municipal Annual Strategic Plan	Copy of approved Municipvie val Annual Strategic Plan 2028/2029	1	1	0.25
	Municipal budget estimates	Copy of municipal budget estimate	1	1	0.25
	Preparation of Quarterly financial and non-financial reports	No of quarterly financial and non-financial	4	4	0.2
Programme 4: Total					**0.9**
Programme 5: Urban development programme					
Objective: Sustainably manage urban institutional and infrastructure services					
Outcome: Quality urban institutional and infrastructure services					
Urban Development	Renovated/ improved Municipal houses	No. of house units renovated		5	7
	Renovated/ improved/ Extended Municipal Market Stalls and Lockups	No. of Market Stalls and Lockups Renovated/ improved/ Extended		5	7
	Bitumen standard urban roads/ streets	Kms of urban roads/streets upgraded to bitumen standards		1.5KM	10

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
	Proper drainage system	Kms of drainage system maintained			5
	Cabro standard NMT walk ways	Kms of NMT walkway			7
Urban Planning	Approved zonal plans	No. of zonal plans prepared and approved		2	0.5
Programme 5 : Total					**36.5**
Programme 6: Social infrastructure and welfare					
Objective: Provide conducive environment for ECDE Learning within the Municipality					
Outcome: Increased enrolment and transition in ECDE					
Social infrastructure	Maintained Municipal social halls	No. of social halls constructed maintained	1	3	0.3
Programme 6: Total					**0.3**
Programme 7: Solid waste Management					
Objective: Sustainably collect, segregate and dump over 90% of the solid waste produced within the Municipality					
Outcome: Safe, secure, clean and liveable urban environment					
Solid waste management	Litter bins procured	No. of litter bins procured		100	2
	PPEs procured	No. of PPEs procured		500	0.5
	Boots and other gears procured	No. of boots/gears procured		100	0.3
	Maintained dump sites	Karii dump site maintained		1	4
	Maintained waste collection sites	No. of waste collection sites maintained		1	1
Programme 7 Total					**7.8**
Programme 8: Public health services					
Objective: To enhance public health service provision and infrastructure					
Outcome: Healthy and wealthy communities					
Public health services	Trained CHVs	No. of CHVs trained		50	1
	Trained public health officers	No. of PHOs trained		10	0.5
	Mortuaries/ funeral homes upgraded	No. of funeral homes/ mortuaries upgraded		1	1

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
Programme 8 Total					2.5
Programme 9: Urban Renewal					
Objective: To improve town ambience through enforcing regulations to improving built environment					
Outcome: Healthy and wealthy communities					
Urban Renewal	Town face-lift	No. of urban houses renovated/ painted/Town beautification done	Renovated round abouts	1	0.5
Programme 9 Total					**0.5**
TOTAL MURANG'A MUNICIPALITY					**87.8**
KENOL MUNICIPALITY					
Programme 1 : General administration, Planning and Support Services					
Objective: To enhance administration and service delivery within the Municipality					
Outcome: Enhanced service delivery infrastructure and coordination					
Administration Services	Public Fora convened	No. of public fora convened	4	4	0.8
	Board meetings convened	No. of Board meetings	20	20	2
	Office equipment procured	No. of assorted office equipment procured	-	100	2
	Renovated/ improved offices	No. of office units renovated		2	2
Personnel Services	Remunerated Staff	No. of staff in the payroll system			23
Programme 1 Total					**29.8**
Programme 2 Financial Management and Reporting					
Objective: Establish efficient, prudent and sound financial systems					
Outcome: Prudent, sound and accountable financial systems					
Budget Management	Budget process public participation for a	No. of budget public fora held	1	1	0.25
	Quarterly Financial and non-financial reports	No. of quarterly financial reports prepared	4	4	0.1
Programme 2 Total					**0.35**
Programme 3: Performance Management					
Objective: Institutionalize capacity and quality public services					

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
Outcome: Increased community satisfaction in Municipal services					
Performance Management	Trained staff	No. of staff trained disaggregated by section and gender		10	2
	Twinning/Exchange programme/ Peer Learning	No. of twinning, exchange programmes/ peer learning		1	2
Programme 3 Total					**4**
Programme 4: Economic Policy formulation, planning and reporting					
Objective: Provide framework for evidence-based budgeting and decision making					
Outcome: Community based project identification and prioritization					
Policy formulation, planning and reporting	Annual Review of Municipality Integrated Development Plan	Integrated Development Plan (IDeP) Review Report	1	1	0.25
	Approved Municipal Annual Strategic Plan	Copy of approved Municipal Annual Strategic Plan	1	1	0.25
	Municipal budget estimates	Copy of municipal budget estimate	1	1	0.2
Programme 4 Total					**0.7**
Programme 5: Urban development					
Objective: Sustainably manage urban institutional and infrastructure services					
Outcome: Quality urban institutional and infrastructure services					
Urban Development	Bitumen standard urban roads/ streets	Kms of urban roads/streets upgraded to bitumen standards		2.5KMS	5
	Proper drainage system	Kms of drainage system maintained		2.5KMS	5
	Bitumen/ Cabro standard walkways	Kms of walkways upgraded to bitumen/cabro standards		2.5KMS	6
	Renovated/ improved/ Extended Municipal Market Stalls and Lockups	No. of Market Stalls and Lockups Renovated/ improved/ Extended			6

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
Urban Planning	Approved zonal plans/ PDPs	No. of zonal plans/PDPs prepared and approved		1	0.5
Programme 5 Total					**22.5**
Programme 6: Social infrastructure and welfare					
Objective: Provide conducive environment for ECDE Learning within the Municipality					
Outcome: Increased enrolment and transition in ECDE					
Social infrastructure	Maintained Municipal social halls	No. of social halls maintained	1	1	0.3
Programme 6 Total					**0.3**
Programme 7: Solid waste Management					
Objective: Sustainably collect, segregate and dump over 90% of the solid waste produced within the Municipality					
Outcome: Safe, secure, clean and liveable urban environment					
Solid waste management	Litter bins procured	No. of litter bins procured	-	150	3
	Boots and other gears procured	No. of boots/gears procured	-	100	0.5
	Maintained dump sites	Karii dump site maintained	-	1	4
	Maintained waste collection sites	No. of waste collection sites maintained	-		2
	Skip truck with skip purchased	No. of skip trucks with skip procured	-	1	10
Programme 7 Total					**23.5**
Programme 8: Public health services					
Objective: To enhance public health service provision and infrastructure					
Outcome: Healthy and wealthy communities					
Public health services	Trained public health officers	No. of PHOs trained		10	0.5
	Public Mortuaries/ funeral homes within the Municipality upgraded	No. of funeral homes/ mortuaries upgraded		1	5
Programme 8 Total					**5.5**
Programme 9: Urban Renewal					
Objective: To improve town ambience through enforcing regulations to improve the built environment					

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
Outcome: Healthy and wealthy communities					
Urban Renewal	Town face-lift	No. of urban houses renovated/ painted		1	0.5
Programme 9 Total					**0.5**
KENOL MUNICIPALITY TOTAL					**87.15**
KANGARI MUNICIPALITY					
Programme 1: General administration, Planning and Support Services					
Objective: To enhance administration and service delivery within the Municipality					
Outcome: Enhanced service delivery infrastructure and coordination					
Administration Services	Public Fora convened	No. of public fora convened	4	4	0.8
	Board meetings convened	No. of Board meetings	20	20	2
	Office equipment procured	No. of assorted office equipment procured	LS	LS	4
Personnel Services	Renovated/ improved offices	No. of office units renovated/Improved	1	1	3
	Remunerated Staff	No. of staff in the payroll system			9
Programme 1 Total					**18.8**
Programme 2: Financial Management and Reporting					
Objective: Establish efficient, prudent and sound financial systems					
Outcome: Prudent, sound and accountable financial systems					
Budget Management	Budget process public participation for a	No. of budget public fora held		1	0.25
	Quarterly Financial and non-financial reports	No. of quarterly financial reports prepared	4	4	0.25
Programme 2 Total					**0.5**
Programme 3: Performance Management					
Objective: Institutionalize capacity and quality public services					
Outcome: Increased community satisfaction in Municipal services					

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
Performance Management	Trained staff	No. of staff trained disaggregated by section and gender	10	10	1.2
	Twinning/Exchange programme/ Peer Learning	No. of twinning, exchange programmes/ peer learning	1	4	2
Programme 3 Total					**3.2**
Programme 4: Economic Policy formulation, planning and reporting					
Objective: Provide framework for evidence-based budgeting and decision making					
Outcome: Community based project identification and prioritization					
Policy formulation, planning and reporting	Approved Municipal Annual Strategic Plan	Copy of approved Municipal Annual Strategic Plan	1	1	0.4
	Municipal budget estimates	Copy of municipal budget estimate	1	1	0.25
Programme 4 Total					**0.65**
Programme 5: Urban development programme					
Objective: Sustainably manage urban institutional and infrastructure services					
Outcome: Quality urban institutional and infrastructure services					
Urban Development	Bitumen standard urban roads/ streets	Kms of urban roads/streets upgraded to bitumen standards		1.5	10M
	Proper drainage system	Kms of drainage system maintained		1.5	3
	Cabro standard NMT walk ways	Kms of NMT walkway		1.5km	7
	Renovated/ improved/ Extended Municipal Market Stalls and Lockups	No. of Market Stalls and Lockups Renovated/ improved/ Extended		20	4
Urban Planning	Approved zonal plans	No. of zonal plans prepared and approved		1	0.5
Programme 5 Total					**28.5**
Programme 6: Social infrastructure and welfare					
Objective: Provide conducive environment for ECDE Learning within the Municipality					
Outcome: Increased enrolment and transition in ECDE					

Sub Programme	Key Outputs	Key Performance indicators	Baseline (Current Status)	Planned Targets	Resource Requirement (Ksh M)
Social infrastructure	Maintained Municipal social halls	No. of social halls maintained		3	0.5
Programme 6 Total					**0.5**
Programme 7: Solid waste Management					
Objective: Sustainably collect, segregate and dump over 90% of the solid waste produced within the Municipality					
Outcome: Safe, secure, clean and liveable urban environment					
Solid waste management	Litter bins procured	No. of litter bins procured		150	2.5
	PPEs procured	No. of PPEs procured		0	0
	Boots and other gears procured	No. of boots/gears procured		100	0.05
	Maintained dump sites	Karii dump site maintained		1	4
	Maintained waste collection sites	No. of waste collection sites maintained		30	1
	Skip truck with skip purchased	No. of skip trucks with skip procured		1	10
Programme 7 Total					**17.55**
Programme 8: Public health services					
Objective: To enhance public health service provision and infrastructure					
Outcome: Healthy and wealthy communities					
Public health services	Trained CHVs	No. of CHVs trained		50	1
	Trained public health officers	No. of PHOs trained		10	0.5
	Mortuaries/ funeral homes upgraded	No. of funeral homes/ mortuaries upgraded		1	5
Programme 8 Total					**6.5**
Programme 9: Urban Renewal					
Objective: To improve town ambience through enforcing regulations to improving built environment					
Outcome: Healthy and wealthy communities					
Urban Renewal	Two face lift	No of town facelifts projects done		1	0.5
Programme 9 Total					**0.5**
KANGARI MUNICIPALITY TOTAL					**76.7**

3.14.4 Sector Projects

Table 3.80: Municipalities Projects for FY 2027/2028

Sub-program	Project name and location	Description of activities	Estimated cost (Ksh. M)	Sources of funds	Time frame	Performance Indicators	Targets	Status (New/Ongoing)	Implementing Agency	Green Economy Considerstion
Urban Programme Development	**Murang'a Municipality**	- Installation of cabros	84	MCG AND UDG grant	2027 July - June 2028	Kms of cabros done	Cabro paving works completed in the identified priority areas	NEW	Murang'a Municipality	
		- Upgrading of roads to bitumen standards				Kms of bitumen standard road done	Priority urban road(s) upgraded to bitumen standards as per approved design			
		Construction and maintenance of drainage sytems				Kms of drainage system done	Priority storm-water drainage infrastructure constructed/rehabilitated and maintained			
		- Installation of NMT walkways				Kms of NMT walkways done	NMT walkways constructed in identified priority area			
		- Installation and maintenance of streetlights				No of streetlights installed and maintained	Priority streetlighting infrastructure installed and existing systems maintained			

Sub-program	Project name and location	Description of activities	Estimated cost (Ksh. M)	Sources of funds	Time frame	Performance Indicators	Targets	Status (New/Ongoing)	Implementing Agency	Green Economy Considerstion
		Municipal Halls maintained				No of Municipal hall maintained	Municipal hall(s) maintained and made fully functional	Existing		
Urban Development	**Kenol Municipality**	-Installation of cabros	80	MCG AND UDG grant	2027 July - June 2028	Kms of cabros installed	Cabro paving works completed in the identified priority areas	NEW	KENOL MUNICIPALITY	
		-Upgrading of roads to bitumen standards				-Kms of bitumen standard road done	Priority urban road(s) upgraded to bitumen standards as per approved design			
		Construction and maintainace of drainage sytems				Kms of drainage system constructed	Priority storm-water drainage infrastructure constructed/rehabilitated and maintained			
		-Installation of NMT walkways				Kms of NMT walk way done	NMT walkways constructed in identified priority area			
		-Installation and maintena				No of streetlights installed	Priority streetlighting infrastructure installed and existing systems maintained			

Sub-program	Project name and location	Description of activities	Estimated cost (Ksh. M)	Sources of funds	Time frame	Performance Indicators	Targets	Status (New/Ongoing)	Implementing Agency	Green Economy Considerstion
		nce of streetlights								
		Municipal Halls maintained				No of municipal hall maintained	Municipal hall(s) maintained and made fully functional	Existing		
Urban Development	**Kangari Municipality**	Bitumen standard urban roads/ streets	10	MCG	2027 July - June 2028	Kms of bitumen standard road done	Priority urban road/streets upgraded to bitumen standards	NEW	Kangari Municipality	
		Proper drainage system	3			Kms of storm water drainage done	Priority storm-water drainage system constructed/rehabilitated			
		Cabro standard NMT walk ways	7			Kms of NMT walkways done	Priority NMT walkway(s) constructed to cabro standards			
		Renovated/ improved/ Extended Municipal Market Stalls and Lockups	4			No of Municipal stalls and lockups renovated/extended	Priority municipal market stalls and lockups renovated/improved/extended	Existing/New		

Sub-program	Project name and location	Description of activities	Estimated cost (Ksh. M)	Sources of funds	Time frame	Performance Indicators	Targets	Status (New/Ongoing)	Implementing Agency	Green Economy Considerstion
		Municipal Halls maintained	0.5			No of Municipal halls done	Municipal hall maintained, repainted and made fully functional	Existing		

3.14.5 Contribution to the national, Regional and International Aspirations/Concerns

Table 3.81: Linkages of Municipalities Programmes with National, Regional and International Development Frameworks

National/ Regional/ International Obligations	Aspirations/Goals.	County Government Contributions/Interventions
BETA	Governance and accountability	Convene 4 public fora 1 budget public fora Preparation of quarterly financial and non-financial reports
	Institutional efficiency	Procurement of office equipment Renovation of municipal offices Twin exchange programme
	Public Service efficiency	Remuneration of municipal staff Recruitment of municipal staff
	Revenue mobilisation and governance	Maintain operational municipal revenue system
	Human capital development	Training of municipal staff
	urban development	Renovation of municipal houses Upgrade and extension of market stalls Construction of NMT walkways Upgrade access roads to bitumen standards Construction and rehabilitation of drainage systems Maintenance of social halls Approval of zonal plans
	Environmental sustainability	Procurement of litter bins Procurement of boots and protective gear Procurement of PPEs Maintenance of dump site
	Institutional planning	Review of Murang'a Municipality IDEP Preparation of Annual Strategic Plan 2028/2029 Preparation of Annual Investment Plan 2028/2029 Preparation of municipal budget
	Healthcare and public services;	Training of CHVs and Public Health Officers Upgrading of municipal mortuaries
Vision 2030	Political Pillar; Governance	Convene 4 public for a Procurement of office equipment

National/ Regional/ International Obligations	Aspirations/Goals.	County Government Contributions/Interventions
		Renovation of municipal offices 1 budget public for a Preparation of quarterly financial and non-financial reports
	Economic Pillars;	Remuneration of municipal staff Recruitment of municipal staff Training of municipal staff Review of Murang'a Municipality IDEP Preparation of Annual Strategic Plan 2028/2029 Preparation of Annual Investment Plan 2028/2029 Preparation of municipal budget Renovation of municipal houses Upgrade and extension of market stalls Construction of NMT walkways Upgrade access roads to bitumen standards Construction and rehabilitation of drainage systems Maintenance of social halls Town facelift
	Social Pillar	Procurement of litter bins Procurement of boots and protective gear Procurement of PPEs Maintenance of dump site Training of CHVs and Public Health Officers Upgrading of municipal mortuaries
Africa Agenda 2063	Aspiration 3: Good Governance and Democratic Institutions	Convene 4 public fora Preparation of quarterly financial and non-financial reports Remuneration of municipal staff Recruitment of municipal staff Maintain operational municipal revenue system Training of municipal staff
	Agenda 2063 Aspiration 2: Integrated Africa;	Twin exchange programme
	Aspiration 6: People-driven development	Renovation of municipal houses Upgrade and extension of market stalls Construction of NMT walkways Upgrade access roads to bitumen standards Construction and rehabilitation of drainage systems

National/ Regional/ International Obligations	Aspirations/Goals.	County Government Contributions/Interventions
		Maintenance of social halls Town facelift
SDGs	SDG 16: Peace, Justice and Strong Institutions	Convene 4 public fora
	SDG 16: Effective and accountable institutions	Procurement of office equipment Renovation of municipal offices Review of Murang'a Municipality IDEP Preparation of Annual Strategic Plan 2028/2029 Preparation of Annual Investment Plan 2028/2029 Preparation of municipal budget Approval of zonal plans
	SDG 8: Decent Work and Economic Growth	Remuneration of municipal staff
	SDG 17: Strong Partnerships and Financing	Maintain operational municipal revenue system Twin exchange programme
	SDG 4 and 8 Quality Education and Decent work	Training of municipal staff
	SDG 11: Sustainable Cities and Communities	Renovation of municipal houses Upgrade and extension of market stalls Construction of NMT walkways Upgrade access roads to bitumen standards Construction and rehabilitation of drainage systems Maintenance of social halls Town facelift Approval of zonal plans
	SDG 13: Climate Action	Procurement of litter bins Procurement of boots and protective gear Procurement of PPEs Maintenance of dump site
	SDG 3: Good Health and Well-being	Training of CHVs and Public Health Officers Upgrading of municipal mortuaries

3.15 County Assembly

3.15.1 Sector overview

The County Assembly is one of the two Arms of the County Government with the other being the County Executive. The constitutional mandate of the County Assembly is to undertake the legislative, oversight and representation roles on behalf of the County. In the discharge of its constitutional mandate, the Assembly is comprised of elected and nominated Members. A team of competent professionals and qualified personnel led by the Assembly Clerk, while the overall leader of the Assembly is the Hon. Speaker to whom the Clerk is answerable ideally assists the Members. Whilst the Assembly is an arm of the County government, it is distinct and independent from the Executive and enjoys autonomy in the execution of its mandate and management of its affairs. The overall supervision and conduct of the Assembly as well as ownership of its property and policy direction overview get executed by the County Assembly Service Board (CASB), which is chaired by the Hon. Speaker. The Board is equally mandated to implement several circulars from various commissions that coordinate the functions of County Government, such as the Salary and Remuneration Commission (SRC) and the Commission on Revenue Allocation (CRA).

3.15.2 Sub sector Vision, Mission, Goals, Objectives, Strategies and Priorities

Vision

To be the leading County Assembly in the country in ensuring the provision of quality, professional and accountable services to the people of Murang’a County.

Mission

Ensuring the provision of quality, professional and accountable services to the people of Murang’a County.

County Assembly Mandate

Article 185 of the Constitution sets out the authority of the County Assembly, which has 35 elected officials and 13 nominated members. The Hon. Speaker is an elected official of the Assembly.

The County Assembly's members play the following roles:

a) Representation of the electorate.

b) Examine and accept candidates for county public office appointments in accordance to the 2012's County Government Act No. 17

c) Legislative role as contemplated in Article 220(2) of the Constitution, guided by Articles 201 and 203 of the constitution. In accordance with Article 207, they approve the county government's budget and expenditures.

d) Oversight over the county executive committee and any other county executive organs.

e) Accept the County Government's borrowing in accordance with Article 212 of the Constitution and county planning for development

3.15.3 Sector Programmes

Table 3.82: Summary of County Assembly Sector Programmes for FY 2027/2028

No.	Sub-Program	Key Outputs	Performance Indicator	Planned Target and Budget
Programme 1: Legislation and Representation Program				
Objective: To improve the process of representation and legislation to enhance the involvement of the public in legislation				
Outcome:				
1	Personnel Services	Salaries and Allowances Paid to Members Facilitation of Members to Undertake Legislative and representation role	Number of Members on the Payroll Number of Members Facilitated	270 M
2	Administration Services	Procurement of Goods and Services	Number of Bills and Legislative Proposals Drafted Number of equipment Purchased	50 M
			Total	320 M
Programme 2: General Administration				
Objectives: To strengthen the capacity of staff to facilitate Members in discharging their constitutional duties in an effective & efficient manner, to enhance Members' wellness for efficient service delivery				
Outcome:				
1	Personnel Services	Salaries and allowances paid to staff. Training of staff. Facilitation of staff to support Members in the discharge of their duties. Recruitment of key staff	Number of Staff on the Payroll Number of Staff trained Number of Staff facilitated Number of Staff recruited	200 M
2	Administration Services	Procurement of Goods and Services O&M	No. of equipment and machines procured. Utility bills and services paid. Statutory obligations.	50 M
3	Completion of Assembly Building	Assembly Building Completed	Assembly Building in Place	200M
			Total	450M

			GRAND TOTAL	1,000 M
Programme 3: Oversight				
Objectives: To strengthen the capacity of Members of the Assembly to undertake oversight role To enhance automation of all systems and processes core to the functioning of the Assembly for efficient service delivery.				
Outcome:				
1	Personnel Services	Allowances Paid to Members for Committee Sittings Facilitation of Members to Undertake Oversight Role	Number of sittings held and paid Number of Members Facilitated	200M
2	Administration Services	Procurement of Goods and Services	Number of Bills paid Number of equipment Purchased	30 M
			Total	230M

3.15.4 Sector Projects

Table 3.83: County Assembly Sector Projects for FY 2027/2028

No.	Program	Project	Amount
1	Administration	Completion of Assembly Building	200M
		Total	**200M**

CHAPTER FOUR

IMPLEMENTATION FRAMEWORK AND RESOURCE REQUIREMENT

4.1 Chapter Overview

This chapter presents the implementation framework and resource requirements for the implementation of the County Annual Development Plan (CADP) for FY 2027/2028. It also outlines the roles and responsibilities of key stakeholders in CADP implementation and provides the modalities for effective project and programme execution, including stakeholder engagement, due diligence, resource mobilization, oversight and procurement alignment. The chapter further presents the resource mobilization and management framework, sector and programme financial requirements, revenue projections and the estimated resource gap. It also identifies key risks that may affect implementation and outlines appropriate mitigation measures to enhance effective and efficient delivery of planned programmes and projects.

4.2 Implementation Framework

Table 4.1: Stakeholders and their Role in CADP Implementation

S/No.	Sector / Institution	Role in Implementation of the CADP
1.	County Executive Committee	Oversight and coordination
2.	County Assembly	Collaboration and partnership in the development and enactment of supporting legislative framework
3.	County Government Departments	Responsible implementation
4.	County Planning Unit	Monitoring, Evaluation and Reporting on implementation
5.	Other National Government Departments and agents in the county	Collaboration and partnership Oversight and financing
6.	Development Partners	Provision of financial support
7.	Civil society Organizations	Corporation and fair representation
8.	Private sectors	Collaboration and partnership
9.	General public	Responsible citizens
10.	Financial institutions	Source of domestic borrowing
11.	Institutions of Higher learning	Capacity building and conduct research
12.	Office of the Auditor General	Responsible for auditing
13.	Office of the Controller of Budget	Responsible Budgeting
14.	Judiciary	Interpretation of laws
15.	Council of Governors	Coordination, consultation, information sharing and capacity building

S/No.	Sector / Institution	Role in Implementation of the CADP
16.	Faith-Based Organizations	Promote socio-economic development of the society

4.3 Implementation Modalities

Before and during the implementation of programmes and projects contained in the CADP (FY 2027/2028), the County Government of Murang'a will conduct structured due diligence through the following detailed action frameworks:

a) Field Visits and Local Context Appraisal

- Project implementation teams will undertake mandatory preliminary ground visits across all 35 wards and 9 sub-counties (e.g., Kangema, Mathioya, Kiharu, Kandara, Maragua, Gatanga, and Kigumo) to contextualize socio-economic environments prior to project site handover.
- Site appraisals will assess spatial compatibility, topography, community dynamics, environmental impact assessments (EIA), and potential land ownership/resettlement issues to prevent project stalls.

b) Stakeholder Mapping and Engagement

- The County will map out external and internal stakeholders across departments, including National Government Administrative Officers (NGAO), community-based organizations, development partners, private sector actors (such as local cooperative societies and market associations), and civil society entities.
- Establish clear roles, communication channels, and alignment with sector priorities (e.g., agricultural value addition, water supply, health, and urban infrastructure).

c) Statutory and Contractor Due Diligence

- Enforce rigorous vendor vetting to ensure contractors possess requisite financial capacity, technical qualifications, and regulatory compliance.
- Ensure contractors secure all statutory permits prior to project commencement, including National Environment Management Authority (NEMA) licenses, Water Resources Authority (WRA) abstraction permits, structural approvals, and public health clearance certificates.

d) Input and Resource Mobilization

- Streamline the mobilization and allocation of capital, technical expertise, equipment, and human resources required to launch projects on schedule.
- Align departmental procurement schedules with quarterly cash-flow projections to avoid delays in resource distribution and ensure timely supplier payments.

e) Oversight, Field Audits, and Evaluation

- Conduct routine joint field inspections led by sector technical teams alongside the County Monitoring and Evaluation Committee (CMEC) and Sub-County Monitoring and Evaluation Committees (SMECs).

- Perform continuous value-for-money audits, physical inspection of works, quality testing of materials, and milestone assessments against established baselines.

f) Implementation Plan Development

The implementation framework details concrete mechanisms to guide project execution across four key operational dimensions:

- Involvement of Relevant Government Agencies & Technical Experts: Formalize inter-agency collaboration with national bodies (e.g., KENHA, KURA,) to leverage specialized engineering, spatial design, oversight, and quality control capabilities.
- Multi-Stakeholder Engagement Strategy: Deploy rapid-response mechanisms for minor community-level interventions, test innovative service delivery approaches, and engage grassroots structures (such as Village Development Committees and local cooperative networks) for agile crisis response and public participation.
- Institutional Effectiveness & Capacity Building: Optimize management of project inputs (including spatial data, County personnel, logistical assets, and equipment) through automated management information systems to enforce accountability and enhance project execution capacity.
- Financing Modalities: Diversify resource mobilization by integrating County Own-Source Revenue (OSR), National Exchequer transfers, Public-Private Partnerships (PPPs), conditional grants, and donor counterpart funds into clear funding formulas per project.

g) Multi-Year Work Planning and Procurement Alignment

- Formulate a multi-year execution schedule mapping out activities across the FY 2027/2028 planning horizon, aligning with the target milestones of the 3rd Generation Murang'a County Integrated Development Plan (CIDP 2023–2027).
- Integrate project timelines directly into the County Procurement Plan to harmonize requisition dates, tender notices, evaluation windows, award dates, and site handovers, reducing procurement bottlenecks.

4.4 Resource Mobilization and Management Framework by Sector and Programme

Resource mobilization and management framework provides the projected resource requirements by sector, revenue projections, estimated resource gap and measures of addressing the gaps. Among other recommendations, the county will ensure efficiency and effectiveness of all budgetary resources availed to it for socio-economic development. The adopted strategies will include:

a) Identify and address issues causing delays in implementing development projects.

b) The County Public Service Board will establish an optimal staffing structure to ensure expenditure on personnel emoluments complies with Regulation 25 (1) (b) of the Public Finance Management (County Governments) Regulations, 2015.

c) The county shall address its revenue performance to ensure the approved budget is fully financed

d) The county leadership will take charge of the worsening pending bills situation to ensure genuine bills are paid without delay in the remaining period of the financial year

e) The government policy is that salaries should be processed through the IPPD system, and therefore the county will fast-track the acquisition of personal numbers for their staff

f) The County Treasury will ensure timely preparation and submission of financial reports to the Office of the Controller of Budget in line with Section 166 of the PFM Act, 2012.

4.4.1 Resource Requirement by Sector and Programme

Table 4.2: Summary of Sector Financial Resource Requirements for FY 2027/2028

Sector Name/Program	Amount (Kshs) M
Governorship, Administration and Coordination	
County Executive	198
Administration & Executive Coordination	51.1
Deputy Governor	4.9
Communication	6
Project coordination	4
Compliance & Enforcement	2.6
County Attorney/Legal Services	40.6
Fleet Management	72.5
Disaster Control and Management	100
Total Sector Requirement	**479.7**
Public Administration and ICT	
Human Resource	
Program 1: General Administration & Support	1094
Program 2: Leadership & Coordination of DAs	
ICT and E-government	
Program 1: Administration & Support	10
Program 2: Data center, Automation and ICT Equipment	70
Total Sector Requirement	**1174**
County Public Service Board	
County Public Service Board	26
Devolution and External Linkages	
Programme 1: Devolution Coordination and Intergovernmental Relations	21.5
Programme 2: Citizen Participation and Digital Governance	3.7
Programme 3: External Linkages, Partnerships and Resource Mobilisation	6
Programme 4: Institutional Capacity Building, Gender Mainstreaming and Monitoring & Evaluation	9
Programme 5: Kenya Devolution Support Programme II (KDSP II)	42.5

Sector Name/Program	Amount (Kshs) M
Total Sector Requirement	**82.7**
Finance and Economic Planning	
Finance	
Programme 1: Administration, Planning and Support services	63.5
Programme 2: Financial Services, Reporting, Budgeting and Policy	12
Economic Planning	
Programme 1: Administration, Planning and Support Services	29.5
Programme 2: Economic policy formulation and review	25
Monitoring and Evaluation	
Programme 1: Monitoring and Evaluation	10.8
Revenue	
Programme 1: Administration, Planning and Support Services	22
Programme 2: Resource Mobilization and Revenue	35
Budget and Fiscal Affairs	
Budgeting and Fiscal Affairs	25
Total Sector Requirement	**222.8**
Agriculture, Livestock, Veterinary Services and Fisheries	
Agriculture (Crops)	
Programme 1: Food and Nutrition Security	160
Programme 2: Inua Mkulima Mango /Milk Subsidy	360
Programme 3: Cash Crop Development	15
Programme 4: Capacity Building and Extension	10
Programme 5: Coffee Development	37.2
Programme 6: Capacity Building	3
Programme 7: Crops and livestock developments	8
Programme 8: promotion of market access and product	3
Livestock Development	
Programme 1: Livestock Resources Management and Development	401.2
Veterinary Services	
Programme 1: Control of livestock diseases and pests' services	69
Programme 2: Animal Breeding Services	3
Programme 3: Veterinary Public Health Services	7
Programme 4: Hides and Skins Improvement and Leather Development	3
Programme 5: Veterinary Extension Services	5
Programme 6: Veterinary Fees and Charges	2
Fisheries	
Programme 1: Aquaculture Development	135.4

Sector Name/Program	Amount (Kshs) M
Programme 2: Fish quality assurance, Value Addition and Market Development	2
Programme 3: Management of capture and conservational Fisheries development program	5.2
Programme 4: Administrative support and fish farming extension support services	0.8
Total Sector Requirement	**1229.8**
Roads, Transport, Energy and Public Works	
Programme 1: Community Based Projects	632
Programme 2: Urban Development	140
Programme 3: Energy Distribution	70
Programme 4: Housing	10
Total Sector Requirement	**852**
Commerce, Trade, Industry and Tourism	
Programme 1: Administration, Planning and Support services	10.8
Programme 2: Trade, Industry and Investment Promotion	243.2
Cooperatives	
Programme 1: Cooperative Development	9.8
Industrialization	
Programme 1: Establishment of county industrial park	0.5
Tourism	
Programme 1: Tourism and Marketing	63
Total Sector Requirement	**327.3**
Education and Technical Training	
ECDE	
Programme 1: Administration, Planning and Support	387.2
Programme 2: Education Support Programmes	536.7
Programme 3: Early Childhood Development Education (ECDE)	114
Vocational Training	
Programme 1: Administration, Planning and Support	25.25
Programme 2: Polytechnic Improvement	21.8
Total Sector Requirement	**1085**
Health and Sanitation	
Programme 1: Administration, Planning, and Support Services	4,045
Programme 2: Health Facilities Infrastructure Development	2,028
Programme 3: Curative and Rehabilitative Health Services	255.2
Programme 3: Preventive and promotive health services	715.4
Programme 4: Nutrition and Dietetics	77.2
Total Sector Requirement	**7,121**

Sector Name/Program	Amount (Kshs) M
Lands, Physical Planning & Urban Development	
Programme 1: Administration, Planning and Support Services	77.7
Programme 2: Planning and Survey	10.5
Programme 3: Valuation Roll	3.15
Programme 4: GIS	4.2
Total Sector Requirement	**95.6**
Youth, Culture, Gender, Social Services and Special Programs	
Library Services	
Programme 1: ICT centre construction	2
Programme 2: Administration and Support	1
Programme 3: Outreaches	0.5
Programme 4: Book clubs	0.1
Youth	
Programme 1: Youth Empowerment (MYS)	194.5
Programme 2: Bodaboda	6
Programme 3: Administration & Support	13.6
Sports	
Programme 1: Community Sports	42
Programme 2: Talent Development	32.8
Programme 3: Sports Equipment	1.6
Programme 4: KICOSCA	22
Programme 5: ELASCA	1.4
Programme 6: Administration & Support	3
Social services and Gender	
Programme 1: Social Development (PWD)	8.2
Programme 2: Children welfare	3
Programme 3: GBV prevention	5
Programme 4: Childcare facility improvement	5
Programme 5: Capacity Building	3
Programme 6: Administration & Support	2
Culture	
Programme 1: Culture Development (Kikuyu Festival)	6.4
Programme 2: Administration and support	1.5
Total Sector Requirement	**355.5**
Water, Irrigation, Environment and Natural Resources	
Water Services	
Programme 1: Administration, Planning and Support Services	7.47
Programme 2: Water and Sewerage	100.6

Sector Name/Program	Amount (Kshs) M
Total Sector Requirement	**108.07**
Irrigation, Drainage and Water Storage	
Programme 1: Administration, Planning and Support Services	39.2
Programme 2: Water Resources Management	381.2
Total Sector Requirement	**420.42**
Environment and Natural Resources	
Programme 1: Administration, Planning and Support Services	16
Programme 2: Environment Management and Protection	91
Programme 3: Natural Resources Conservation and Management	58
Programme 4: Climate Change Governance and Coordination	252
Total Sector Requirement	**417**
Total Water, Irrigation, Environment and Natural Resources	**945.49**
Municipalities	
Murang'a Municipality	
Programme 1: General administration, Planning and Support Services	29.5
Programme 2: Financial Management and Reporting	0.8
Programme 3: Performance Management	9
Programme 4: Economic Policy formulation, planning and reporting	0.9
Programme 5: Urban development	36.5
Programme 6: Social infrastructure and welfare	0.3
Programme 7: Solid waste Management	7.8
Programme 8: Public health services	2.5
Programme 9: Urban Renewal	0.5
Kenol Municipality	
Programme 1: General administration, Planning and Support Services	29.
Programme 2: Financial Management and Reporting	0.4
Programme 3: Performance Management	4
Programme 4: Economic Policy formulation, planning and reporting	0.7
Programme 5: Urban development	22.5
Programme 6: Social infrastructure and welfare	0.3
Programme 7: : Solid waste Management	23.5
Programme 8: Public health services	5.5
Programme 9: Urban Renewal	0.5
Kangari Municipality	
Programme 1: General administration, Planning and Support Services	18.8
Programme 2: Financial Management and Reporting	0.5
Programme 3: Performance Management	3.2
Programme 4: Economic Policy formulation, planning and reporting	0.7

Sector Name/Program	Amount (Kshs) M
Programme 5: Urban development	28.5
Programme 6: Social infrastructure and welfare	0.5
Programme 7: : Solid waste Management	17.6
Programme 8: Public health services	6.5
Programme 9: Urban Renewal	0.5
Programme 1: General administration, Planning and Support Services	18.8
Programme 2: Financial Management and Reporting	0.5
Total Sector Requirement	**270.3**
County Assembly	
Legislation and representation	320
Oversight	230
General Administration	450
Total Sector Requirement	**1000**
GRAND TOTAL	**15,206.7**

4.4.2 Revenue Projections

Table 4.3: Revenue Projection

Revenue Streams		2026/2027 (Targets in Kshs)	2027/2028 (Projections in Kshs)
Equitable share	Equitable Share	8,226,820,359	8,638,161,377
	Equitable Share C/F	350,000,000	367,500,000
Local Revenue	Local Revenue	1,491,312,979	2547848939
	Disposal of County Assets	606,345,308	636,662,573
Conditional Grants from National Government	UHC staff grant	226,860,114	238,203,120
	County Government Health Workers 2024-2025	56,993,611	59,843,292
	Community health promoters	46,050,000	48,352,500
	Department of Health Facility Improvement Financing	350,000,000	367,500,000
	Affordable Housing Grant	2,000,000	2,100,000
Equalization Fund		0	0
Conditional allocations to County Governments from Loans and Grants from Development Partners	Nutritional International	20,000,000	21,000,000
	Finance for Locally Led Climate Action (FLLoCA)	110,729,613	116,266,094
	Finance for Locally Led Climate Action (FLLoCA) Carried Forward from 2024/2025	110,000,000	115,500,000

Revenue Streams		2026/2027 (Targets in Kshs)	2027/2028 (Projections in Kshs)
	Primary health care in Devolved context program - DANIDA	10,149,000	10,656,450
	K-Wash	50,000,000	52,500,000
	KDSP-Level One	72,500,000	76,125,000
	KDSP-Level TWO	350,000,000	367,500,000
	National Agricultural Value Chain Development Program	231,250,000	242,812,500
	Kenya Urban Support Program – Urban Institution Grant	28,000,000	29,400,000
	Kenya Urban Support Program – Urban Development Grant	124,000,000	130,200,000
	BUILDING RESILIENT AND RESPONSIVE HEALTH SYSTEMS(BREHS)	66,397,715	69,717,601
	Total	**12,529,408,699**	**14,137,849,446**

Table 4.4: County Own Source Revenue Projections by Streams

Revenue Source	FY 2026/2027 Target Amount (Kshs.)	FY 2027/2028 Projected Amount (Kshs.)
Licenses	240,000,000	264,000,000
Land Rate	70,000,000	77,000,000
Cess Revenue	8,500,000	9,350,000
House Rent/Stall/Hall	1,000,000	1,100,000
Bus Park Fee	42,500,000	46,750,000
Parking Fee	20,500,000	22,550,000
Barter Market Fee	51,500,000	56,650,000
Self Help Group	300,000	330,000
Liquor	120,000,000	132,000,000
Motor Bikes/Tuk-tuk	7,000,000	7,700,000
Building Mts & Other Cess	71,000,000	78,100,000
Advertisement	13,000,000	14,300,000
Lands & Planning Revenue	65,000,000	71,500,000
Impounding Fees	3,000,000	3,300,000

Other Revenues	1,000,000	1,100,000
Fire Fighting	1,700,000	1,870,000
Mariira Farm	300,000	330,000
Cooperatives (Audit)	81,000	89,100
Livestock (A.I)	-	-
Veterinary Services	18,500,000	20,350,000
Public Health	4,500,000	4,950,000
Weight & Measures	500,000	550,000
Hospitals /Health Centers	970,000,000	1,067,000,000
Murang'a county investment (leasing and disposal)	606,345,308	666,979,839
Total Revenue	**1,599,845,308**	**1,759,829,839**

4.4.3 Estimated Resource Gap

Table 4.5: Resource Gap

Requirement (Kshs. M)	Estimated Revenue (Kshs. M)	Variance (Kshs M)
15,206.7	14,137.8	1068.9

The total resource requirement in FY 2027/2028 for all the sectors is projected at Kshs. 15.2 billion against a total projected resource revenue of Kshs. 14.1billion. This leaves a gap of Kshs. 1.1 billion. To plug the gap, the County will partner with local and international development stakeholders and further utilise Public-Private Partnerships to implement some of the planned initiatives.

4.5 Risk Management

The major risks that may affect programme implementation include financial, regulatory, economic, and health risks that are ranked highest-priority concerns. The recommended mitigation measures focus on proactive planning, stakeholder engagement, legal compliance, resource optimization, capacity building, and preparedness to ensure successful programme implementation.

Table 4.6: Risk Management

Risk Category	Risk	Risk Implication	Risk Level	Mitigation Measures
Financial	Delayed release of funds	Project delays and potential cost overruns.	High	Engage with relevant stakeholders early for timely fund release. Prioritize essential activities.
		Increase in County's pending bills.	High	Advocate for timely disbursements and manage existing resources efficiently.
	Unresolved pending bills claims	Hindered program implementation.	Medium	Expedite resolution of pending bills through structured negotiations.
Operational	Inadequate skilled personnel	Inefficient project implementation	Medium	Upskill existing personnel and hire skilled staff where necessary.
Regulatory	Non-compliance with environmental laws	Legal penalties and project shutdown	High	Ensure all projects undergo environmental impact assessments.
Social	Resistance from local communities	Project delays and increased costs	Medium	Engage communities in planning and decision-making processes.
	Poor land use planning	Rise in unplanned development	High	Development and implementation of land use planning
	Inadequate supply of public utility	Encroachment on reserves and land grabbing	Medium	Compliance with legal and regulatory framework
Environmental	Climate change	Landslides	Medium	Compliance with legal and regulatory framework
		Persistent drought	Medium	Compliance with legal and regulatory framework
		Floods	Medium	Compliance with legal and regulatory framework
Economic	Unstable macroeconomic conditions	Affect disposable income	High	Implement adaptive economic policies and source for alternative funding mechanism e.g., PPP
Health	Possible resurgence of pandemics	Disruption of economic activities	High	Maintain preparedness and response strategies for potential future outbreaks.

Risk Category	Risk	Risk Implication	Risk Level	Mitigation Measures
Technological	Cybersecurity threats to data	Data breaches and loss of sensitive information	Medium	Implement strong cybersecurity measures, including regular updates and training.
Political	Lack of Political goodwill	Low priorities on projects/programmes	Medium	Compliance with legal and regulatory framework Stakeholders' engagement and sensitization

CHAPTER FIVE

MONITORING, EVALUATION AND REPORTING

5.1 Introduction

The chapter presents the Monitoring, Evaluation, Learning and Reporting (MELR) framework for the implementation of the County Annual Development Plan (CADP) 2027/2028. It outlines mechanisms for monitoring and evaluating the implementation of programmes and projects, including systematic data collection, analysis, reporting and performance assessment. It also identifies key performance indicators, baselines and annual targets to facilitate measurement of progress across sectors. It further provides mechanisms for data collection, analysis and reporting, including physical verification, stakeholder surveys and publication of implementation status updates. The chapter also establishes the institutional framework for MELR, emphasizing the roles of the Department of Economic Planning, implementing departments, CIMES Committees, communities, civil society organizations, development partners and other stakeholders in ensuring effective, efficient and accountable implementation of the CADP.

5.2 Monitoring and Evaluation

Data must be gathered and analyzed as part of monitoring in order to ascertain whether the scheduled actions have been completed. The monitoring of the entire process—from planning to designing to execution—is crucial because it keeps planned activities under control, cuts down on duplication and waste, enables the deployment of corrective actions, and guarantees that projects and programs are completed on schedule.

Monitoring and Evaluation exercise will carry out by the department of Economic Planning. Monitoring and Evaluation Unit will keep track of how well projects and programs are being carried out. The unit will monitor and assess quarterly the status of the execution of scheduled projects and create reports for distribution to the appropriate persons for action.

Evaluation entails checking the impacts the Project/Programme activities have had on the community. By determining the degree of short- to medium-term results and long-term impacts accomplished, the intended and unforeseen consequences of these accomplishments, and the ways that are working and those that are not, it expands on the monitoring process. At the conclusion of the plan period, an evaluation will be conducted to determine the degree of program implementation and goal achievement.

5.3 Reporting

For the CADP 2027/2028 to be effectively implemented, MELR shall be coordinated by the MELR Unit. However, the overall responsibility of overseeing and managing the monitoring and evaluation of the CIDP will be on the CECM, Finance and Economic Planning. The MELR Unit will work closely with the CIMES Committees and shall advice the CECM to ensure that strategies are being implemented, performance is being measured, progress reports are prepared and discussed, and corrective action is taken where necessary.

Respective Departments shall be accountable for the completion of stated tasks in the CADP. Where necessary, the MELR Unit will help build and develop their capacities to undertake MELR activities. The CADP targets will be departmental annual work plans and will enable the department to understand, identify their roles and be fully involved in strategy implementation. The MELR Unit will aim at ensuring that detailed work plans with clear performance indicators and responsibility for their achievement are developed taking into consideration the prioritized activities in the County Annual Development Plan as derived the CIDP. The CIMES Committee (COMEC) shall coordinate with departments in cases of joint activities.

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5.4 Performance Indicators

The key performance indicators for the programs and projects are provided in table 5.1

Table 5.1: Sector / Subsector Indicators

Sector / Sub-Sector	Key Performance Indicator (KPI)	Baseline	End of Year Target
Governorship & Coordination	Number of offices renovated	1	11
	Number of Sub-County offices constructed	3	6
	No. of automated fleet management	1	1
	Number of fire stations constructed & equipped	-	1
Public Administration & ICT	Status of construction	0% complete	100% complete
	Number of newsletters/websites managed	Website updated	6 publications
	Number of interns engaged	340	50
Finance & Economic Planning	Number of valuation reports prepared	0	1
	Number of CADP implementation reports	1	4
	Approved County M&E policy document	0	1
	Revenue automation management system	1	1
	Number of budget documents prepared	-	4
Agriculture, Livestock & Fisheries	No. of Packets hybrid maize seeds distributed	90,600	150,000
	No. of Mango receiving direct subsidy	2,966	3,500
	No. of Milk receiving direct subsidy	22,387	30,000
	No. of dairy farmers receiving milk payments	22,015	23,000
	Number of cattle vaccinated against diseases	28,326	200,000
	Number of fingerlings stocked	146,200	216,000

Sector / Sub-Sector	Key Performance Indicator (KPI)	Baseline	End of Year Target
Roads, Housing & Infrastructure	Kms of access roads graded and maintained	245	490
	Number of ECDE classrooms built/renovated	613	30
	Square metres of cabros installed in markets	100,000	35,000
	Kilometres of solar-powered lights rehabilitated	27.5	3
Trade, Industrialization, Tourism & Cooperatives	Number of new markets constructed/renovated	5	8
	Completion status of CAIP park at Makenji	8% complete	100% complete
	Completion status of SEZ infrastructure	PDP developed	Fully operational park
	Number of visitors hosted annually	-	30,000
	Number of compliant cooperative societies	1,827	159 audits completed
Health & Sanitation	Number of clinical and administrative staff paid	1,611	1,800
	Number of households covered with SHIF	445,233 (42%)	633,925 (60%)
	Status of wards, theatres, and scan blocks	Casualty Block at 25%	100% fully equipped
	Number of people screened for diabetes/hypertension	6,053	10,000
	Percentage of fully immunized children	75%	85%
Education & Technical Training	Number of ECDE teachers on payroll	1,040	1,150
	Number of pre-school learners receiving porridge	35,000	36,000
	Number of trainees enrolled in public VTCs	3,942	3,500
	Number of needy bright students supported	50,274	70,000
Youth, Sports, Culture, Gender & Social Services	No. of youth enrolled in community programs	9,450	3,150
	No. of cultural event	1	1
	No. of tournaments held across wards	35	35
	Number of devices issued in wards	1,333	500

Sector / Sub-Sector	Key Performance Indicator (KPI)	Baseline	End of Year Target
	Status of construction & equipping	0% complete	100% complete
Water, Irrigation, Environment & Natural Resources	No. of households connected with piped water	158,581	161,531
	No. of farmers connected to irrigation grid	Project at 30%	1,000 farmers
	No. of waste collection vehicles procured	1	2
	Number of tree seedlings planted in schools	200,000	200,000
	Number of solarization community projects	40	40
Devolution & External Linkages	Number of coordination forums conducted	1	2
	Amount of local revenue collected (Kshs)	1.7B	1.9B
Lands, Physical Planning and Urban Development	Number of plot files digitized	1,876	2,500
	Number of development plans prepared/reviewed	-	2
Municipalities	Square metres of cabros completed	100,000 sqms	35,000 sqms
	Kms of walkways upgraded to cabro	0 Kms	1.5 Kms
County Assembly	Number of members facilitated on payroll	48	48
	Status of Assembly physical building	Incomplete	100% completed building

5.5 Data Collection, Analysis and Reporting Mechanism

The County Department of Economic Planning officials, along with pertinent technical officers from the implementing department will carry out the monitoring and assessment exercise. Physical observation of the projects and programs being carried out will be required for the exercise, together with the actual verification of delivered items where appropriate and a survey of stakeholders to determine the impact of the projects and programs. The data from the Monitoring and Evaluation will be analyzed, and reports will be written and submitted to the Parties for his information and consideration of next steps. These summaries of the period's accomplishments, flaws, difficulties, and recommendations will be included. The reports must be kept both electronically and manually in the manual files as backups. All implementation status updates will be published on the county's official website. During the field exercise, data will be collected using the tools listed in the annexes.

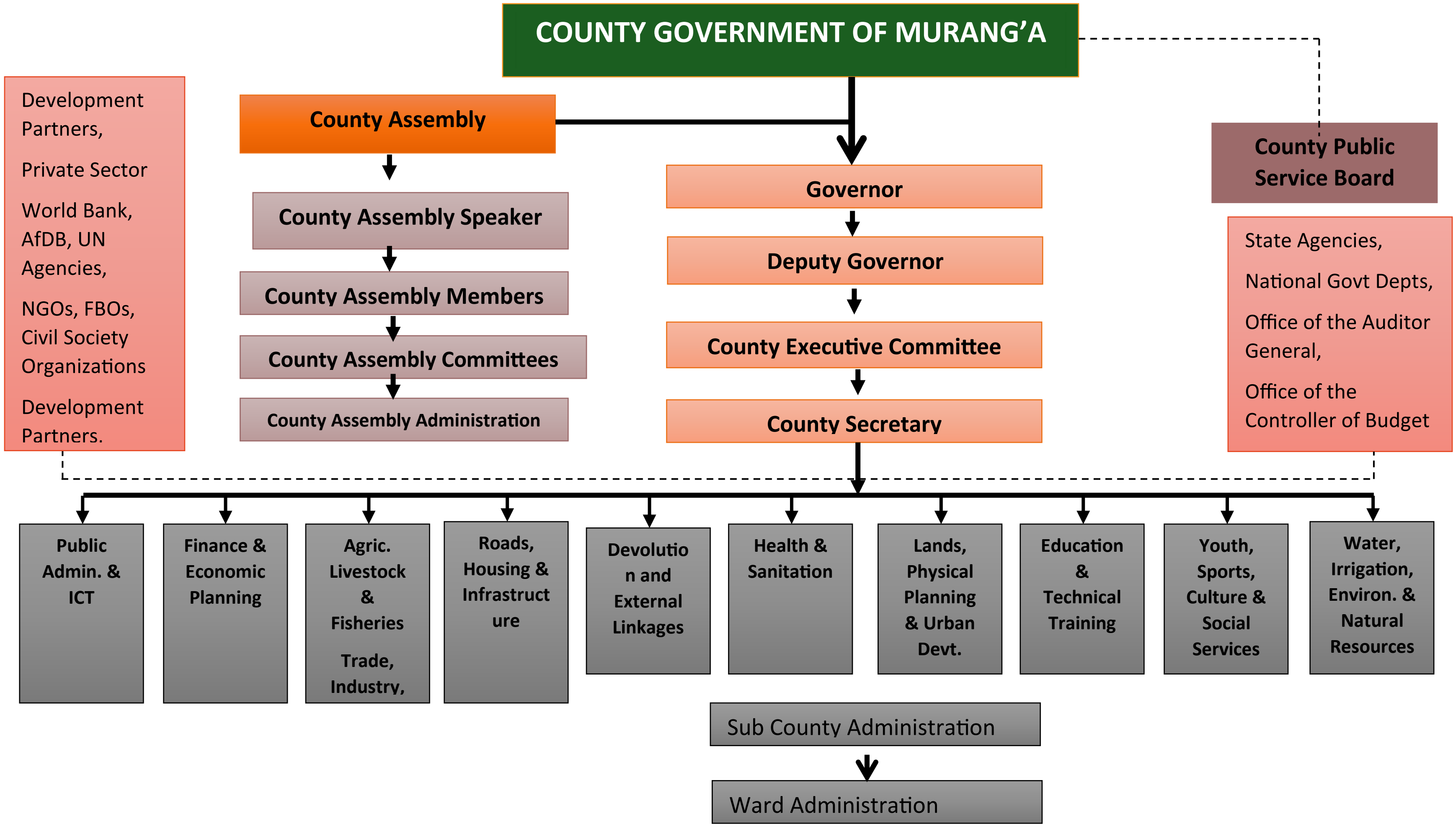
5.6 Institutional Framework

This CADP will be implemented through a participatory approach that will involve all stakeholders. This therefore implies that all the implementing county departments will endeavor to identify roles and responsibilities of stakeholders in implementing programmes and projects as per the CADP. The participatory approach is expected to improve efficiency and effectiveness in service delivery.

It is acknowledged that most of the projects are community-based. This therefore implies that their participation will be critical in achieving the desired objectives in the implementation of programmes and projects. Likewise, civil society contributions are also acknowledged. In this case, national, regional and international NGOs will be engaged as deemed appropriate.

In support of the programmes and projects, financing will be sourced from the county government, national government, bilateral and multilateral agencies and development partner. Participatory consultations, meetings and workshops will be considered in the implementation of the CADP. Each stakeholder category has a specific impact and influence on County implementation of the CADP (2027/2028).

The organizational arrangements are demonstrated in Figure 6.1.



5.7 Dissemination and Feedback Mechanism

To effectively disseminate, get feedback, and engage citizens in MELR processes, the following will be undertaken:

a) Monthly Review Meetings at the departmental level will be scheduled to ensure implementation is on track;
b) Quarterly Review Meetings for MELR will be scheduled to get and give feedback on the pertinent performance indicators;
c) The overall oversight of the CADP and its implementation shall remain the principal role of the MELR Unit within the department of Economic Planning. Therefore, progress reporting will be an Agenda Item in all quarterly meetings;
d) A Strategy Review Workshop for all Departmental MELR Officers will be held annually to evaluate the impact of operational plans at both operational and strategic levels.
e) MELR will be an integral part of Departmental staff performance Management system and will be linked to annual staff appraisal

Annexes

Annex 1: Monitoring and Evaluation Matrix

Table 5.2: Monitoring and Evaluation Matrix

Monitoring and Evaluation Matrix

Sub Programme	Outputs	Key Performance Indicator(s) - KPI(s)	Unit of Measure	Baseline Value	Planned Targets	Achievements	Data Source	Responsible Agency	Reporting Frequency	Linkages to National International Obligations (SDGs, climate Change)

Annex 2: County Flagship Programs/Projects

Table 5.3: County Flagship Projects Summary

#	Program/ Project	Objective
1.	KangataCare — Universal/Social Health Scheme (free healthcare, maternity stipends, referral cover incl. treatment abroad)	To provide universal health coverage (UHC) for vulnerable and indigent households, guaranteeing access to inpatient/outpatient care, optical, dental, chronic illness cover, and overseas medical funding without financial hardship.
2.	Smart City Programme (cabro road paving, streetlights, drainage in urban centres/towns)	To upgrade urban transport infrastructure across major market centres and towns through cabro paving, proper drainage, and streetlighting to boost mobility, sanitation, and 24-hour economic activity.
3.	Inua Mkulima Subsidy Programme (mango & dairy farmer input/produce subsidy)	To directly enhance smallholder farmers' household income and financial stability by providing price top-ups on farm produce (milk, mangoes, maize) directly through the digital Inua Mkulima card.
4.	Fertilizer and Maize Seed Programme	To promote food security and lower production costs by distributing subsidized high-yield seeds and affordable, targeted fertilizers to small-scale farmers ahead of planting seasons.
5.	UJI Programme (nutrition/porridge for ECDE learners)	To eliminate hunger barriers to learning, boost school enrollment, and improve cognitive development and nutritional health among Early Childhood Development and Education (ECDE) pupils.
6.	Maternal Health Programme	To reduce maternal and infant mortality rates by offering cash/stipend incentives, subsidized antenatal and postnatal care, and safe hospital delivery services for expectant mothers.
7.	Education Bursary Fund	To ensure equitable access to secondary and tertiary education by providing targeted financial aid to bright, needy, and vulnerable students across all wards.
8.	Automation Programme (digitisation of revenue, land, hospital & county services)	To enhance revenue collection efficiency, seal leakages, accelerate service delivery turnaround times, and promote transparency through digital e-government portals for licenses, hospital records, and land services.
9.	Murang'a Youth Service (youth empowerment)	To empower local youth through structured short-term community work programs, vocational training, financial stipends, and entrepreneurship opportunities.

#	Program/ Project	Objective
10.	Solarization Programme (solar power for public facilities)	To lower county operational electricity expenses, ensure continuous power supply, and promote green energy by transitioning public health facilities and streetlights to solar power grid systems.
11.	Telemedicine Programme	To expand access to specialized healthcare services in remote rural areas through remote consultations, digital diagnostics, and linked health management networks connecting local clinics to referral hospitals.
12.	Mobile Dialysis	To decentralize and improve accessibility for renal care services, allowing patients suffering from chronic kidney disease to receive affordable life-saving treatment closer to home.
13.	Water Connectivity Programme	To increase clean household water access across rural and urban communities by expanding piping networks, drilling boreholes, and rehabilitating existing water schemes.
14.	Bodaboda Sector Support Programme	To improve economic stability and safety in the public transport sector through capacity building, subsidized licensing, provision of safety gear, and establishing organized Sacco networks for youth operators.
15.	Community Projects Fund (ward-based community initiatives)	To drive equitable bottom-up development by financing tailored grassroots community priority projects across all wards (e.g., ECDE facility upgrades, local roads, and water kiosks).
16.	Emergency Fund Initiatives	To enable rapid response, mitigation, and relief assistance to local communities during natural disasters, epidemic outbreaks, extreme climate events, and acute socio-economic shocks.

Annex 3: Public Participation Questionnaire

The blank questionnaire instrument used to collect public input for this ADP is reproduced below.

MURANG'A COUNTY GOVERNMENT

ECONOMIC PLANNING DEPARTMENT

PUBLIC PARTICIPATION QUESTIONNAIRE

ANNUAL DEVELOPMENT PLAN (ADP), FINANCIAL YEAR 2027/2028

LEGAL BASIS FOR PUBLIC PARTICIPATION

This questionnaire is administered pursuant to, and in fulfilment of, the following legal and policy provisions governing public participation in county planning and budgeting in Kenya:

- Constitution of Kenya, 2010 — Article 10(2)(a) (national values of participation of the people); Article 174(c) and (d) (objects of devolution: enhancing participation in decision-making and community development); Article 201(a) (principles of public finance: openness, accountability and public participation); and Article 232 (values of public service).
- County Governments Act, No. 17 of 2012 — Section 87 (principles and framework of citizen participation); Section 91 (guidelines for citizen participation); Section 104–109 (public communication and access to information); and Section 115 (county planning to be based on public participation).
- Public Finance Management Act, No. 18 of 2012 — Section 125 and 126 (public participation in the county budget process) and related County Government Budget Process regulations, which by extension apply to the Annual Development Plan as the basis of the County Budget.
- County Governments (Public Participation) Guidelines / County Public Participation Act, which set out minimum standards, timelines and documentation requirements for public participation forums.
- Urban Areas and Cities Act, No. 13 of 2011 (where applicable to municipalities/towns within the County) — participation of residents in the affairs of urban areas.

Data collected herein will be used solely for the purpose of informing the County Integrated Development Plan (CIDP) mid-term priorities, the ADP FY 2027/2028, and the FY 2027/2028 County Budget, in line with Article 35 of the Constitution and the Data Protection Act, 2019.

INSTRUCTIONS TO THE ENUMERATOR / FACILITATOR

- Introduce yourself, the Department of Economic Planning, and the purpose of the exercise before administering the questionnaire.
- Confirm that participation is voluntary and responses are confidential; obtain verbal or written consent (Part K) before proceeding.
- Read out each question clearly in the language the respondent understands best (English/Kiswahili/local language) and record responses accurately without leading the respondent.
- Ensure at least one questionnaire per household/institution where a household survey approach is used, or one per participant in a public baraza (forum) setting.
- Give special attention to inclusion of women, youth, persons with disability (PWD), minorities and marginalized groups, as required under Article 100 and Article 232(1)(i) of the Constitution.

Questionnaire Serial No.: ____________________

Sub-County: _________________________

Ward: _________________________

Location / Village / Estate: _________________________

Date of Administration: ____________________

Enumerator's Name & Signature: ______________________________

PART A: RESPONDENT'S INFORMATION

☐ I understand that my participation is voluntary and freely consent to take part in this public participation.

A1. Gender of respondent

☐ Male ☐ Female ☐ Other/Prefer not to say

A2. Age bracket

☐ 18–24 yrs ☐ 25–34 yrs ☐ 35–44 yrs ☐ 45–59 yrs ☐ 60+ yrs

A3. Highest level of education attained

☐ None ☐ Primary ☐ Secondary ☐ Tertiary/College ☐ University

A4. Main occupation / source of livelihood

☐ Formal employment ☐ Business/Trade ☐ Farming/Livestock ☐ Casual labour ☐ Student ☐ Unemployed ☐ Other

A5. Do you identify with any of the following special-interest categories? (tick all that apply)

☐ Person with Disability (PWD) ☐ Minority/Marginalized community ☐ None of the above

A6. How long have you lived in this ward?

☐ Less than 1 year ☐ 1–5 years ☐ 6–10 years ☐ Over 10 years

PART B: AWARENESS AND PARTICIPATION IN THE PLANNING PROCESS

B1. Are you aware of the County Annual Development Plan (ADP) and its role in guiding the County Budget?

☐ Yes ☐ No ☐ Not sure

B2. Have you ever participated in any public participation forum organized by the County Government before (e.g. CIDP, ADP, or Budget forums)?

☐ Yes ☐ No

B3. If yes, how did you learn about this forum/questionnaire? (tick all that apply)

☐ Chief's baraza ☐ Radio/TV ☐ Social media ☐ Ward administrator ☐ Church/Mosque announcement ☐ Community leader
☐ Poster/Notice board ☐ Other

B4. In your opinion, is the current mode of public participation adequate and accessible to all residents, including PWDs, women and youth?

☐ Yes, adequate ☐ Somewhat adequate ☐ Not adequate

B5. What would improve public participation in future planning cycles? (open response)

: ____

: ____

: ____

PART C: REVIEW OF FY 2025/2026 PROJECTS IN YOUR AREA

This section reviews how projects implemented under the current/previous ADP have performed, to inform re-prioritization.

Project Name (FY 2025/2026)	Status	Quality of Work	Remarks
		p	

Status options: Completed / Ongoing / Stalled / Not Started. Quality options: Good / Fair / Poor.

C1. In your view, what were the main challenges affecting project implementation in your ward? (tick all that apply)

☐ Delayed funding ☐ Corruption/mismanagement ☐ Poor contractor performance ☐ Community conflict/land disputes ☐ Weak supervision ☐ Insecurity ☐ None observed ☐ Other ___________________________

PART D: PRIORITY NEEDS BY SECTOR

Please rank the following sectors in order of priority for FY 2027/2028 in your area.

Sector	High Priority	Medium Priority	Low Priority
Health Services	☐	☐	☐
Education (ECDE/Bursaries/Vocational)	☐	☐	☐
Water & Irrigation	☐	☐	☐
Agriculture & Livestock	☐	☐	☐
Roads & Infrastructure	☐	☐	☐
Trade, Industry & Cooperatives (incl. ICT/Digital hubs)	☐	☐	☐
Environment, Water Towers & Climate Change	☐	☐	☐
Lands, Housing & Physical Planning	☐	☐	☐

Sector	High Priority	Medium Priority	Low Priority
Youth, Sports, Gender & Social Services	☐	☐	☐
Public Administration & County Executive Services	☐	☐	☐
Security, Disaster Risk Management & Peacebuilding	☐	☐	☐

E1. Which ONE Sector do you consider most transformative for the county, and why? (open response)

: ____

: ____

PART E: COUNTY FLAGSHIP PROJECTS (COUNTY-WIDE) — FY 2027/2028

The following flagship projects have been proposed for county-wide implementation under the ADP FY 2027/2028. Kindly indicate your level of support and add comments.

Proposed Flagship Project	Support	Neutral	Oppose
KangataCare — Universal/Social Health Scheme (free healthcare, maternity stipends, referral cover incl. treatment abroad)	☐	☐	☐
Smart City Programme (cabro road paving, streetlights, drainage in urban centres/towns)	☐	☐	☐
Inua Mkulima Subsidy Programme (mango & dairy farmer input/produce subsidy)	☐	☐	☐
Fertilizer and Maize Seed Programme	☐	☐	☐
UJI Programme (nutrition/porridge for ECDE learners)	☐	☐	☐
Maternal Health Programme	☐	☐	☐
Education Bursary Fund	☐	☐	☐
Automation Programme (digitisation of revenue, land, hospital & county services)	☐	☐	☐

Murang'a Youth Service (youth empowerment/employment)	☐	☐	☐
Solarization Programme (solar power for public facilities)	☐	☐	☐
Telemedicine Programme	☐	☐	☐
Mobile Dialysis	☐	☐	☐
Water Connectivity Programme	☐	☐	☐
Bodaboda Sector Support Programme	☐	☐	☐
Community Projects Fund (ward-based community initiatives)	☐	☐	☐
Emergency Fund Intitiatives	☐	☐	☐

E1. Which ONE flagship project do you consider most transformative for the county, and why? (open response)

: ____

: ____

E2. Are there additional flagship (county-wide) projects you would like considered? (open response)

: ____

: ____

PART F: WARD / LOCAL PROJECT PROPOSALS

Please list specific projects you would like implemented in your ward/village for FY 2027/2028. Be as specific as possible on location and expected beneficiaries.

Priority No.	Project Name/Description	Exact Location (village/site)	Estimated Beneficiaries	Sector

Priority No.	Project Name/Description	Exact Location (village/site)	Estimated Beneficiaries	Sector

Attach an extra sheet if more space is required. Number projects in order of priority (1 = most urgent).

F1. For your No. 1 priority project above, what specific problem will it solve?

: ____

: ____

: ____

F2. Is there community/ward-level land already identified and available for this project (where applicable)?

☐ Yes, land is available ☐ No, land needs to be identified ☐ Not applicable

PART G: PROJECT PRIORITIZATION CRITERIA

Help the County understand what factors should matter most when selecting which projects to fund, given limited resources. Rank 1 (most important) to 5 (least important).

Criterion	Rank (1–5)
Number of people benefiting (impact/reach)	
Urgency / severity of the problem	
Cost-effectiveness / value for money	
Sustainability (can it be maintained long-term)	
Equity (benefits marginalized/underserved areas)	

PART H: RESOURCE MOBILIZATION, OWNERSHIP & SUSTAINABILITY

H1. Would your community be willing to contribute (labour, land, local materials, or cash) towards any of the proposed projects?

☐ Yes ☐ No ☐ Maybe, depending on project

H2. If yes, what form of contribution would you offer?

☐ Land ☐ Labour ☐ Local materials ☐ Cash/Harambee ☐ Monitoring/oversight

H3. Would you be willing to serve in, or support, a Project Monitoring Committee (PMC) for a project in your area?

☐ Yes ☐ No

PART I: SATISFACTION WITH CURRENT SERVICE DELIVERY

Rate your satisfaction with current County service delivery in the following areas.

Service Area	Satisfied	Neutral	Dissatisfied	N/A
Health services	☐	☐	☐	☐
Water supply and connectivity	☐	☐	☐	☐
Roads, infrastructure & drainage	☐	☐	☐	☐
Agricultural extension services	☐	☐	☐	☐
Trade licensing & business support	☐	☐	☐	☐
Waste management/ Environment	☐	☐	☐	☐
Bursaries	☐	☐	☐	☐
Social protection	☐	☐	☐	☐
ECDES TVETS	☐	☐	☐	☐
Customer service and Grievance Redress				

PART J: GENERAL COMMENTS AND SUGGESTIONS

J1. Any other comments, concerns, or suggestions regarding the ADP FY 2027/2028 process or projects?

: ____

: ____

: ____

: ____

PART K: DECLARATION / CONSENT

I confirm that I have voluntarily provided the information above for the purpose of informing the Murang'a County Annual Development Plan FY 2027/2028, and I understand that my personal data will be handled in accordance with the Data Protection Act, 2019.

Respondent's Name (optional): ______________________________

Signature / Thumbprint: ______________________________

Contact (optional, for feedback): ______________________________

FOR OFFICIAL USE ONLY

Received by (Officer's Name): ______________________________

Designation: ______________________________

Date received: ____________________

Data entry / Serial capture ref.: ____________________

Thank you for participating in shaping Murang'a County's development priorities.

Annex 4: ADP 2027/2028 Public Participation Report

Below is a summary of the public participation report. The full report is provided separately and can be accessed on the county website at muranga.go.ke, in the downloads section.

Public Participation Report's Executive Summary

Pursuant to Articles 10, 174(c)-(d), 201(a) and 232 of the Constitution of Kenya, 2010; Sections 87, 91, 104–109 and 115 of the County Governments Act, 2012; and Sections 125–126 of the Public Finance Management Act, 2012, the Directorate of Economic Planning in the Department of Finance and Economic Planning conducted county-wide public participation forums between 4 and 17 August 2026 to inform the Murang'a County Annual Development Plan (ADP) for Financial Year 2027/2028. This report documents the process followed, the profile of participants reached, and the findings of the exercise, to guide the Directorate, the County Executive Committee and the County Assembly in finalizing the ADP and the FY 2027/2028 County Budget.

A total of 160 questionnaire responses were logged in the data system across all nine sub-counties of Murang'a. Following a structured data-cleaning process described in Section 3.6 — removing non-consenting entries, duplicate resubmissions and blank/abandoned forms — a clean analytic dataset of 149 valid responses was retained for analysis (a data-retention rate of 93%). Cross-checking each respondent's sub-county against the published forum schedule showed that 108 (72%) were collected in person at the nine sub-county forums, of which 61 were entered into the system on the same day and a further 47 were only transcribed into the system by Directorate staff on a later date; the remaining 41 (28%) were submitted offsite/online through the County's public KoboCollect link ahead of the forum week. The Directorate also received seven written memoranda directly over the same period, separate from the questionnaire (see Section 4.1).

Key findings from the exercise include:

- **Reach and inclusion:** Respondents were drawn from all nine sub-counties, with women comprising 62% of respondents against 38% men, and 6 respondents (4%) and 8 respondents (5%) self-identifying as persons with disability (PWD) or as members of a minority/marginalized community, respectively.
- **Verified attendance exceeded questionnaire coverage:** Official sign-in registers recorded 172 verified physical attendees across the nine forums — substantially more than the 108 valid in-person questionnaire responses in the analysed dataset (62.8% coverage). Combined with the 41 online/offsite responses, the exercise reached at least 213 individuals in total. Coverage varied sharply by venue, from 100% (Kigumo) to 31% (Kangema) and 33% (Ithanga, despite recording the single largest crowd of any venue at 42 attendees) — see Sections 4.2–4.3.
- **Awareness gap:** While 79% of respondents said they were aware of the ADP and its role in guiding the County Budget, only 37% had ever participated in a County public

participation forum before this one — and 49% felt the current mode of public participation is "not adequate" for reaching all residents, including PWDs, women and youth.

- **Top sector priorities:** Health Services (82% rating "High" priority) and Education — ECDE/Bursaries/TVET (78%) topped the eleven sectors rated, followed by Roads & Infrastructure and Security & Disaster Risk Management.
- **Flagship project support:** All sixteen proposed county flagship projects received majority support (78% or higher). The Education Bursary Fund (93%), Murang'a Youth Service (91%) and KangataCare (90%) recorded the highest support levels.
- **An emergent, unprompted priority — Home-Based Child Care (HBCC):** When asked what additional flagship projects should be considered (an open, unprompted question), 39 of 125 respondents who answered (31%) — the single largest theme by a wide margin — specifically called for the recognition, regulation and financial support of home-based child care/day-care providers who look after children aged 0–3 years. This theme recurred independently across multiple sub-counties, was echoed again under general comments (Part J), and was further corroborated by a majority of the seven written memoranda received separately by the Directorate.
- **Prioritization criteria:** When asked to rank what should matter most in selecting which projects to fund, respondents rated "Number of people benefiting" as most important (mean rank 2.28 of 5, where 1 = most important), followed by "Urgency/severity of the problem" (2.51). "Equity for marginalized/underserved areas" was ranked least important on average (3.62), a finding the County should weigh carefully against its constitutional equity obligations.
- **Community ownership:** 66% of respondents said they would willingly contribute labour, land, materials or cash toward proposed projects, and 114 respondents (84% of those who answered) volunteered to serve on a Project Monitoring Committee (PMC).
- **Service satisfaction lags on roads and waste:** Satisfaction was lowest for Roads, Infrastructure & Drainage (33% satisfied; 25% dissatisfied) and Waste Management/Environment (35% satisfied), consistent with "Delayed funding" (64 mentions, 43%) and "Poor contractor performance" (34 mentions) being the most cited reasons past projects under-performed.

The report recommends that the Directorate of Economic Planning: and the County Government (i) explicitly consider a Home-Based Child Care support programme in the ADP FY 2027/2028 and subsequent CIDP review; (ii) diversify public participation notification beyond chief's barazas and posters to include church/mosque announcements and SMS/bulk messaging, which respondents identified as the most effective channels; (iii) strengthen contractor supervision and cash-flow predictability to address delayed funding and poor contractor performance; and (iv) institutionalize feedback loops so that participants can see how their input was used, in line with Part 6 of the County Public Participation Guidelines, 2025. Full details, disaggregated findings and the data-cleaning log are presented in the sections that follow.

Annex 5: Climate-Resilient Projects Identified Through Public Participation

The following climate-resilient projects were identified and prioritized by Ward Climate Change Planning Committees during the ADP FY 2027/2028 public participation forums, for consideration alongside the sector programmes in Chapter Three.

1.0 INTRODUCTION

The County Government of Murang'a, through the relevant departments and the County Climate Change Unit, undertook a participatory process to identify and prioritize climate-resilient development projects for consideration and incorporation into the **Murang'a County Annual Development (ADP) 2027/2028.**

The projects presented in this report were identified through **public participation meetings conducted during the preparation of the Annual Development Plan (ADP)**. Members of the public, community representatives and other stakeholders identified climate-related challenges and proposed interventions considered necessary to address the needs of their respective wards.

2.0 PURPOSE OF THE REPORT

The purpose of this report is to document the participatory process used to identify and prioritize climate-resilient projects and provide a basis for their consideration and incorporation into the **Murang'a County ADP 2027/2028**.

Specifically, the report seeks to:

1. Document climate-related needs identified by communities at ward level.
2. Present projects proposed by members of ward climate change planning committee during ADP public participation.
3. Document the role of Ward Climate Change Planning Committees in prioritizing the proposed interventions.
4. Provide a consolidated list of priority projects for consideration in the ADP.
5. Promote community ownership and participation in county development planning.
6. Strengthen integration of climate change considerations into county planning and budgeting.

3.0 METHODOLOGY AND PARTICIPATORY PROCESS

The process commenced with public participation during the preparation of the Annual Development Plan. Community members were given an opportunity to identify challenges affecting their livelihoods and propose projects that could address the identified needs.

The discussions focused particularly on climate-related challenges such as:

- Water scarcity and unreliable water supply.
- Inadequate irrigation infrastructure.
- Declining agricultural productivity.
- Climate variability and changing rainfall patterns.
- Environmental degradation.
- Inadequate access to clean energy in public facilities.
- Solid waste management challenges.
- Need for environmental restoration and protection.

Consolidation at County Level

The ward-prioritized projects were consolidated to provide a county-level list of priority climate-resilient investments. The consolidated list forms the basis for consideration during the ADP planning process.

PRIORITIZED PROJECTS FOR ADP 2027/2028 INCORPORATION

The following projects emerged from the participatory identification and prioritization process.

AGRICULTURE AND CLIMATE-SMART AGRICULTURE

1. Coffee and Avocado Nursery Establishment

Coverage: Across the County

Objective: To promote climate-smart agriculture through the production of quality coffee and avocado seedlings.

The proposed nursery establishment is intended to support farmers with quality planting materials while promoting climate-resilient agricultural practices and diversification of farm-based livelihoods. The intervention will contribute to tree cover, soil conservation, income generation and resilience to climate variability.

2 Rwathia Irrigation Project

Ward: Rwathia

Objective: To increase irrigated agricultural production through improved irrigation infrastructure.

The project was prioritized to address challenges associated with unreliable rainfall and enhance agricultural production through improved access to irrigation water.

3. Mbiri Irrigation Project

Ward: Mbiri

Objective: To enhance irrigation infrastructure for increased food production and improved livelihoods.

The project seeks to strengthen irrigation infrastructure and support farmers to increase food production and household incomes while improving resilience to climate variability.

3. Kiru Irrigation Project

Ward: Kiru

Objective: To improve irrigation services for sustainable agricultural production.

The intervention is intended to improve access to irrigation services and enhance agricultural productivity in response to changing climatic conditions.

5. Murarandia (Nduruini) Irrigation – Expansion of Irrigation Pipeline

Ward: Murarandia

Objective: To improve irrigation water supply by extending the conveyance pipeline to increase agricultural productivity and climate resilience.

The project will improve water conveyance to agricultural areas and strengthen farmers' capacity to maintain production during periods of inadequate rainfall.

WATER AND WATER RESOURCE MANAGEMENT PROJECTS

1. Kakuzi Water Project

Ward: Kakuzi

Objective: To enhance access to clean and safe water for domestic use.

The project was identified to address water access challenges affecting households and contribute to improved community resilience.

2. Kanyenyaini–Ichichi Intake and Mainline

Ward: Kanyenyaini

Objective: To increase water accessibility by constructing a new water intake structure and supply system.

The proposed intervention will improve water availability to communities and enhance the reliability of domestic water supply.

3. Mugira Dam Water Quality Control Room, Surveillance Facility and Afforestation Programme

Area: Makuyu/Kambiti

Sector: Water and Environment

Objective: To improve water quality monitoring, security and access to safe water.

The project combines water quality management, surveillance and afforestation. It is expected to contribute to protection of the water resource and strengthening of environmental resilience around the dam.

4. Ithiru Borehole – Gathugu

Ward: Ithiru

Objective: To provide a sustainable groundwater supply through borehole development.

The project was prioritized as an intervention to improve access to reliable water and reduce vulnerability to water shortages.

5. Kariara Water Project

Ward: Kariara

Objective: To increase access to safe and reliable domestic water supply for households.

The project will contribute to improved household water security and community resilience.

6. Ithanga Water Project

Ward: Ithanga

Objective: To improve access to clean water for domestic consumption.

The intervention responds to community demand for improved and reliable access to safe domestic water.

7. Ruchu Water Project

Ward: Ruchu

Objective: To increase water availability for domestic use and climate resilience.

The project is intended to improve water security and enhance the ability of households to cope with climate-related water shortages.

ENVIRONMENT, RENEWABLE ENERGY AND WASTE MANAGEMENT

1. Solarization of 20 Dispensaries

Coverage: Across the Sub-Counties

Objective: To enhance reliable and clean energy access in health facilities and improve healthcare service delivery.

The project was prioritized as a climate-resilient intervention aimed at increasing the reliability of energy supply in health facilities while promoting clean energy.

2. Karii Dumpsite Waste Management

Ward/Area: Township

Objective: To improve solid waste management, environmental sanitation and pollution control.

The project responds to environmental and public health concerns associated with solid waste management. Improved management of the dumpsite will contribute to cleaner surroundings and reduced environmental pollution.

PRIORITIZATION MATRIX

The proposed projects were prioritized based on community needs and their contribution to climate resilience. The following criteria should guide their incorporation into the ADP:

No.	Prioritization Criterion	Consideration
1	Community demand	Project identified through public participation
2	WCCPC priority	Project proposed and prioritized by the Ward Climate Change Planning Committee
3	Climate resilience	Ability to reduce vulnerability to climate change
4	Number of beneficiaries	Expected direct and indirect beneficiaries
5	Livelihood improvement	Contribution to food security, income and household welfare
6	Environmental sustainability	Contribution to conservation and restoration
7	Feasibility	Technical and institutional feasibility
8	Sustainability	Potential for long-term operation and maintenance
9	County development priorities	Alignment with county planning priorities
10	Inclusivity	Consideration of vulnerable groups and community needs

EXPECTED DEVELOPMENT AND CLIMATE OUTCOMES

Implementation of the prioritized projects is expected to contribute to the following outcomes:

1. Improved Water Security

Water projects will improve access to clean and reliable water for households and communities while reducing vulnerability to climate-induced water shortages.

2. Increased Agricultural Productivity

Irrigation projects and the establishment of coffee and avocado nurseries will support climate-smart agriculture, food security, income generation and improved livelihoods.

3. Enhanced Environmental Conservation

Afforestation, environmental audits, environmental assessments and improved waste management will contribute to environmental protection and restoration.

4. Increased Access to Clean Energy

Solarization of dispensaries will promote renewable energy and improve the reliability of power supply to public health facilities.

5. Improved Community Climate Resilience

The combined interventions will strengthen the capacity of communities to withstand and adapt to climate-related shocks, particularly those associated with water scarcity, unpredictable rainfall and environmental degradation.

6. Strengthened Evidence-Based Planning

ESIA, hydrological surveys and environmental audits will support informed planning and implementation of climate-resilient projects.

CONCLUSION

The identification and prioritization of the proposed climate-resilient begun with public participation during the preparation of the Annual Development Plan.

The communities identified their priority climate and development challenges and proposed interventions to address them. The proposals were subsequently considered and prioritized by the **Ward Climate Change Planning Committees**, taking into account climate vulnerability, community demand, expected benefits, sustainability and contribution to resilience.

The consolidated projects cover agriculture, irrigation, water supply, environmental conservation, renewable energy, waste management and environmental safeguards. Their incorporation into the **Murang'a County ADP 2027/2028** will strengthen the alignment between community priorities and county development planning while promoting locally led climate action.

SUMMARY OF PRIORITIZED PROJECTS

No.	Project	Sector	Ward/Area	Main Objective
1	Coffee and Avocado Nursery Establishment	Agriculture	Countywide	Promote climate-smart agriculture
2	Rwathia Irrigation Project	Agriculture	Rwathia	Increase irrigated agricultural production
3	Mbiri Irrigation Project	Agriculture	Mbiri	Improve irrigation infrastructure

4	Kiru Irrigation Project	Agriculture	Kiru	Improve irrigation services
5	Murarandia (Nduruini) Irrigation Pipeline Expansion	Agriculture	Murarandia	Improve irrigation water supply
6	Kakuzi Water Project	Water	Kakuzi	Improve access to clean water
7	Kanyenyaini–Ichichi Intake and Mainline	Water	Kanyenyaini	Improve water accessibility
8	Mugira Dam Water Quality Control, Surveillance & Afforestation	Water/ Environment	Makuyu/ Kambiti	Improve water quality and environmental protection
9	Ithiru Borehole (Gathugu)	Water	Ithiru	Provide sustainable groundwater supply
10	Kariara Water Project	Water	Kariara	Improve reliable domestic water supply
11	Ithanga Water Project	Water	Ithanga	Improve access to clean water
12	Ruchu Water Project	Water	Ruchu	Improve water availability and resilience
13	Solarization of 20 Dispensaries	Environment/ Energy	Countywide	Improve clean and reliable energy access
14	Karii Dumpsite Waste Management	Environment	Township	Improve waste management and pollution control

Annex 6: Rolling Plan (For Development Partner Funded Programmes)

<table>
<tr><td>Basic Policy of Assistance</td><td colspan="7">i) To strengthen devolved governance and service delivery at the county level.
ii) To support inclusive, resilient and locally led economic development across Kenya's 47 counties, in line with Kenya Vision 2030 and the Fourth Medium Term Plan (MTP IV, 2023–2027).</td></tr>
<tr><td>Priority Area 1</td><td colspan="7">Development Partner Support Programmes in the County</td></tr>
<tr><td rowspan="2">Development Issue 1-1: Strengthening County Public Finance, Service Delivery and Resilience</td><td colspan="2">(Background and Current Situation)

County governments continue to face challenges in public financial management, own-source revenue mobilisation, institutional capacity, health systems resilience, and climate adaptation
Development partners continue to support counties through successive projects and sector-specific investment operations that strengthen county institutions
and improve service delivery</td><td colspan="5">(Strategy)

During FY2027/2028, World Bank support will continue to strengthen county institutions through four strategic interventions:
i. Strengthening county public financial management systems and own-source revenue mobilisation;
ii. Improving the quality and equity of county-delivered health, agriculture and water services;
iii. Building climate and disaster resilience, particularly in arid and semi-arid counties; and
iv. Supporting urban institutional development, municipal governance and resilient infrastructure in secondary cities and municipalities, consistent with the Kenya Urban Support Programme Phase II (KUSP II).</td></tr>
<tr><td>Development Programme</td><td>Projects / Activity</td><td>Instrument</td><td>Schedule</td><td>Indicative Amount (USD Million)</td><td>SDGs</td><td>Note</td></tr>
</table>

				Before FY2025/26	FY2026/27	FY2027/28	FY2028/29	FY2029/30	FY2030/31			
	Kenya Devolution Support Program (KDSP) II	Results-based grants to counties for PFM performance, own-source revenue and service delivery	IPF							[TBD]	1, 8, 16	
	National Agricultural Value Chain Development Project (NAVCDP)	transition smallholder farmers from subsistence to profitable, market-oriented agriculture	IPF							[TBD]	1, 2, 13	
	e Kenya Water, Sanitation and Hygiene (K-WASH) Program	Accelerate sustainable access to safe drinking water, improve sanitation services, and eliminate	IPF							[TBD]	6, 11	

		open defecation										
	Financing Locally-Led Climate Action (FLLoCA) Program	County Climate Resilience Investment Grants and Climate Information Services	IPF / PforR							[TBD]	1, 13, 15	
	Kenya Urban Support Program (KUSP) II	Performance-based grants to municipalities for urban infrastructure and governance	PforR							[TBD]	9, 11	
	Nutrition International Support Programme	Technical and financial assistance for multi-sectoral nutrition coordination, maternal and child nutrition	Grant / Technical Assistance							[TBD]	2, 3	
	Primary Health Care in Devolved Context	Institutionalization and operationalization	Grant / Sector Support							[TBD]	3, 17	

	Programme (DANIDA)	of Primary Health Care (PHC) at Levels 1, 2, and 3										
	Building Resilient and Responsive Health Systems (BREHS) Project	County-level primary healthcare service delivery, RMNCAH priorities, and health supply chain strengthening								[TBD]	3, 10, 17	